

# FINANCIAL TIMES

2025年9月11日

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**Hurricanes**  
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## Renault profits plunge as price war intensifies

French carmaker Renault said it expected to suffer a loss this year, as it reported a more than 90 per cent decline in half yearly profits to FF1.85bn (\$312m). It blamed the result on an intensification of the price war in some European car markets and a turn for the worse in commercial vehicles, a sector which returned good profits last year. Page 15

## Yeltsin keeps the nuclear button

Russian president Boris Yeltsin will hand control of key ministries to prime minister Viktor Chernomyrdin (left) while he undergoes heart surgery, but will keep control of the nuclear "red button". Under the constitution, the prime minister would take over as interim president in the event of the president's death or incapacity. Page 14

## Kurdish return home

Kurdish refugees began returning to their homes as fighting between rival factions in northern Iraq subsided, easing fears of an international refugee crisis. An estimated 10,000 had fled eastwards at the weekend. Page 4

## Spain may soften ERM stance

A member of the Bundesbank's central council signalled a potential softening of Germany's position on the single European currency, insisting that the European Union would have to adopt a flexible interpretation of the Maastricht criteria. Page 2

## UK unions back single currency

Britain's trade unions backed UK membership of any future European monetary union. Page 9

## Anti-copying device for video discs

France-Railton semi-conductor maker SGS-Thomson Microelectronics said it had developed an anti-copying device for use in digital video disc players. Page 15; Let, Page 14

## Police probe in Belgian scandal

Investigators probing Belgium's scandal of child kidnapping, sexual abuse and murder questioned eight members of the judicial police and three gendarmes after a dawn raid. Page 3

## US cuts Chinese textile imports

Washington cut Chinese textile and clothing import quotas after customs checks uncovered widespread fraud in the shipment of Chinese-made clothing to the US. Page 14

## Carrefour operation shifts to Spain

Lauriac, a German-registered company offering a high-risk currency scheme to private investors throughout Europe, has closed its trading operation in Hamburg and moved the enterprise to Barcelona. Page 2

## \$100m investment for Ulster

computer electronics company Seagate Technology announced a \$100m (\$100m) investment in Northern Ireland which will create 750 jobs over two years. Page 9

## Telefonos poised for purchase

Telefonos, Spain's partially privatized telecoms operator, is poised to acquire outright ownership of Telefonos Internacionales, its profitable international unit. Page 15

## Germany sees bigger Balkan role

International peacekeeping troops should remain in former Yugoslavia until late next year and could have a German chief-of-staff, German defence minister Volker Rittig said. Page 2

## Tan takes control of PAL

Chinese-Filipino businessman Lucio Tan took formal control of Philippine Airlines as shareholders voted to double the carrier's authorised capital to 10bn pesos (\$220m). Page 18; Observer, Page 13

## Greek PM faces tough poll battle

Greek prime minister Costas Simitis faces unexpected tough opposition in his attempt to lead the Panhellenic Socialist Movement back to power in a general election on September 22. Page 2

## Rise in Japan's machinery orders

Machinery orders in Japan rose in July by a seasonally adjusted 13.6 per cent from the previous month after two months of decline, the Economic Planning Agency said. Page 5

## Swiss face pressure over \$4bn Nazi gold

### Britain says banks may hold 90% of war hoard

By James Hiltz in London and William Hall in Zurich  
Swiss banks were last night under mounting pressure to reveal the origins and status of gold reserves acquired during the second world war after the UK government said Switzerland held \$600m of "Nazi gold" at the end of hostilities. Amid claims that much of the German gold shipped to Switzerland had been plundered by the Nazis, the British Foreign Office said nearly 90 per cent of the hoard - now worth about \$4bn - could still be held by Swiss banks. In a survey into the fate of Germany's gold reserves, based on UK government archives, the Foreign Office said the Swiss authorities had resisted calls by the Allies to redistribute Germany's gold reserves in 1945. Instead, the Foreign Office said Switzerland - neutral throughout the war - handed over only \$60m worth of German gold to the US and UK in 1945. Some of the transferred gold is still held at the Bank of England.

Yesterday's report was published after pressure from British MPs for the government to respond to information on Nazi gold dealings discovered recently in US archives. Mr Malcolm Rifkind, UK foreign secretary, will next week raise the issue with the Swiss government on a visit to Geneva.

It is expected to speak of the mounting concern in the UK that Nazi gold has not been returned to the families of Jews and other groups who perished in the Holocaust. Mr Greville Janner, the Labour MP who originally asked Mr Rifkind to conduct the inquiry, called on the Swiss authorities to publish details of gold reserves it had received from the Reichsbank.

"Tens of gold flowed out of Nazi Germany," Mr Janner said. "Its banks were in Switzerland."

The UK Foreign Office report shows how, at the end of the war, the government and the Bank of England estimated that at least \$600m of gold - now worth about \$4.5bn - had been looted by the Germans between 1938 and 1945. Much of the gold had been taken from the six Jews killed by the Nazis. They also confiscated large quantities from the central banks of occupied countries, using it to help the German war effort.

The Foreign Office says that, at the end of the war, the Swiss authorities insisted that they had never knowingly received looted gold. The UK and US found it difficult to counter the claim because the Nazis had melted down the gold and marked with the Reichsbank stamp. However, a senior figure in the Swiss national bank unwittingly "let slip" during the negotiations that Swiss banks were in possession of \$500m of German gold.

## Germany raises growth forecast



The German government yesterday upgraded its forecast of economic growth. Finance minister Theo Waigel (above), presenting his draft budget to parliament, said 1 per cent real growth was now likely this year but called for financial austerity in 1997. Details, Page 14

## Beijing warns Tokyo over disputed islands

By Tony Walker in Beijing, William Dawkins in Tokyo and Laura Tyson in Taipei  
China warned Japan yesterday that relations between the two countries would suffer serious damage if Tokyo did not stop Japanese rightwingers setting foot on the disputed Diaoyu islands off its east coast. Sino-Japanese relations soured after rightwingers sought to reinforce Japan's claims by building and repairing a lighthouse and a war memorial on the uninhabited islands, which are under Japanese control but are claimed by China, Taiwan and Japan.

The dispute yesterday caused the postponement of a proposed visit to Japan next month by Mr Li Lanchang, the Chinese vice-premier, and has also unleashed anti-Japanese feelings in Hong Kong and Taiwan.

"The Japanese government must take action to stop these activities [and] must not let rightwingers set foot on these islands," said Mr Shen Guofang, the Chinese foreign ministry spokesman. The Japanese government yesterday moved to calm the diplomatic turbulence. Mr Yukihiko Ikeda, foreign minister, said differences over ownership of the islands - known in Japan as the Senkaku - must not stand in the way of relations between Tokyo and Beijing.

"We know China takes a different position from ours. We believe we should try to maintain and promote friendly relations between Japan and China despite the differences," he said.

Continued on Page 14  
Lighthouse's dark side, Page 5

## Ford fears losses in Latin America will grow

By Richard Waters in New York

Ford, the US's second biggest vehicle maker, warned yesterday that its losses in South America would grow in the second half of this year.

The group's attempt to become a significant force in Brazil and Argentina has been dealt a blow by high start-up costs and a change in car-buying habits.

Ford also sounded a cautious note about the outlook for sales of cars and light trucks in the US, prompting a wave of concern on Wall Street about the prospects for the country's three big car manufacturers over the coming months.

With the stock market already rattled by the prospect of a sharp slowdown in US corporate earnings growth in the second half of this year, Ford's caution prompted a slump in the shares of the big car-makers. By lunchtime in New York, Ford had recovered from an early 4 per cent drop to trade at \$31.4, a fall of 5%.

General Motors was down 3% at \$47.7, while Chrysler was off 5% at \$28.7.

The carmakers' shares had already sagged in recent weeks as evidence emerged of a sharper-than-usual slowdown in new vehicle sales in the US in the traditionally soft summer months.

Ford's troubles in South America follow the dissolution at the end of last year of Auto-Latina, a joint venture launched a decade ago with Germany's Volkswagen.

The companies' decision to go their separate ways left Ford with a severely weakened presence particularly in Brazil, the largest new car market in South America.

Yesterday, Ford warned its losses in South America during the second half of the year would top the \$129m incurred in the first six months - a considerable deterioration from the break-even position it had expected.

Becoming a force in the

## French company law report calls for radical reforms

By Andrew Jack in Paris

French magistrates should lose some of their powers to pursue investigations into corporate corruption, a French parliamentary report sponsored by the government said yesterday.

The report calls for changes in the definition of the crime of *abus de biens sociaux* - misuse of corporate property - an accusation central to many of the corruption probes which have resulted in 20 captains of French industry and finance being placed under investigation in three years.

It also calls for legislative changes in corporate governance, including a demand that French company chairmen should have no more than four outside directorships.

The report is likely to lead to legislative changes, as it comes from a committee set up by Mr Alain Juppé, prime minister, charged with drafting proposals for the first overhaul of company law since 1988.

The committee was chaired by Mr Philippe Marini, deputy chairman of the Senate finance commission. His 160-page report contains dozens of recommendations but the proposals to change the law on *abus* are likely to prove the most controversial.

Magistrates say the *abus* charge is a convenient way of opening investigations which sometimes result in prosecutions on more specific charges, particularly long and complex fraud investigations.

Mr Marini called for the decriminalisation of a number of charges which can be brought under the offence - for example, negligence should be more tightly defined. The charge would be used in future largely in cases of fraud and personal enrichment.

*Abus de biens sociaux* carries a maximum five-year prison sentence and a FF2.5m (\$480m) fine. Many executives facing corruption allegations have been formally charged with the offence, including Mr Pierre Suard, former chairman of Alcatel Alsthom.

Previous proposals to modify the legislation have met with scepticism. Socialist politicians oppose any change they say would let executives escape too easily.

Among Mr Marini's other recommendations was the recognition for the first time in French law of board sub-committees with delegated powers, and the sharing of responsibility between the chairman and the chief executive of a company. He also said pension funds should be forced to exercise their voting rights.

The Patronat, the French employers' federation, said it was "very satisfied" with yesterday's report, which largely reflected the conclusions of its own committee set-up to examine changes to company law.

Sign of relief, Page 2  
Let, Page 14

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STOCK MARKET INDICES		GOLD	
New York Dow Jones Ind. Av.	5,708.42 (+34.6)	New York Gold (Oz)	388.8 (\$37.2)
NASDAQ Composite	1,147.14 (+1.57)	London Gold	388.48 (\$35.65)
Europe and Far East			
DAX	2,642.12 (+21.82)		
Nikkei	2,770.08 (+24.23)		
FT-SE 100	5,818.1 (+6.3)		
Nikkei	20,988.89 (+37.32)		

US LIQUIDITY RATES		DOLLAR	
Federal Funds	5.25%	New York Exchange	1.0000
3-mth Term Rate	5.50%	DM	1.4118
Long Bond	6.51%	FF	1.1498
Yield	7.12%	SFR	1.2248
		Y	108.75

OTHER RATES		STERLING	
UK 3-mth Short-term	5.25% (fixed)	London	1.0000
UK 10 yr Govt	6.75% (fixed)	DM	1.4118
France 10 yr Govt	106.19 (105.15)	FF	1.1498
Germany 10 yr Bond	88.27 (89.39)	SFR	1.2248
Japan 10 yr JGB	101.4981 (102.409)	Y	108.75

MONTHLY OIL (Argus)		STYRENE	
Brent Blend	22.68	DM	2,3474 (2,3271)

ASIAN		LONDON	
Asian Nikkei 225	10,075	London Nikkei	11,000
Asian Nikkei 225	10,075	London Nikkei	11,000

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Germany is urged to soften stance over Maastricht single currency criteria

Bundesbank member sees flexible Emu

By Wolfgang Münchau in Frankfurt

A member of the Bundesbank's central council has urged a softening of the German position on the single European currency, insisting that the EU will be forced to adopt a flexible interpretation on the Maastricht criteria.

position on the single currency may be in conflict with the Maastricht treaty, which allows for a greater degree of flexibility, especially on the debt criteria, than German officials are ready to acknowledge.

He warned that a more flexible interpretation should not give rise to reckless abuse of the criteria. The comments are an implicit criticism of the government's and the Bundesbank's official position.



Kohl in parliament yesterday, hard public line on Emu criteria

EUROPEAN NEWS DIGEST

Belgian king urges reform

King Albert II yesterday added his voice to calls for a radical reform of Belgium's justice system following charges of incompetence and corruption in the handling of investigations into a child sex ring and the murder of a former deputy prime minister.

Chechens form congress

Representatives of more than 20 political and public groups met in Grozny, the Chechen capital, yesterday to work out a power set-up in the region.

Bonn sees bigger forces role

International peacekeeping troops should remain in former Yugoslavia until October 1997 and could have a German chief-of-staff, Mr Volker Rille, defence minister, said in an interview published yesterday.

Germany warns BSKyB

Germany's federal cartel office has warned that it may advise the European Commission to prevent BSKyB, the British satellite television company, from taking a 25 per cent stake in Premiere, a German pay-TV network.

Bavarian beer loses head

Beer consumption and production in Bavaria is falling, brewers are closing and the price of beer is expected to go up by the end of the year, Mr Georg Schneider, Bavarian brewers' federation president, said yesterday.

UK, Belgium lose TV case

The European Court of Justice yesterday ruled that Britain and Belgium had broken EU rules on television broadcasting by imposing restrictions on the transmission of programmes from other EU countries.

Bomb photos lawsuit rejected

A French court yesterday threw out a lawsuit by metro bombing victims who sought damages from five French publications which ran pictures of them bloodied and stunned from the blast.

Asylum seekers' influx slows

Measures by western European governments to curb the influx of asylum-seekers are having the required effect, according to statistics compiled by the United Nations Economic Commission for Europe. Since the peak year in 1992, the number of applications for refugee status has declined from almost 700,000 annually to about 290,000 in 1995.

High-risk currency operation shifts to Spain

By Clay Harris

Laurion, a German-registered company offering a high-risk currency scheme to private investors throughout Europe, has closed its trading office in Hamburg, giving staff 24 hours' notice, and moved the entire enterprise to Barcelona.

In Barcelona yesterday, Laurion said: "Management is in a meeting." Calls over eight hours were not returned. At Laurion's Hamburg office, an unidentified man who answered a call rang off when asked a question by the Financial Times.

with Spanish authorities. Laurion had set up the Barcelona office earlier this year and had been directing most of new "leads" for prospective customers there for more than a month.

20 to 50 times their initial deposit on "rolling spot" foreign exchange trades. Police and regulators say many investors have reported losing their money, suspecting that their accounts had been "churned" to increase commissions.

increase their financial commitment. Few of the employees, including traders, had foreign exchange experience. Most had been recruited from a variety of sales backgrounds.

Prime minister 'turns down resignation' in spite of allegations of corruption

Spain's defence minister offers to quit

By Tom Burns in Madrid

The defence minister in Spain's new centre-right government said yesterday he had offered to resign after a spate of corruption allegations reminiscent of the scandals that undermined the previous Socialist administration.

prison awaiting trial on embezzlement charges. Mr Serra, who is not a member of the ruling Popular party, was a surprise inclusion in Prime Minister José María Aznar's cabinet and was appointed to the defence job, according to the Madrid press, at the request of King Juan Carlos.

were published by the Madrid newspaper El Mundo, which investigated corruption under the Socialist government. They have cast a shadow over the "clean hands" administration promised by the prime minister after he took office last May.

denied reports that, as chairman of a construction company after he left office, he had bribed Mr Roldán to obtain building contracts for the company from the Civil Guard.

payments by Cubiertas to a secret account managed by the former Civil Guard chief continued after Mr Serra joined the company.

Deadline on Iri debt cut to be extended

By Andrew Hill in Milan

Mr Karel Van Miert, EU competition commissioner, said yesterday he would propose a limited extension of the deadline for reducing debt at Iri, the Italian state holding company.

After meeting Mr Carlo Azeglio Ciampi, Italy's treasury and budget minister, yesterday, Mr Van Miert said the deadline of end-1996 could be extended, on the strength of commitments by the government and Iri to sell its majority stakes in Stet, the telecoms holding company, and Anas, which runs much of the Italian motorway network, next year.

Sigh of relief from French companies

By Andrew Jack in Paris

French companies breathed a sigh of relief yesterday when a parliamentary report on reforming company law held back from demanding significant legal obligations on corporate governance.

Marini, deputy chairman of the Senate finance commission, takes a decidedly cautious line on the subject. He criticises the widespread French practice of "rectifying directorships", with directors of companies sitting on each others' boards, in a move which could threaten their independence.

on the boards of those groups in which they have invested. More controversially, he argues the number of board directorships held by a chairman should be limited to five in total, less than the six recommended in the earlier report by Mr Marc Viñot, chairman of the bank Société Générale, and suggesting that would affect many French executives, including Mr Viñot himself.

stipulate a fixed proportion. Reducing pension fund votes, Senator Marini argues for separation of chairman and chief executive roles. Reflecting the responsibility of share ownership, he calls for pension funds which invest in companies in France to exercise their voting rights.

Marini report, which will be more welcome to business executives but will prove more controversial, is his recommendation to narrow the definition of "abus de biens sociaux" or misuse of corporate funds, a catch-all charge used by magistrates as a weapon to open formal corporate corruption inquiries.

Greek PM faces uphill battle in poll to retain grip on power

By Karin Hope in Athens

Mr Costas Simitis, Greece's energetic but uncharismatic prime minister, faces unexpectedly tough opposition in his attempt to lead the Panhellenic Socialist Movement (Pasok) back to power in a general election on September 22.

Mr Simitis's decision last month to call a snap election was welcomed by his party. Economic recovery, which has brought strong growth this year, together with the premier's high personal approval rating, would sweep the Socialists back with a comfortable majority, Pasok officials hoped.

However, a strong showing by Mr Mihalis Freats, the brilliant New Democracy leader, who spent his summer holiday campaigning unofficially on the Aegean islands, has shattered Pasok's complacency.

Mr Simitis is working his way methodically around Greece, but his speeches are dull compared with those of his predecessor, the late Andreas Papandreu. He is still more popular than Mr Freats, but his message of fiscal discipline, including measures to curb tax evasion and trim the overstuffed public sector, inspires little enthusiasm.

"because we have to increase the birth-rate to reverse a decline in Greece's population". Mr Simitis is working his way methodically around Greece, but his speeches are dull compared with those of his predecessor, the late Andreas Papandreu. He is still more popular than Mr Freats, but his message of fiscal discipline, including measures to curb tax evasion and trim the overstuffed public sector, inspires little enthusiasm.

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Belgian G Swedish TO P

مكتبة الامم المتحدة

# Belgian fixer set on joining euro club

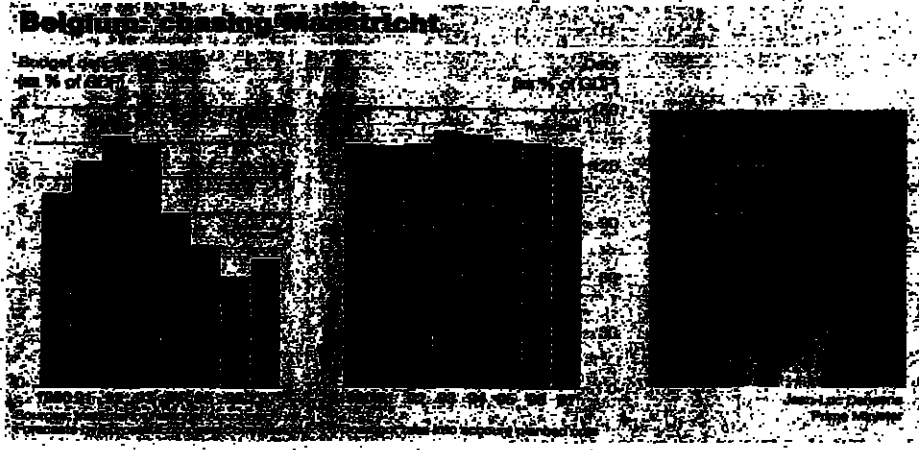
## Dehaene has won special powers to try to make sure his country meets Emu criteria

Governments across the European Union face bruising battles with their parliaments in coming months as they attempt to set 1997 budgets which meet the convergence criteria for monetary union. But the Belgian premier, Mr Jean-Luc Dehaene, has found a way to avoid such battles: he has won special powers to legislate on the budget by decree and bypass parliament altogether.

The Christian Socialist prime minister pushed his temporary suspension of democracy through parliament before the summer recess, arguing that qualifying for monetary union is critical to Belgium's future.

To guarantee its place in the euro club, Belgium must find painful extra savings - on top of measures already taken in a three-year austerity programme - to cut its budget deficit to 3 per cent of gross domestic product next year.

For the next four weeks, Mr Dehaene will be closeted with ministers in an extraordinary "summit" searching for savings of about BFR60bn-BFR90bn (\$2.6bn-\$3.9bn). The budget will go before parliament for rubber-stamping when it reconvenes on October 1. His special powers should thus



allow the budget to be adopted early, and avoid potentially unpopular measures being blocked or watered down in horse-trading with parliament.

Belgium's parliamentary process is unusually tortuous, involving 11 parties representing not just conflicting political views but the regional interests of the French-speaking Walloon and Dutch-speaking Flemish communities.

Merely to carry the other members of Mr Dehaene's four-party, centre-left coalition government with him, will require all the deal-making skills of the man Belgians call "the fixer".

Spending cuts this year have already provoked sporadic strikes and demonstrations, and the government is anxious to avoid the mass unrest sparked by spending cuts in France last winter. Moreover, Mr Dehaene's call for special powers normally reserved for emergencies has disturbed some analysts.

"Mr Dehaene has created a somewhat Machiavellian environment," says a Belgian economist. "It is bad for democracy - even if it is good for Mr Dehaene."

"Belgium has compelling reasons for wanting to be among the first countries to convert to the euro. France, Germany and the Nether-

lands - all aspiring members - account for more than half its exports, while Luxembourg, with which Belgium has a 75-year-old economic union, seems sure to qualify.

"It would be very difficult indeed to be outside a single currency if our neighbours, our biggest trading partners, were inside," says Mr Philippe Maystadt, finance minister.

Belgium's problem is that it easily meets three out of five convergence criteria - on inflation, interest rates, and exchange rates - but fails on budget deficit and debt.

Reducing debt from last year's 133.8 per cent of GDP

- the highest ratio in the EU - to the Maastricht target of 60 per cent by next year is impossible. The best Belgium can hope for is to demonstrate to its EU partners that debt is on a firm downward trend.

That leaves the deficit: 4.1 per cent last year. Mr Dehaene hoped to hit 3 per cent this year to strengthen Belgium's case for Emu membership, but disappointing growth means the budget will overshoot. Hence the importance of getting to 3 per cent next year.

The "framework laws" entitling Mr Dehaene to legislate by decree in three areas are all directed at that goal. The first gives him free rein in budgetary matters until next August. The second - valid until April - covers the long-overdue reform of the social security system, vital to cut public spending and employers' crippling social contributions.

A final, indefinite, law empowers the government to limit annual wage settlements between unions and employers to no more than the forecast average increase in France, Germany and the Netherlands.

With GDP growth forecast at about 2 per cent next year - almost twice the rate now

expected for 1996 - economists believe the government will aim to make BFR60bn-BFR90bn savings, plus a "safety margin" of about BFR20bn. Officials suggest the bulk can come from spending cuts - with up to half resulting from social security reform - and from improved revenue collection. But they admit some tax increases may be necessary.

Achieving the correct balance between the two will be politically tricky: tax rises have a greater impact on the higher-earning Flemish region, while social spending cuts hit the more welfare-dependent Wallonia. The biggest danger, as in France and Germany, is that austerity measures risk damaging consumer spending and the fragile economic recovery.

Few details have so far been revealed of the budget plans for what Mr Dehaene calls the "year of truth". Most observers, however, have faith in "the fixer" to meet the Maastricht goal.

"We have the feeling the game will be won," says Mr Geert Noels, economist at Petercam, a Brussels broking house. "It's just that we don't know who exactly the players will be and how they will play."

Neil Buckley

# Luxembourg faces action on 'pirate' CDs

## By Alice Rawsthorn in London and Neil Buckley in Brussels

The International Music Industry is calling on the European Commission to force Luxembourg to close legal loopholes which have turned the Grand Duchy into a conduit for millions of illegal "pirate" CDs.

The International Federation of the Phonographic Industry, the body that represents global music industry, has asked the Commission to take legal action against Luxembourg for allegedly failing to implement international copyright legislation.

Describing Luxembourg as the "last safe haven" for music pirates in the EU, the federation maintains that between 1m and 2m unauthorised CDs are imported there each year.

Once they have penetrated the customs-free single European market, they can be exported freely across the EU. Most of the CDs are manufactured in Israel, the Czech Republic or east Asia. In theory this represents the loss of \$500m (£320m) in

sales to the legitimate music industry, which attained retail sales of \$13.4bn in Europe last year.

The federation, which represents 1,500 record producers worldwide, has lodged a formal complaint with the Commission, demanding that it takes action against Luxembourg in the European Court.

The Commission acknowledged receipt of the complaint yesterday, and said it would be investigating the case.

Luxembourg has failed to implement several pieces of legislation covering intellectual property, including two EU directives and World Trade Organisation copyright rules.

The Commission has already opened infringement proceedings against the Grand Duchy for failing to confirm to Brussels that it would implement the EU directives.

The federation's complaint could, however, speed up the process as successful legal action by the Commission in the European Court would require Luxembourg to implement the legislation.

# Swedish PM faces up to union charges of betrayal

By Hugh Carnegie in Stockholm

Mr Göran Persson will face an unusual ordeal for a Swedish Social Democratic prime minister today when he addresses the national congress of the LO, the powerful blue-collar trade union confederation.

Angry protests are expected against government plans, unveiled on the eve of the LO congress last week, to loosen some of the tight regulations governing the country's labour market in an effort to tackle record unemployment.

The total out of work in August stood at 13.3 per cent of the workforce, and is the highest

political headache afflicting the government.

The government's proposals, drawn up in co-operation with the small Centre party, drew furious protests from the LO, which regarded them as a betrayal of more than half a century of close partnership between the unions and the Social Democrats.

"We will do everything we can to stop the proposed changes," declared Mr Bertil Jonsson, the LO chairman, who also sits on the SDP ruling council. He told the congress he "never dreams" he would have to criticise an SDP government for "meddling with wage-earners' protection and their rights". There were calls for the LO to withhold its annual

SKR20m (\$3bn) funding of the SDP.

The list of changes, set to come into effect next year, was not long. The most significant is a measure allowing locally negotiated agreements between employers and local trade union branches to proceed without approval from the national trade union organisations. This would cover issues such as temporary employment contracts, working hours and the principle of "last in, first out" under which an employer seeking redundancies must fire on a seniority basis.

Other changes include allowing an employer to take on up to five workers for 12 months without applying collective bargaining

agreements. These are the norm in Sweden where some 90 per cent of the workforce belongs to a trade union.

The proposals will not, in fact, greatly change the status quo. Many local agreements on issues such as flexible work schedules are already in place in companies such as Scania, Saab Automobile and SKF - duly approved by the national unions.

The plans were greeted grudgingly by the employers' federation SAF as a "small step in the right direction" - but far from the comprehensive review it had been seeking. They underlined the need for employers to have long-term collective agreements with trade unions and econom-

ised some new restrictions, including giving part-time employees the automatic right to take up full-time vacancies if they held the right qualifications.

However, the LO's protest reflected its concern that the proposals undermined the centralised power of the unions and could be the start of a retreat from decades of gains.

Mr Persson, who had previously upset the LO by referring to it as "an interest group like any other", is unlikely to be moved by the demonstrators this afternoon.

The government has for some time accepted the case - made repeatedly by outside bodies such as the Organisation of Economic

Co-operation and Development - that at least some greater flexibility in labour market regulation is needed to help generate employment growth. Its main target is the small- and medium-sized business sectors most affected by the strictures of labour legislation.

Mr Persson has made important concessions to the unions since he became prime minister in March, agreeing to raise unemployment benefits to 80 per cent of previous salary from 75 per cent and signalling that Sweden will not attempt to join the European Monetary Union at its planned start in 1999. He clearly believes it is time for the LO to back down on labour regulations.



Göran Persson: unlikely to be moved by union protesters

# TO PROPEL THE GREAT JOURNEY



From the lonesome road to the information superhighway

tyres • power and telecom systems **PIRELLI**

Conceived and Photographed by Richard Avedon



Refugees leave Iranian border as defeated faction says it has stopped fighting

# Kurds drift home as fighting subsides

By John Barham in Ankara

Kurdish refugees yesterday began returning to their homes as fighting between rival factions in northern Iraq subsided, easing fears of an international refugees crisis.

Mr Stafford Clarry, head of the United Nations relief effort in Sulaimaniya, said: "There are hundreds of thousands and perhaps thousands of people" returning from the Iranian border.

An official of the Kurdistan Patriotic Union of Kurdistan (PUK) said it had given up fighting, except for a few isolated pockets of resistance. It appeared that the offer of a

general amnesty for PUK by the leadership of the victorious Kurdistan Democratic party (KDP) further encouraged people to go home.

An estimated 10,000 refugees began fleeing eastwards over the weekend to the Iranian border as KDP *peşmarga* guerrillas advanced on Sulaimaniya, the region's biggest city, held by the PUK. Aid agencies feared their number could swell to 70,000-75,000 after the city fell on Monday and Iran appealed for international assistance to cope with the refugee influx.

The KDP accused Mr Jalal Talabani, the PUK's leader

who is believed to have fled to Iran, of mounting a propaganda exercise to incite people to leave in a "mass exodus". A KDP official said Mr Massoud Barzani, KDP leader, was "in the region yesterday trying to calm things down and get people to come back".

Many ordinary Kurds apparently suspected that officers of the *muhadara*, the feared secret police of Iraqi President Saddam Hussein, would enter Sulaimaniya with the KDP *peşmarga*. *Muhadara* officers and Ba'ath party officials rounded up government opponents in the regional capital of Arbil after it

fell nearly two weeks ago. However, Mr Saifeen Dizaye, the KDP's Ankara representative, denied Baghdad had played any part in the KDP triumphant sweep south from Arbil to Sulaimaniya.

The KDP has now begun consolidating its grip over the region and its 4m inhabitants. It denied PUK allegations that Mr Barzani was preparing to sign an autonomy agreement with Baghdad that would dilute the terms of a 1970 deal which Mr Saddam reneged on four years later.

Baghdad lost control of its three Kurdish provinces in the wake of the 1991 Gulf

war, which were governed by the two warring Kurdish groups until the KDP occupied all the PUK's territory this week.

Last week, Mr Barzani hinted he was open to talks with Baghdad on a new political settlement for the region. He said an agreement would be possible "if the Iraqi people can meet the demands of the Kurdish people". Mr Dizaye added: "Twenty six years have gone by and there have been a lot of developments. We [would like] a federal system but we have no dialogue with Baghdad on this."

A delegation of senior Iraqi officials arrived yesterday in Ankara for talks on "bilateral and regional affairs", the Turkish government's Anatolia news agency reported. They met senior foreign ministry and defence officials and were later due to see Mr Necmettin Erbakan, the prime minister.

Observers say the talks concerned Turkey's plan to establish a 10-25km security zone inside Iraqi territory along its southern border. Baghdad has angrily objected to the plan, intended to prevent guerrillas of the Kurdistan Workers' party from infiltrating into Turkey from camps in northern Iraq.

# Gadaffi taps desert waters in bid to make a big splash

Roula Khalaf on the Libyan leader's grand ambition

It was a typically flamboyant act by Col Muammar Gadaffi. Flanked by the few African leaders attending the anniversary of Libya's 1969 revolution, Col Gadaffi celebrated this year by ordering water trapped for centuries in the desert to start flowing to Tripoli.

As the desert water rushed out of the Tripoli reservoir last week, Col Gadaffi smiled with excitement.

Thousands of fans cheered their leader, the "first engineer" of the 220km Great Man-made River (GMR). The 4,000km pipeline network pumping water from the desert to the northern coastal areas is billed by Libya as the largest civil engineering project ever attempted in the Middle East and North Africa.

The extravagant solution to his country's water problems is also a symbol of Col Gadaffi's persistent defiance of the west. "Had we been under the influence of the US or the International Monetary Fund, the great river would have never been built," he said.

"Down with the sanctions," answered the crowds, referring to 1992 United Nations ban on international travel and the sale of military, aviation and oil industry equipment to Libya to force Col Gadaffi to hand over two suspects in the Lockerbie bombing.

Building an artificial river across Libya's desert is fitting for a leader whose behaviour mixes simplistic reasoning with a nagging but elusive ambition for great accomplishments. He described the GMR as no less than a miracle.

As in the rest of the Middle East and North Africa, shortage of water is becoming an obsession in Libya. Nearly 90 per cent of Libyan land is arid desert and sea water has been infiltrating aquifers. Every house or building in Tripoli has drilled its own well.

But it would be uncharacteristic of the colonel to content himself with average solutions. His aim extends far beyond providing residents with fresh water. What he wants is to "green" his country by farming 100,000 hectares to create self-sufficiency and ensure Libya never needs the west. No matter that with under 5m people, Libya lacks the manpower; he intends to bring in

Egyptians to farm the land. Started in 1985, the GMR - if and when completed in the 21st century - should produce 5.6m cubic metres of water a day, 80 per cent of it for agriculture.

For some Libyans, the monumental scale of the project is enough to convince them of its greatness. Statistics cited, for instance, tell you that the electrical wiring used in the project would stretch from earth to the moon.

The project has not sailed as smoothly as the colonel had hoped. The first phase, consisting of a pipeline network in eastern Libya, was targeted for completion in 1991. But pumping the fresh water from the desert aquifers has proved more complicated than drilling for oil and the work has yet to be completed.

The first water supplies into Tripoli marked the first part of the second phase of the pipeline network in western Libya. Mr C.B. Lee, managing director for engineering and construction for the South Korean construction company Dong Ah, which has performed a significant part of the work, said last week drilling was only partially completed. Some diplomats in Tripoli over two suspects in the Lockerbie bombing.

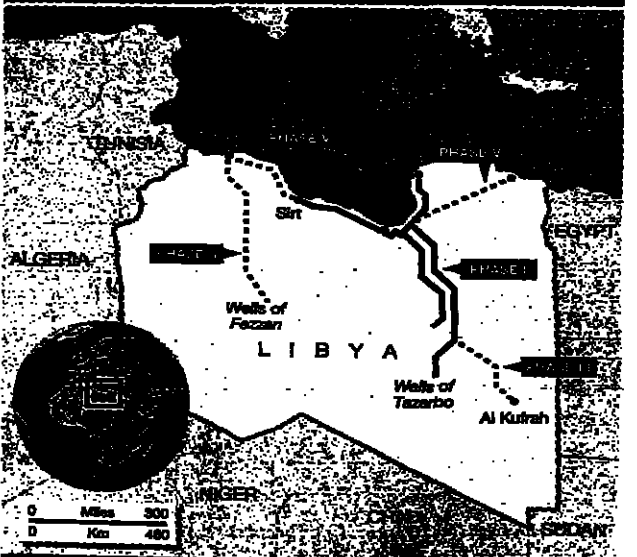
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More than anything, opening the water to Tripoli is a political act that Col Gadaffi needs in order to display some tangible benefits in an otherwise patchy record.

## Gadaffi's dream: the man-made river



# A changing world and Emu challenge old banking order

An expanded membership of the 'central bankers' bank' could raise more questions than it answers, writes Gillian Tett

In the coming months, senior officials of the Bank for International Settlements could be suffering serious jet lag as they visit nine new members around the world.

They will be travelling to countries as far apart as Brazil and Singapore to discuss what they hope to gain from membership.

The discussions could be controversial. The expansion, announced this week, is likely to raise more questions than it solves about the future of the group that likes to consider itself the "central bankers' bank".

In essence, the problem lies in both the changing nature of global financial power and the looming project of European Monetary Union.

When the BIS was established in the 1930s its main role was to organise the post-war reparations by Germany and promote central bank co-ordination.

Consequently, its members were drawn from western countries, albeit with some later east European additions. But as the decades progressed, the BIS developed a number of new roles.

It now acts as a forum where the world's central bankers can meet each month in conditions of informality and secrecy: at the latest meeting last weekend, for example, they discussed electronic money.

It also provides independent analysis of global economic trends and financial market activity and promotes the co-ordination of regulatory matters.

The BIS's 470 staff, with a budget of \$Fr120m (\$100m), also provides banking services for central banks themselves. More than 100 banks have deposited about \$120bn of foreign exchange reserves with the bank - or about 8 per cent off the global total. The BIS can move this

money anonymously around the world's financial markets and use it to intervene when there is currency turmoil.

These roles are valuable - not least because there is no other financial institution which can provide much anonymity, informality and independence.

But the BIS's essential problem is that the world is changing faster than its institutional structure.

With the emerging markets growing in strength, the problems that have required the greatest central bank co-ordination in recent years - such as the financial crisis in Mexico - have usually affected non-BIS members.

The invitation this week to nine emerging markets - India, Brazil, China, Hong Kong, Korea, Mexico, Russia, Saudi Arabia and Singapore - may help tackle this problem. But the real question that remains to be worked out is whether the new mem-

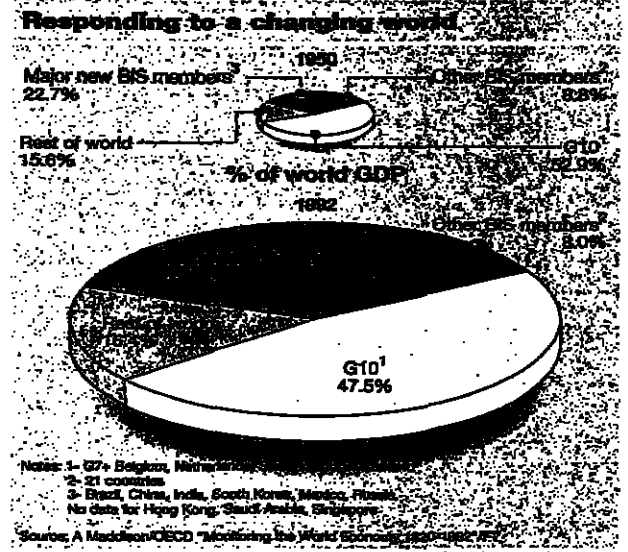
bers will have any real influence in the group.

The operations of the BIS are dominated by two separate factors. On the one hand, the bank's capital is divided into 600,000 shares, primarily held by central banks. "Joining" the bank, therefore, essentially means owning shares.

But the real power lies in the board, made up of the central banks of the world's largest 11 economies - the G7 plus Switzerland, Sweden, the Netherlands and Belgium. These take critical decisions and, what is most important, act as a mini "club".

In the short term, this is unlikely to change and it is questionable whether membership will have much practical implication for the new entrants.

They may be better placed for calling for help from the BIS's formidable exchange reserves. But even this support is not guaranteed.



Meanwhile the number of new members could swell over the next three years up to five other countries, including Argentina and Chile, may be offered entry.

At the same time the formation of the European Central Bank will almost certainly raise questions about the structure of the board. Countries such as the Netherlands, Belgium and Sweden are deeply attached to their membership of the G10. But justifying their separate seats on the board could be difficult if they no longer have their own currency.

## INTERNATIONAL NEWS DIGEST

### Ozone hole arrives early

The ozone hole over the Antarctic, which appears each year during the Antarctic spring, has affected the southern tip of South America unusually early this year. According to the World Meteorological Organisation, ozone levels above Tierra del Fuego in Argentina in early September were 35 per cent below "normal" (pre-ozone hole) levels. Such levels have not previously been recorded before early October.

WMO officials said the latest information confirmed predictions of a continuing decline in the atmospheric ozone layer, which protects the earth from the sun's harmful ultra-violet rays. Scientific experts expect the concentration of ozone-eating chemicals in the atmosphere to start declining around the turn of the century, but the ozone layer itself may not start to recover until well into the next century. *Frances Williams, Geneva*

### Nigerian inflation falls

Nigerian inflation has fallen below 30 per cent for the first time in more than four years. The year-on-year rate dropped to 28.8 per cent in June from 31.0 per cent in May, pushing the rate inside the target zone of 20 to 30 per cent set by the military government in its 1996 budget, the Federal Office of Statistics said yesterday. The main cause of falling inflation is the sharp drop in consumer purchasing power in Nigeria. *Foreign Staff, London*

### Hizbollah wins Lebanon seats

Hizbollah won four seats in the latest round of Lebanon's parliamentary elections on Sunday, official results showed. It was the party's first victory in the month-long election process, having lost two seats to government supporters in earlier rounds. *Sean Ewers, Cairo*

# UN move to salvage nuclear test ban treaty set for success

By Michael Littlejohns in New York and Bruce Clark in London

An unusual diplomatic procedure aimed at rescuing the Comprehensive Nuclear Test Ban Treaty from strong objections by India appeared last night to be on track for success.

Australia has spearheaded moves to bring the CTBT straight to the United Nations General Assembly, bypassing the 63-nation disarmament conference in Geneva, where Indian blocking tactics have led to a dead lock.

With at least 125 member states co-sponsoring a UN General Assembly resolution to adopt the pact and open it

for signatures "at the earliest possible date", the measure was assured of approval by a two-thirds majority.

US officials said they expected President Bill Clinton would sign when he visited the UN on September 24 to address the new session of the General Assembly, which opens next Tuesday.

The US, Britain and France were among the co-sponsors of the latest resolution, while Russia and China, the two other acknowledged nuclear powers, supported the initiative.

The treaty text still sets tough conditions for entry into force: at least in theory, the accord must be ratified by all 44 countries which possess either nuclear weap-

ons or nuclear power stations. This condition looks almost impossible to fulfil, given that India has refused to sign and Pakistan will not adhere to the accord unless its regional rival does so.

But, in practice, supporters of the treaty believe, the existing nuclear powers will be under an overwhelming moral obligation to refrain from testing if they now ratify the text.

"The only risk of a widespread resumption of tests would arise if there is a full-scale arms race in south Asia and this draws China in," said Mr Dan Plesch, the director of Basic, a pro-disarmament lobby group.

In a heated UN debate, Mr Prakash Shah, the Indian

representative, said his government's stance was consistent with its 40-year diplomatic campaign for nuclear disarmament. New Delhi has said it will only sign the treaty if the existing nuclear states bind themselves to total disarmament under a fixed timetable.

In an apparent allusion to Pakistan, as well as China, he charged that India's neighbours were continuing weapons programmes "either openly or in a clandestine manner".

Israel, which is presumed to have a nuclear capability, co-sponsored the resolution - as did South Africa, which says it once developed a nuclear capacity but then renounced it.

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# India assures foreign investors

By Mark Nicholson in New Delhi

India's three-month-old United Front government yesterday launched an attempt to dispel any "suspicions" that it opposes foreign investment, announcing plans to expand the list of industries in which foreign investors would be granted automatic approval.

The announcement came at a conference which Mr H.D. Deve Gowda, prime minister, said the government had sponsored to remove "this confusion, this suspicion" of his government's attitudes towards foreign direct investment. These suspicions arise from the fact that his 13-party coalition contains leftist and communist parties hostile to foreign investment in consumer goods and other politically sensitive sectors.

Both Mr Gowda and Mr Murasoli Maran, industry minister, made an aggressive pitch for higher levels of foreign investment, which the prime minister described as a "vital imperative" for India. Mr Gowda promised simpler and more transparent approval procedures, and said his government was determined "not to unnecessarily harass investors".

Mr Maran said the United Front aimed to make India's foreign investment regime "as transparent, investor-friendly and attractive" as in other emerging economies.

Mr Maran said sectors including infrastructure, agriculture and export-oriented businesses were likely to be added to a list of 35 industrial sectors in which foreign investment up to a stake of 51 per cent was automatically approved. The list, drawn up in the early stages of India's five-year-old reforms, includes mainly heavier input or capital goods industries.

The minister also said India would raise the equity limit on automatic approvals above 51 per cent for some "high priority" industries - a figure of 74 per cent has been mooted - and said he wanted to "increase the feasibility of using Indian subsidiaries as an export platform".

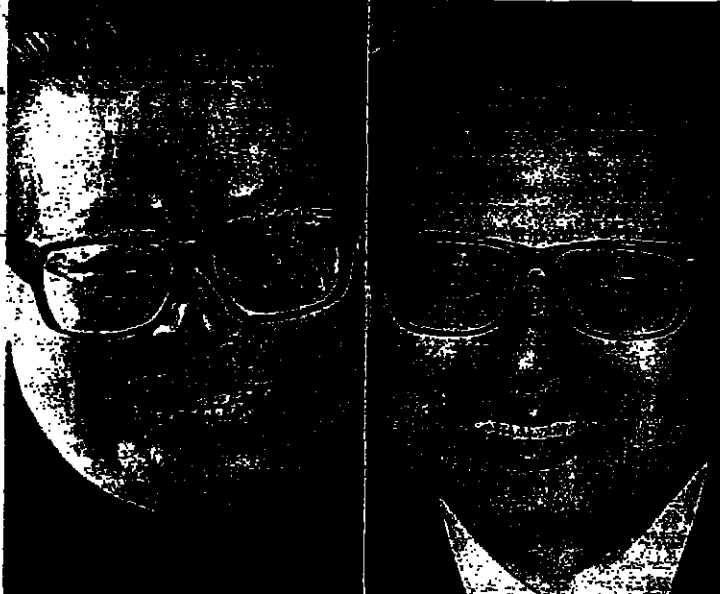
The proposed measures, which are now before cabinet, follow a series of administrative reforms designed by the government to raise and accelerate foreign investment inflows, which in India are modest by comparison to its Asian neighbours.

The United Front has set a target for annual flows of \$10bn, a fivefold rise on last year's level. Mr Maran said annual flows were still 23 per cent of total approvals.

To help raise this proportion Mr Gowda has already devolved the main approvals agency, the Foreign Investment Promotions Board, from his office to the industry ministry, where Mr Maran has in two months pushed through 350 previously delayed investments worth almost \$4bn. He said he had cleared "the entire backlog" of pending approvals.

# Chinese rivals use western press to air differences

By Tony Walker in Beijing



Jiang Zemin (left) and Qiao Guibao differing views about plans to reform the structure of China's communist leadership.

China's leaders rarely air their differences publicly and when they do, it indicates much more than is clear on the surface. In the past week, Beijing has witnessed an intriguing example of factional rivalry using the western press to amplify contrasting views.

In an interview with the German financial daily, Handelsblatt, Mr Qiao Shi, 71, number three in China's hierarchy and leading reformist, warned of risks to reform from conservative opponents. He also made clear his unhappiness with proposals to restructure the top leadership of the Communist party, including revival of the Mao-era post of chairman.

On the other hand, President Jiang Zemin, 70, sometimes referred to as leader of the "wind" faction, a comment on his shifting views, told the French daily, Fig-

aro, China's economic, social and political reforms were proceeding smoothly.

"China," said Mr Jiang, who is also general secretary of the party, "had paid great attention to correctly handling relationships among reform, development and stability to harmonise and mutually promote the three."

Mr Qiao's reformist faction suspects Mr Jiang's mainstream group is more interested in preserving power than in genuine change, hence his observation in Handelsblatt that the greatest threat to reform came from "deep-rooted" conservative forces.

Mr Qiao, who is president of the Standing Committee of the National People's Congress, the parliament, also took aim at proposed reforms to the party structure, saying: "We must institutionalise our democracy and anchor it in law. We must make sure that the system and laws will not change because of a leadership change or because of chang-

ing opinions and changing interests of leading personalities."

This latter represented pointed criticism of proposals which would revive the party chairman's position, which died in the early 1980s, with the aim of further strengthening Mr Jiang's grip on power. Mr Qiao appears to be aggrieved that changes to the party constitution would be required to accommodate the new structure.

Perhaps the sharpest edge to his observation lay in his reference to "changing interests of leading personalities". This was a thinly veiled criticism of a proposal that Mr Li Peng, the outgoing premier, become one of two vice chairmen to a newly created chairman's position. Mr Li is due formally to retire as premier early in 1998 after having served two five-year terms, and at 68 is looking for a new job.

In his criticism of such "jobs for the boys" arrangements Mr Qiao may also have been reflecting con-

cern that Mr Jiang and Mr Li, neither of whom could be described as standard bearers of Mr Deng Xiaoping's reforms, are in the process of consolidating their hold on power at the expense of the reformists.

At least, Mr Qiao's publicly expressed reservations about the proposed new party structure seem to indicate that the reformists feel confident enough to make something of a stand now. The issue will, theoretically, not have to be resolved until the latter part of next year before the 15th Communist party congress due late in 1997, but in reality such issues are usually thrashed out long in advance. This should make for lively discussion in the months ahead.

But Mr Jiang, in his efforts to bolster his position, through revival of the chairman's position, may have overplayed his hand. Mr Qiao clearly is not going to allow such moves to be railroaded through.

## ASIA-PACIFIC NEWS DIGEST

### Machine orders rise in Japan

Private-sector machinery orders in Japan rose in July a seasonally adjusted 18.8 per cent from the previous month after two months of consecutive decline, the Economic Planning Agency said yesterday. The key orders - private-sector orders minus volatile orders for ships and for machinery used by the electric power industry - amounted to ¥1,186bn (\$10.5bn). The July orders were 22 per cent up on their level the year before.

The agency traced the orders upsurge to the "trend of mild recovery" in Japan's economic activity as well as a ¥60bn order placed by one corporation during the month. If that order is excluded, the month-on-month growth figure would be in the 5 per cent range. *Kyodo, Tokyo*

### HK businessman clears decks

Orient Overseas, the Hong Kong shipping group, yesterday moved to clarify dealings with supplier companies, fuelling speculation that its chairman, Mr Tung Chee-hwa, is about to bid for Hong Kong's top government post after the handover of sovereignty to China on July 1 next year.

A statement from Orient Overseas gave details of deals with AIS and Taiwan-listed AIC, which are controlled by Mr Tung's brother-in-law. The family connection means the deals should have been notified to shareholders under Hong Kong's listing regulations.

Orient Overseas said the timing of the announcement was coincidental. But with the contest for the territory's chief executive gathering pace, the move was seen as an attempt to clear the decks for Mr Tung's candidature and to pre-empt criticism. *John Riddings, Hong Kong*

### Tokyo reviews bank bailout

The Japanese ministry of finance is to review a bailout plan for a small Tokyo-based financial institution following an embarrassing failure to co-ordinate its rescue. Mr Wataru Kubo, finance minister, yesterday said the ministry had no immediate plans to rescue the troubled Musashino Shinkin Bank, a Tokyo-based credit association.

The ministry has been working on a scheme to support Musashino, which is troubled with bad loans, since February when the bank gave up restructuring on its own and asked authorities for help. Musashino, which operates mainly in the western district of the Tokyo metropolitan area, has ¥69bn in loans of which ¥25bn is non-performing. *Enrika Terazono, Tokyo*

### Pakistan devalues rupee

Pakistan's central bank yesterday devalued the rupee by 3.79 per cent, in a move apparently designed to address a worsening trade deficit. After yesterday's development, the rupee has been devalued by nearly 8 per cent since January. The devaluation fixes the exchange rate against the US dollar at 38.93 rupees against 35.58 rupees on Monday. Pakistan has a managed exchange rate system under which the central bank announces, on business days, the day's exchange rate against all leading foreign currencies.

No reason for the devaluation was given but it had been anticipated by the financial market in view of stagnant exports and an impasse with the International Monetary Fund over withheld disbursement worth \$150m from a standby loan agreed last year. The trade deficit rose to \$270m in July this year, up from \$95m in June. It increased to \$3bn last year (July 1995-June 1996) from \$2bn a year earlier. *Farhan Bokhari, Islamabad*

## Lighthouse with dark side

Michiyo Nakamoto on Japanese militants in an islands dispute

The young Japanese nationalists who have built a lighthouse on a disputed island in the East China Sea are not being applauded in Japan as they had hoped. In unaccountable silence the Tokyo authorities have looked on, embarrassed, as the initiative has ignited tension with China and Taiwan.

At the centre of the row is the Japan Youth Federation, an ultra-nationalist group whose origins lie in the Japanese underworld. Members of the federation sailed in July to one of the Diaoyu islands (called the Senkaku by Japan), determined to boost Japan's claims to the initiative has ignited tension with China and Taiwan.

After the death of its founder, the federation severed direct links with the Sumiyoshi-kai and has adopted a gentler, less militant approach under the leadership of its current chairman, Mr Toyohisa Eto.

Until about 10 years ago, the major ultra-nationalist organisations were a formidable force, with close links to politicians. In particular, the influence of Mr Yoshio Kodama, an extreme right-wing political fixer who had close ties to prominent Japa-

neese, stood out as a dark symbol of nationalist influence in politics and business. But with generational change, the rightwing groups' power has waned, says Mr Hirokazu Futatsuki, editor of the Gendai, a tabloid which has reported extensively on these groups.

While they still finance their activities with money extorted from companies as "donations", the influence of today's nationalists is a pale reflection of the power they exercised when the Japanese economy was booming.

Changes in society are also reflected in the unlikely membership of rightwing groups. Today's nationalists are not beefy, military types like their predecessors but sport a variety of styles, ranging from punk to clean-shaven businessmen.

As leader of the Youth Federation, Mr Eto is a smooth personality who could be taken for the manager of a Japanese company, notes Mr Futatsuki. Other members come from a variety of backgrounds, although most will have been recruits from motor-

cycle gangs and criminal groups. What has not changed is the nationalists' conviction that they are acting in the best interests of the Japanese people.

In the past, those interests were seen in restoring the Japanese emperor to his former glory as a living god and in rewriting the US-imposed constitution to assert Japanese nationalism. But the declaration by the present emperor - whose cause the nationalists see as their own - to defend democracy and the constitution, forced them to change their strategy, Mr Futatsuki says.

Rather than campaign for restoration of the emperor's powers and adoption of a new constitution, nationalist groups have focused on what they see as protecting the interests of the Japanese race, Mr Futatsuki explains.

In the liberal interpretation modern rightwing groups have given to that cause, those interests cover a wide and curious range of issues. Maintaining social order, for example, is one cause they see themselves



China's Diaoyu islands in the East China Sea. The islands are claimed by both China and Japan.

servicing in recruiting young social outcasts to the organisation. They have also taken to campaigning loudly in front of government buildings against political corruption.

In their enthusiasm to serve society, rightwing groups such as the Japan Youth Federation have been seen handing out food and clothing or providing bathing facilities in the wake of the earthquake that killed thousands and devastated much of Kobe last year.

For all its professed good intentions, the latest move by the Japan Youth Federation, will not be welcomed by the Japanese authorities, who say they prefer a less provocative approach to the dispute over the islands.

## Thais plan stimulus package

By Ted Bardacke in Bangkok

The Thai cabinet yesterday endorsed a series of measures designed to stimulate falling exports and lower the country's worsening current account deficit. But the minister overseeing economic affairs said the package would have little long-term effect unless government politicians handed over economic management to an unnamed group of technocrats.

The package includes tax cuts to promote personal savings, tariff adjustments for promoting industrial sectors, the cancellation of quotas, and distribution monopolies on some food and raw materials and slowing down foreign borrowing by the Thai private sector.

Mr Amnuay Viravan, deputy prime minister and foreign minister, said the measures would be implemented gradually. Details of many of the tariff cuts on raw materials and tax breaks for the shipping industry will be revealed today.

But he hinted there could be problems with some of the more contentious or abstract remedies - such as ending a government monopoly on transport from Bangkok port or setting up government-sponsored institutes to improve labour productivity in the food and textile industries - if politicians continued to control the ministries co-ordinating economic policy. "The political sector has to give an all-star team of knowledgeable people all of the responsibility so they can work," Mr Amnuay said.

Mr Amnuay's comments are a public endorsement of an idea that has been floated in political circles as a way to wrest most governmental power from the unpopular group of rural politicians that surround Prime Minister Banharn Si-pa-archa if he wins next week's general election, which is expected to be close.

Analysts said the thrust of yesterday's measures was positive, especially since they appeared to focus immediately on using tax policy to support specific economic goals.

## Philippines 'on course for sustainable growth'

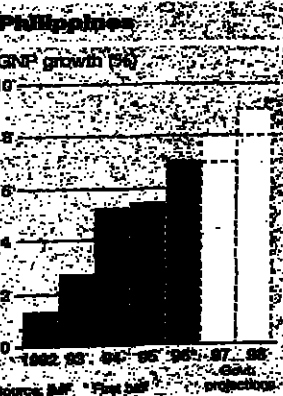
By Edward Luce in Manila

The Asian Development Bank said yesterday that the Philippine economy had shrugged off the danger of a return to the boom-bust cycle which has plagued the country in the past, and was on course for a higher sustainable growth rate.

The conclusions of the report - which follows the news last week that the Philippine gross national product rose by 7.1 per cent in the first half of 1996, significantly up on the 5.5 per cent registered in 1995 - were supported yesterday by the International Monetary Fund, which said there was no evidence the economy would overheat.

The IMF, which begins its annual review of the Philippine economy later in the week, was reacting to local reports that the rapid growth in the first six months of the year would be undermined by higher inflation. The inflation rate has dropped from 11.8 per cent in January to 7.9 per cent last month.

"The IMF Board [has] concluded that the boom-bust cycles of the past have been



broken and a solid foundation for sustained growth established," said Mr David Nellor, IMF representative in Manila. "The objectives of raising sustainable economic growth and reducing inflation have been realised."

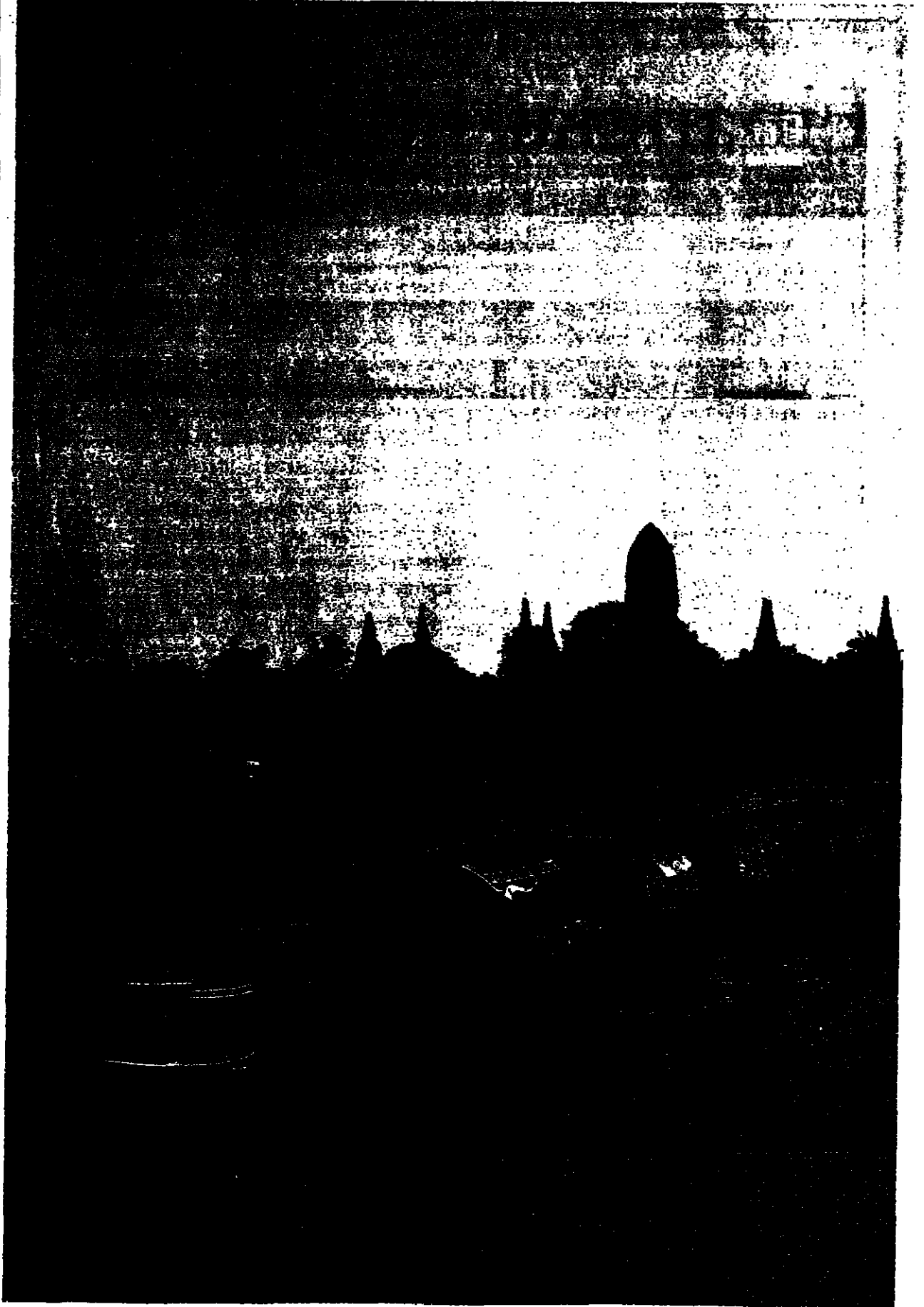
The ADB, which predicts GNP growth of 6.7 per cent over the next few years, rather lower than independent forecasts, which put the growth rate at 9 per cent by 1998, said the country's four-year reform programme had "dramatically" altered the structure of the economy.

In contrast to the early 1990s, more than 75 per cent

of Philippine exports were composed of manufacturing goods as opposed to primary commodities such as sugar and coconut oil. Likewise, a comprehensive privatisation drive had turned regular budget deficits into the third consecutive budget surplus by 1995. Foreign debt as a proportion of national income had also plummeted over the same period.

The report warned, however, that failure to push the government's tax reform bill through congress or failure properly to implement fiscal reform once enacted could undo much of the current gains. Failure also to achieve a competitive peso exchange rate, which has appreciated by 13 per cent against the US dollar in real terms since 1993, could undermine the export growth on which the success was based.

"If the peso is allowed to appreciate continuously it might somewhere down the line affect the country's trade balance," said Mr Srinivas Madimur, an economist at the ADB. "It is also very important that the tax reforms are not only legislated but implemented," he added.



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# Confident Clinton turns fire on Dole's tax cut plans

By Jurek Martin in Washington

President Bill Clinton sought to drive home his solid advantage over Mr Bob Dole yesterday by directly attacking in a new TV commercial the centrepiece of his Republican opponent's platform, a deep across-the-board tax cut.

In a further sign of confidence Mr Clinton also headed west on a campaign swing that will take him today to Arizona, which last

voted for a Democratic presidential candidate in 1948 but where the president is now running level with Mr Dole, and then to California, where he already holds a commanding lead.

The tactical purpose is to force Mr Dole, in Louisiana and Tennessee yesterday, to devote time and resources to states which ought to be in his pocket, as well as to the largest state. No Republican this century has become

president without carrying California.

The new Clinton TV commercial, replete with pictures of Mr Dole looking somewhat furtive, questions the Republican's credentials as a born-again tax-cutter, charging that he is "running from his own record".

The voice-over intones: "Dole voted to raise payroll taxes; social security taxes; the '90 income tax increase; \$900bn in

higher taxes. And to help pay for this risky tax scheme, experts say Dole and Gingrich [the House Speaker] will have to cut Medicare, education, the environment."

A spokesman for Mr Dole called the advertisement "garbage" and said it was Mr Clinton who had set "the world record for the largest tax hike in history" - a reference to the 1993 budget act. But Mr Dole himself has

seemed to blow hot and cold on whether to cut taxes or reduce the federal deficit.

This ambivalence is driving some of his more doctrinaire supporters to distraction, particularly after the resignation last week of Mr Mike Murphy, one of the campaign's two advertising experts. He had previously orchestrated three come-from-behind election victories with strong anti-tax commercials.

Mr Dole's wider problem over the last week, however, has been to get much publicity for any of his campaign efforts. A combination of the US missile attacks on Iraq and the havoc wrought by Hurricane Fran relegated him to very subsidiary slots in media coverage, serious for a candidate behind by 15 points with less than two months to go.

The three televised presidential debates, the first scheduled for St

Louis, Missouri, two weeks from today, offer the best and perhaps the last chance for him to narrow the gap.

But it is probable he will have to contend with Mr Ross Perot of the Reform party in the first of these - and in his latest TV "infomercials" the Texas billionaire is trying to steal some of Mr Dole's new thunder by also promising to end the Internal Revenue Service "as we know it".

## Colombia's vice-president 'sacrifices' job

By Timothy Ross in Bogotá

Colombian Vice-President Umberto de la Calle yesterday resigned his post, to permit a way out of the "unusually grave crisis" that, he said, threatens the survival of democracy.

Mr de la Calle sent his letter of resignation to the president of the Senate and read a copy to journalists. Giving up the post, he said, was a sacrifice necessary to allow Congress to choose someone who would be acceptable to the nation as a replacement for President Ernesto Samper.

The president, said Mr de la Calle, has no legitimacy as head of state and was responsible for the critical political and military situation, and a "shipwrecked economy".

Mr de la Calle claimed the crisis was rooted in the 1994 presidential elections, when the president's Liberal party campaign funds apparently received at least \$6m in contributions from leaders of the Cali drugs cartel.

The party's campaign treasurer, Mr Santiago Medina, has been convicted by criminal courts of receiving illegal donations, while several other campaign officials are awaiting trial, including the current interior minister, Mr Horacio Serpa, right-hand man to Mr Samper.

"I am personally convinced that drug money

went into the campaign," said Mr de la Calle. "If this destroys my political future, if it is the last act of my political life, it is a welcome sacrifice. I want to invite the president to make a similar gesture of generosity to the country, and to resign in his turn to allow a renewal of the political leadership of the nation."

"Everyone is tired of the politicians and everything that has happened."

He denied suggestions that his resignation was a prelude to announcing his candidacy for the 1998 presidential election.

"I am not a candidate," he said. "That would be irresponsible, and nor would I be a leader of the opposition. There is no organised opposition here."

He promised instead to work for realistic solutions to the country's problems.

Over the past few days a number of critics of the president had asked Mr de la Calle not to give up the post, but his decision to go ahead with following the resignation he has received widespread approval for his moral stance and for making an altruistic sacrifice.

However, some have pointed out that it is now two years since the first indications emerged of drug money in the campaign and Mr de la Calle's reaction seems strangely delayed.



## Hortense lashes Puerto Rico

Mr Pedro Rossello, the governor of Puerto Rico, has asked the US federal government to declare the Caribbean island a disaster area, following damage caused by a hurricane yesterday morning, Camote James writes from Kingston.

The designation of a disaster area by Washington would provide emergency aid for the island's 3.5m people, most of whom were left without electricity, water and telephones. The Dominican Republic and the Bahamas were put on alert yesterday as the hurricane, named Hortense, with winds of 80mph, moved through the northern Caribbean.

The hurricane's passage provoked anxiety yesterday in the south-eastern and eastern US in the wake of hurricane Fran, which killed 25 people.

Left: Coastal dwellers watch waves break across their street.

## Argentine economic gloom growing

By David Pilling in Buenos Aires

Nearly half the Argentine public believe that peso-dollar parity will be abandoned, while 85 per cent fear the economy will stagnate or plunge deeper into recession, according to an opinion poll published yesterday.

The poll, compiled by Ricardo A. Rouvier & Asociados, reflects the sour mood of many Argentines, who are losing patience with an administration which they suspect is unable to drag the economy from recession or to tackle record unemployment.

Of particular concern to the administration may be the finding that only 58.2 per cent of the 600 people polled believe that convertibility, which pegs the peso to the dollar, will survive. Convertibility, introduced in 1991, is the cornerstone of the government's economic policy and the foundation upon which price stability and economic modernisation has been built.

Mr Rosendo Fraga, a political analyst, argues that convertibility still enjoys a high degree of confidence. "Given that the economy contracted 4.4 per cent last year, that we have 17.1 per cent unemployment, and that we have just changed economy ministers, I would say 58 per cent is high."

However, only a month ago, a poll by the Rouvier group found that 85.5 per cent of Argentines were confident that convertibility would be maintained, nearly 30 points above the latest findings, while 73.5 per cent felt inflation was under control.

According to the latest poll, only 45.3 per cent of Argentines still believe inflation is not a danger, in spite of the fact that retail prices have actually fallen in the past 12 months.

"Our collective memory of hyperinflation is still very strong," said Mr Ricardo Rouvier.

"Convertibility is heavily associated with [former economy minister Domingo] Cavallo." When Mr Cavallo was sacked in late July, some Argentines lost their conviction that peso-dollar parity would survive, he said.

The gloomy mood over the economy is the main reason for the sharp drop in popularity of President Carlos Menem, whose approval rating has fallen to -15 per cent, the lowest level since he began his first term in 1989.

In May last year, before the effects of the recession had begun to be felt, Mr Menem won re-election with more than 80 per cent of the vote.

## Scandal hits Mexico opposition

By Leslie Crawford in Mexico City

Mexico's opposition National Action party (PAN) has been hit by a tax-dodging scandal which could undermine its electoral appeal in advance of next year's mid-term elections.

Mr Diego Fernández de Cevallos, a former presidential candidate and the PAN's strongest card for the 1997 mayoralty race in Mexico City, was accused by a rival last week of owing more than 1m pesos (\$132,000) of

back taxes to the municipality of Acapulco.

Mr Roberto Campa, of the ruling Institutional Revolutionary party (PRI), also accused Mr Fernández de Cevallos of acquiring properties illegally.

The allegations are particularly damaging to the PAN, which has built a reputation for moral rectitude and clean government.

Mr Fernández de Cevallos has fought back, calling the allegations "a dirty pre-electoral game". But the opening salvo of what promises to be

a heated contest for the capital hit its target: he admitted he owed back taxes in Acapulco, although he denied any impropriety with regard to his real estate business.

Before the scandal, opinion polls consistently showed the PAN winning the mayoralty race in Mexico City with almost three times the votes cast for the PRI. Mr Fernández de Cevallos was the most popular choice for mayor, with 46 per cent of voter preferences, according to a poll by Indemerc Louis Harris in

August. The elections in 1997 will be the first in which Mexico City will vote for its own mayor. The position until now had been held by a presidential appointee.

Most observers believe Mr Fernández de Cevallos's tax affairs have all but disqualified him for next year's mayoral race. The PAN, which has made huge electoral gains from the economic crisis and corruption scandals that have dogged the PRI, now governs in 215 cities and four of Mexico's 31 states.

## Privatised dam plan criticised

By David Pilling

It would be economically foolhardy for Argentina to privatise the 3,000MW Yacretá hydroelectric dam, according to a report by the nation's general audit office. Privatisation of Yacretá, whose enormous budget overrun prompted President Carlos Menem to term it a "monument to corruption", still requires approval from Argentina's lower house and from the Paraguayan parliament.

In the long term, Argentina could recoup more of the \$8m it has already sunk into the uncompleted project by finishing the dam itself and selling electricity domestically and to Brazil, the report said.

The plan to privatise Yacretá, which is jointly owned with Paraguay, calls for the granting of a 90-year operating contract and the advanced sale of electricity. The privatisation has been approved by the senate, in spite of strong objections from members of the opposition Radical and Prepaño blocs.

Opponents of the privatisation argue that it would sacrifice Argentina's long-term interests for immediate cash.

## Wal-Mart bans Crow album

## Wal-Mart bans Crow album

By Christopher Parkes in Los Angeles

The latest pop album by Sheryl Crow, a top-selling singer with a record for sweetness and light, has been blacklisted by Wal-Mart, the biggest retailer in the US.

Although retail bans on violent, foul-mouthed or overtly sexual material are relatively common, the 2,300-store chain has taken exception to a verse in an anti-violence song, "Love is a Good Thing".

The bad thing about the track is the refrain: "Watch out sister, watch out brother, watch our children as they kill each other with a gun they bought at the Wal-Mart discount store."

Making no allowance for poetic licence, Wal-Mart said it could not contemplate selling a record which contradicted everything it stood for.

A&M Records, the Polygram-owned releasing label,

declined to be drawn into a public battle with Wal-Mart, although executives said they believed the chain had made "a mistake".

Sales of the album, which goes on sale in the US this month, are expected to be strong regardless of the retailer's decision. Ms Crow was last year named best new artist in the Grammy music industry awards while her international hit "All I Wanna Do [is have some fun]" was chosen as best pop vocal of 1995 and record of the year.

Hopes remain high of a similar reception for the first single to be released from her new album: "If it makes you happy."

Wal-Mart's reaction follows efforts by the group to tighten up on gun sales in the wake of criticism and lawsuits. Although it still sells rifles over the counter, hand-guns were withdrawn from the stores in 1994 and restricted to mail order sales.

Abu Dhabi Amman Beirut Cairo London Frankfurt Grand Cayman  
 Hong Kong London Los Angeles Madrid Manila Milan Monte Carlo New York Paris  
 Singapore Taipei Tokyo Abu Dhabi Algiers Amman Bahrain Bangkok Barcelona Casablanca  
 Frankfurt Hong Kong Houston London Los Angeles Madrid Manila  
 Monte Carlo New York Rio de Janeiro Rome Sao Paulo Singapore Taipei

# Financial Highlights

as of 30 June 1996

	30 June 1996	30 June 1995
(US\$ million)		
Total assets	21,517	20,737
Total loans and advances	10,922	10,658
Marketable securities	2,219	2,158
Placements with banks and other financial institutions	6,817	6,454
Deposits from customers	9,455	9,760
Deposits from banks and other financial institutions	8,068	7,347
Total capital resources	2,844	2,481
Shareholders' funds	1,594	1,487
Pre-tax profits (Jan-June)	88	91

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## Move to ease Surinam fears

Canute James reports on a president-elect with military links

Mr Jules Wijdenbosch, Surinam's president-elect, is negotiating with the country's political parties to create a broad-based government, in the hope of easing concern in the US and the Netherlands that his election has returned control of the country to a former military dictator.

Mr Wijdenbosch, who is to be sworn in at the weekend after his election by parliamentarians and regional and municipal councillors, is an associate of Mr Desi Bouterse, a former army strongman who staged two coups and who headed the military government in the former Dutch colony in the north-east of South America. Mr Wijdenbosch will replace Mr Ronald Venetiaan, who has been president since 1991, when foreign pressure forced the military to allow elections for a civilian government.

The US and Dutch governments, which have been con-

cerned about the possibility of power being returned to Mr Bouterse or his followers, are both awaiting indications of Mr Wijdenbosch's policy for the country of 450,000 people. Both governments were harshly critical of Mr Bouterse's junta in the 1980s, accusing it of violating human rights and murdering at least 15 critics. The Dutch government suspended foreign aid.

There is also concern among some of Surinam's neighbours. The country is the newest member of the 14-nation Caribbean Community, a regional trade group. Caribbean governments, however, have not commented on the change in Surinam. "The governments will be keen to see the foreign policy priorities of the new Surinamese administration" an official of the Caribbean Community secretary said yesterday.

Mr Wijdenbosch, however, has promised a "broad" government, saying he will con-

sult all sectors in planning government policy. But there is uncertainty about how the election of Mr Bouterse's aide would be received by former rebels who fought an unsuccessful six-year guerrilla war against the junta.

The rebel group, the Jungle Commando, was disbanded after a truce with the government in 1992, but its former members recently said they would resume the conflict if a new government violated the agreement. Mr Ronny Brunswijk, who led the rebels, said he was "disappointed" by Mr Wijdenbosch's election.

The election of Mr Wijdenbosch, however, has political influence back in the hands of Mr Bouterse, diplomats in Paramaribo, Surinam's capital, have said. They expect the new president to be Mr Bouterse's proxy, and suggest that he will overturn several of the economic policies implemented by Mr Venetiaan.

In his campaign for a general election last May, Mr Bouterse said his party wanted "respect for the country's sovereignty", and said it would review all agreements with foreign companies if it took office.

"Just like the time we were in power, our focus will be to increase local production and develop new industries," said Mr Bouterse. "We have shown that we are able to manage the country and we will not allow any country, especially not Holland, to dictate our development."

Mr Venetiaan's deregulation of the economy, including a structural adjustment programme, eroded the administration's popularity, with billowing inflation and the collapse of the Surinamese guilder. The economy, based on agriculture (bananas, rice and fishing) and on bauxite mining and refining and aluminium smelting, has been contract-

مكتباتنا للصهر



# EU removes suspect Italian cheese from shelves

By Andrew Hill in Milan

The European Commission said yesterday that all suspect Italian mascarpone cheese had been withdrawn from sale in the European Union, following the death of an Italian teenager and several cases of severe food poisoning linked to consumption of the cheese.

The Italian health ministry last week withdrew from sale mascarpone - widely used in the popular Italian dessert tiramisu - manufactured at the Reggio Emilia factory of Giglio, controlled by Parmalat, the dairy products group.

The move followed an outbreak of botulism in Naples, which led to the death of a 15-year-old boy at the weekend.

The US Food and Drug Administration has also warned consumers that Italian-made mascarpone cheese sold under the Giglio, Parmalat and Sol di Valle brands could contain the bacterium responsible for botulism.

Parmalet said yesterday that no Parmalet employees and none of its own branded mascarpone were involved and underlined that mascarpone sales accounted for only a tiny proportion of its overall turnover.

Parmalet "only has financial control over Giglio, [which] has an autonomous production, management and marketing activity," the group said.

The Italian association of dairy producers joined Parmalet and Giglio yesterday in pointing out that the botulism bacterium

had never before been linked to dairy products. The bacterium is sometimes found in badly preserved canned raw meat.

Nicola Saggiomo, the boy who died, his brother and a friend all fell ill after eating tiramisu prepared at home with mascarpone cheese.

Several other cases of botulism have been reported in the Naples area, the Calabria region and the central town of Siena.

On Monday, the Belgian health authorities blocked mascarpone imports from Italy and withdrew the three brands from sale, while the Swedish authorities advised consumers not to use mascarpone produced under these brands.

Austria followed suit yesterday, seizing 1,200 packs of Giglio mascarpone. Spain - the only other EU country to which the suspect cheese had been exported - has also withdrawn the product after Italy contacted the European Commission to warn of the potential problem, activating its "early warning" system for food scares.

An EU inspector, who is now visiting the Giglio factory, could report as early as next week to the EU's veterinary committee.

Mr Bruno Viserta, undersecretary at the health ministry, said the ministry was awaiting the results of laboratory analysis to assess the extent of the contamination. He told La Repubblica newspaper that "tests have confirmed the diagnosis of doctors" that the botulism was in the cheese.

# US calls the shots on Heathrow slots

Michael Skapinker reports on the murky business of dealing in airport landing rights

What, a senior US official was asked recently, does the UK have to do to conclude an "open skies" agreement with the US? "They just have to get it," was the reply. This means the UK must understand, and deliver, what the US is demanding in return for US approval of the proposed alliance between British Airways and American Airlines. The UK's failure to do so was the reason behind the collapse of bilateral negotiations last month.

The US wants free access to London's Heathrow airport for its carriers. But declaring Heathrow open to all would not be enough, the US says. US carriers must

have enough slots to ensure they can run services to Heathrow.

This presents two difficulties for the UK. Heathrow is heavily congested and the government has no control over the allocation of slots. These are granted, under EU and international rules, by a company called Airport Coordination Ltd, owned by nine UK airlines.

US officials and airlines show little sympathy. It is for the UK government to find a solution, they say. Mr Robert Ayling, BA's chief executive, recently proposed that US airlines wishing to use Heathrow should buy slots at the airport.

The best way to allocate

slots is to treat them like any scarce resource and allow people to pay the market price for them, he says.

When American took over TWA's Heathrow routes in 1981, it paid \$440m for them.

US airline executives are unenthusiastic about paying for rights they think they should receive free. Another problem with the suggestion is that it is not clear whether it would be legal. The word "slot" most often means the existing buying and selling rights with lawyers and regulators is "murky". Everyone in the industry agrees that it happens, but the process and the sums are shrouded in secrecy. "They don't put slots up for sale in Exchange

and Mart," says Mr Mark Franklin, an aviation specialist at London solicitors Price, Chalmers, Biscoff.

Control of slot allocation is a bi-annual meeting of co-ordinators and airlines hosted by the International Air Transport Association; the next will take place in Vancouver in November. Airlines put forward their demands and trade slots with one another. The exchange of slots, without money changing hands, is legal.

The slot co-ordinators continue the process of trying to match slots with airlines when they return home. Once an airline has been awarded a slot, it can hold it indefinitely, provided that it uses it for at least 80 per cent of the time for which it is allocated.

Under EU regulations, 50 per cent of newly generated or returned slots must be allocated to new entrants. At Heathrow, this would favour US airlines which cannot use the airport at present. Under bilateral arrangements, American and United Airlines are the only US carriers permitted to use the airport.

Heathrow has increased the number of aircraft arrival and departures to 420,000 a year from 381,000 in 1989 by using its runways more efficiently. However, a UK Civil Aviation Authority

## OECD Export Credit Rates

The Organisation for Economic Co-operation and Development announced new maximum interest rates (7% for officially supported export credits) from September 15 1996 to October 14 1996 (August 15 1996 to September 14 1996 in brackets).

D-Mark	6.46 (6.60)
Ecu	6.38 (6.45)
French franc	6.63 (6.67)
Guilford	
up to 5 years	6.15 (6.15)
5 to 8.5 years	6.80 (6.80)
more than 8.5 years	
Yen	7.50 (7.50)
Yuan	6.57 (6.47)
Yen	3.10 (3.10)
Peso	6.22 (6.11)
Swedish krona	6.22 (6.22)
US \$ for credits	5.13 (5.21)
up to 5 years	7.21 (7.45)
5 to 8.5 years	7.39 (7.64)
more than 8.5 years	
	7.52 (7.78)

These rates are published monthly by the Finance Times, normally in the middle of the month. A premium of 0.2 per cent is to be added to the credit rates when being at risk. Interest rates may not be fixed for more than 120 days.

# Ford decides there's money in 'irrelevant' fun car market

By Haig Simonian, Motor Industry Correspondent

The European market for small, predominantly urban "fun" cars, such as the Renault Twingo and Fiat Cinquecento, moves from niche to mainstream today with the launch of the Ka, Ford's Spanish-built compact hatchback.

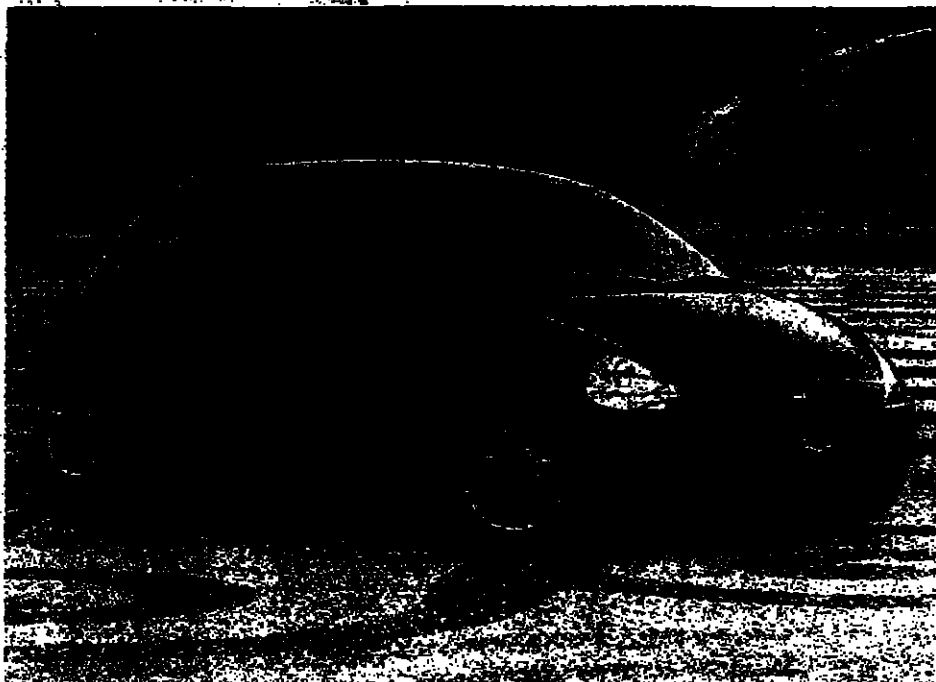
Designed to slot in below the Fiesta in Ford's five-model European-built range, the Ka represents a significant vote of confidence by a leading manufacturer in a market segment once dismissed by many carmakers as irrelevant.

Instead of having a limited appeal among smart urbanites or financially strapped singles, sales of the Twingo and the Cinquecento have exceeded expectations. Fiat has sold almost 600,000 Polish-built Cinquecentos since the launch in 1992. Sales of

the Twingo, which is built in France and Spain, have reached about 500,000 since its introduction in March 1993.

The success of both models has prompted other carmakers to re-examine the small hatchback segment. Volkswagen is expected to launch a shortened version of its highly successful Polo hatchback, probably under its Spanish Seat brand, by the end of next year. General Motors is thought to be working on a smaller version of its Corsa compact hatchback to be powered by an innovative three cylinder engine.

Although the Ka is appreciably bigger than the Cinquecento and has a much larger 1,300cc engine than both the Fiat and Renault models, it is expected to compete for much the same customers in western Europe. Ford says it has no immediate plans to sell



Ford's Ka: the multinational has entered the mini-car sector with a distinctive design

the Ka outside Europe.

Production of the new vehicle, to be built at Ford's Valencia plant, is expected to reach about 200,000 units a year at full tilt. The Ka will go on sale after the Paris motor show in October.

The vehicle's striking design reflects the new strategy of many carmakers of producing distinctive vehicles to create greater brand awareness. Ford is

also stressing the new car's environmental friendliness through its compact dimensions, fuel economy and the fact that many parts will be recyclable.

Such features have contributed to the image of mini-cars such as the Twingo and the Cinquecento as examples of style over substance. Renault admits that a relatively large proportion of Twingo sales have been of high-margin option-

packed luxury models. However, both the Twingo and the Cinquecento have also been bought in large numbers by budget buyers.

Although available, like the Twingo, with a relatively large number of up-market options, such as air-conditioning and a compact disc player to ease the frustrations of urban driving, Ford says its new vehicle also offers cheap but practical long-distance transportation.

## WORLD TRADE NEWS DIGEST

### Asean farm row flares up

Efforts by south-east Asian countries to accelerate economic integration are being overshadowed by the return of an old internal dispute over agricultural commodities. The dispute emerged in meetings of officials this week in Jakarta before today's gathering of economic and trade ministers from the Association of South-East Asian Nations (Asean).

The ministers had planned to press ahead with regional economic integration with discussions on an Asean investment area, liberalisation in services, a customs harmonisation agreement and agreement on a dispute settlement mechanism. But Indonesia and the Philippines called for a delay in including farm products in the Asean Free Trade Area (Afta), the centre-piece of regional economic co-operation.

Their proposal could allow them to maintain some farm protection arrangements until 2020, the overall deadline for regional free trade established by the Asia Pacific Economic Co-operation forum.

Greg Earl, Jakarta

### SAS rejects Virgin criticism

Scandinavian Airlines System yesterday rejected criticism by Britain's Virgin Group that it had illegally cut prices to compete on the Copenhagen-Brussels route. SAS, which has 10 daily flights on the route, recently lowered its fares on three departures after Virgin Express began servicing the route with prices 50 per cent below both SAS and Sabena Belgian World Airlines, the only other airlines to fly the route.

Virgin Express president Richard Branson said he would report SAS to the European Commission, arguing that the Scandinavian company cut its prices only on Virgin departures that coincided directly with those of Virgin Express. SAS said it had used normal business methods and did not see anything wrong with fighting competition with lower prices. "Virgin Express is always talking about how they want competition, and that's exactly what we're offering now," said Mr Hans Ollengren of SAS. "We have chosen (to reduce the fares on) those flights where we have lots of space in the plane. It's not about trying to ruin Virgin."

APX, Stockholm

### WTO ejects banana lawyers

The World Trade Organisation dispute panel on the European Union's banana import regime yesterday expelled from its hearings three private-sector legal specialists appointed to represent the Caribbean banana-producing countries of St Lucia and St Vincent. The panel took the decision after objections from the US, and the other complainants in the dispute, Ecuador, Guatemala, Honduras and Mexico, that the three were not permanent government officials.

Under rules established by Gatt, the WTO's predecessor, attendance at panel proceedings is confined to government representatives, though private lawyers often advise governments on the preparation of their case.

Mr Phillip Lee, a Dublin-based trade lawyer and one of those ejected yesterday, said the "anonymous systemic affront to due process. It also had 'anonymous systemic implications' for the WTO, by denying proper representation in dispute hearings to small nations unable to afford specialist in-house expertise. Caribbean producers are already smarting from the panel's refusal to grant them full participation in panel proceedings, even though their vital economic interests are at stake. The dispute is over preferential access to the EU for high-cost bananas from the Caribbean.

Frances Williams, Geneva

# Big test for Ukraine privatisation policy

Foreign investors are watching the sale of its most valuable asset, writes Matthew Kaminski

The Mykolayiv Alumina Factory, the dominant raw material supplier for Russia's - and the world's - two biggest aluminium smelters, stands apart from Ukraine's many industrial white elephants.

Near the Black Sea, the company, known by its Ukrainian initials as MGZ, supplies half the alumina processed each year at Russia's privately owned Bratsk and Krasnoyarsk smelters, thousands of miles away in Siberia.

"It is the top company in Ukraine," says Mr Yuri Yehanurow, head of the state property fund, Ukraine's privatisation agency, which in July announced that it would be put up for sale, along with 307 other companies.

High aluminium prices and a seller's market in Russia yielded profits last year of \$90m on revenues of \$225.5m. Its value has been estimated at between \$150m and \$200m but it is likely to be sold for less than that.

The proposed sale pits insiders against eager outside investors in a cross-border battle that reveals some of the intricate business relationships developing in countries of the former Soviet Union.

The factory's management backed privatisation last year, assuming that directors and the workers' collective would retain control. But several foreign companies have expressed an interest. Ukraine officials say.

Trans-World Metals, a London-based company that has been active in the former Soviet Union, has been the most visible. Trans-World operates as a sort of middleman, supplying Bratsk with the bulk of its raw materials, some of it from MGZ, and buying aluminium from the Russian smelter. It also holds an equity stake in Bratsk which it would like to

strengthen.

But last year Bratsk suffered when MGZ supplied only 350,000 tonnes of a promised 500,000 tonnes. Market analysts say MGZ refused to sell to Bratsk when alumina was in short supply in an effort to weaken Trans-World's control over the smelter.

MGZ itself wants control over Bratsk, claiming it already owns 20 per cent. Mr Vitaly Meshin, the director of MGZ, says it can claim that share holding as collateral on contracts not yet



paid for.

Mr Meshin considers Trans-World his biggest threat: "I don't want to think they could take control of Mykolayiv." But his efforts - backed by a worker collective anxious about job security - have been frustrated. MGZ management could not carry out a proposed share swap with Krasnoyarsk, the other smelter with which the company recently concluded a long-term supply agreement that would have enabled it to retain ownership - because it is not allowed under current Ukrainian law.

Mr Meshin also wanted to lock MGZ into a financial-industrial group either with Bratsk or Krasnoyarsk. The idea of such groups is to give tax breaks to interdependent former Soviet behemoths that recreate the old supply networks.

groups, Mr Oleg Soskovets, was ousted in June as Russian deputy prime minister, and the proposals never won endorsement in the Ukraine government. Mr Meshin, visibly frustrated, recently lashed out against the privatisation agency, claiming it was betraying his workers by not approving an insider sale.

Meanwhile, the state property fund has accused MGZ management of deliberately undervaluing the company in its first audit. This would have made it easier for them to buy the company.

The agency wants to award the workers' collective a 4.6 per cent stake. A special commission, set up by the government, awarded it 40.14 per cent but an arbitration court last week ruled in favour of the agency, dealing the factory leadership another blow.

The management's last card is to find its own foreign partner. "The government told them they have to buy themselves out or they'll sell them," says a US investment banker whose institution MGZ approached to come in as a partner.

The bank was put off by MGZ's lack of political backing, which is critical to any deal-making in Ukraine. "They're not well plugged in in Kiev, and seem to have yet to realise that the power centre has shifted away from Moscow," the investment banker adds.

The decision about how to sell MGZ will probably be made at presidential level. Mr Yehanurow is eager to change Ukraine's image as hostile to foreign investment by giving it access to the best assets. "The controlling packet in MGZ - 51 per cent - will go to an outside investor," he says.

Whatever the result investors with an eye on other state assets will watch carefully to see whether the government can take foreign and domestic interests into account when it sells its best one.

## PUBLIC NOTICES

### TOURISM MARKETING CO-OPERATION

Tourism Brand Ireland is a tourism industry initiative being set up at the request of Mr. Ende Kenny TD, Minister for Tourism and Trade to create, launch and manage a new and innovative brand for Ireland tourism. This project is being co-ordinated by the Irish Tourist Board on behalf of the Irish tourism industry.

We are now inviting suitable applicants, ideally from the following relevant industry sectors, who are interested in promoting their brand in association with Tourism Brand Ireland:

- Photographic Film Products
- Giftware
- Beverages
- Financial Services
- Petrol Retailing

Applicants should be companies with at least one international brand in their product portfolio with a significant presence in Ireland and at least three of the following markets: USA, Britain, France, Germany.

#### The Benefits:

- One or more of the following benefits will be made available to successful applicants. It is expected that only one applicant per category will be successful:
- Co-operative use of Tourism Brand Ireland visual identity.
- Strategic association with Tourism Brand Ireland.
- Product placement opportunities as appropriate.
- Below-the-line promotion.

#### Application Requirements:

All interested parties should submit no more than a 2 page document, focusing on their nominated brand, detailing the following points on or before Wednesday, 18th September:

- 1) Annual marketing spend - global and by key markets.
- 2) Market share indicators in industry sector.
- 3) Market presence world-wide - list markets, significance of markets and relevant market share indicators.
- 4) Key target markets - list by priority.
- 5) Relevance of tourism consumer to the brand.
- 6) Annual relevant published company accounts.
- 7) Consumer positioning of the brand i.e. brand positioning statement, brand essence, etc.

This information will be treated in strictest confidence.

#### Selection Process:

Based on a review of the above submissions by a team of independent consultants, a shortlist of potential partners will be invited to proceed to the next stage of the selection process. It is intended that final selection of partners will take place during October.

Applications should be submitted to:

Tourism Brand Ireland,  
c/o Mr. Pat Talbot,  
Ernst & Young,  
Ernst & Young Building,  
Elvestown Street,  
Dublin 2, Ireland.  
Fax: 353 1 475 6593.

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# N Ireland wins £68m US investment

By John Murray Brown in Dublin

Seagate Technology, the US computer electronics company, yesterday announced a £68m (\$106m) investment in Northern Ireland.

The company, which already makes read-write heads for compact disc drives in the city of Londonderry, is also to occupy a factory in nearby Limavady. The Limavady unit was previously occupied by Benelux, a Hong Kong company which was forced

to close its compact disc computer operation last week.

The investment at Limavady underlines Northern Ireland's continuing attraction in spite of uncertainties over the prospects for a political settlement of the troubles in the province.

The factory will begin production in July next year, creating 750 jobs over the next two years, producing substrates for the manufacture of computer disc drives. Seagate is to receive a £34.2m grant from the British government's Industrial

Development Board for training and research and development.

The Northern Ireland Industrial Development Board said yesterday it expected to write off £7.2m of the £10.2m invested by the UK government in the Benelux project. Mr Bruce Robinson, IDB chief executive said: "It is a major loss of public money."

Mr Bill Selvig, vice-president of Seagate Technology Recording Media Group, said the Limavady decision was "influenced by the positive

experiences of our sister operation in Londonderry". He also said the company was impressed by the co-operation between business, universities and the public sector in Northern Ireland.

The Limavady plant is the company's first substrate facility in Europe making the core material on which computers read, write and store digital information.

The products will be shipped from Limavady to Seagate's plant in Singapore to be finished.

The announcement comes

against a background of mounting frustration at the slow pace of political talks. Mr Bill Tooh, head of the Northern Ireland Confederation of British Industry, yesterday accused the politicians of not giving sufficient attention to the business community.

Mr Tooh told a lunch in Belfast for 200 executives and guests, which included UK president Sir Colin Marshall. "It is essential that we continue to keep banging home the message to both government and politicians

that, for the economy to grow to its potential, we need political stability."

A US electronics company which manufactures memory products is to open its first European plant at East Kilbride near Glasgow, Scotland, creating 245 jobs, James Burston writes.

California's Smart Modular Technology will build an £2m plant to supply both European and US companies which sell to the European market.

Edward Mortimer, Page 12

## UK NEWS DIGEST

### Mitsubishi plans City complex

Mitsubishi Estate, the Japanese property company, is to submit new proposals for the redevelopment of Paternoster Square, adjacent to St Paul's Cathedral in the City of London.

Its decision spells the end of plans supported by Prince Charles for a neo-classical office development on one of the UK's most sensitive urban sites.

The existing development was built in the 1960s after the area was heavily bombed in the second world war, but has been widely criticised for many years.

Mitsubishi has appointed a five architects to design new buildings for Paternoster, which is the largest single development site in the City and has potential to accommodate up to 65,000 sq m of shops and offices.

In the late 1990s Prince Charles in effect blocked plans for a modernist redevelopment which he described as "deeply depressing". A new planning application is expected to be submitted by the end of the year to the Corporation of London, the City's local authority. *Simon London*

## AEROSOLS

### Output outstrips European rivals

Aerosol output in Britain increased by 20 per cent last year to a record 1.3bn units because of greater concentration of manufacturing by multinational producers, the British Aerosol Manufacturers' Association said yesterday.

The positive 1995 UK figures compare with a 9 per cent production decline in both Germany and France, the biggest aerosol producers in Europe after Britain.

"The healthy UK production figures are due to world leaders... choosing to centralise their production in this country," said Ms Sue Rogers, director of the BAMA.

"This is a result of the European single-market in action," she said.

Companies that have centralised production in the UK include Gillette, Reckitt & Colman, Procter & Gamble and Binda Fabergé.

"These companies have favoured the UK because we have the biggest aerosol home market in Europe, while at the same time the British economy has encouraged inward investment," said Ms Rogers. UK exports have risen from 10 per cent of production in 1994 to 36 per cent last year. *Alexandra Capelle*

## FISHING QUOTAS

### Labour 'would contest claims'

The opposition Labour party said yesterday it would contest claims by Spanish fishing vessel owners for as much as £10m in compensation from the UK if it won the next election.

The controversial Spanish case, which opened in the High Court yesterday, will not be heard in full until after the election, in June or July next year.

The vessel owners are claiming compensation for losses incurred when they were unlawfully excluded from British waters between 1989 and 1991. As "quota-hoppers" - fishermen from outside the UK registered in Britain to take up national fishing quotas - they are fiercely resisted by the UK's fisherman's professional, said Labour's fisheries spokesman, said Labour would fight the case, but added: "We very much prefer to see a workable deal." He said Labour warned the government in 1993 to deal with quota-hoppers by hitting fishing licences rather than by nationally restricting them in the Merchant Shipping Act. *Alison Maitland*

## VALUE ADDED TAX

### Budget may target loopholes

The Treasury is preparing to close value added tax loopholes after discovering that millions of pounds of revenue have been lost because companies have become more adept at exploiting them.

A joint study launched early this year by the British Chambers of Commerce and the Treasury has concluded that an upsurge in corporate tax "planning" is a key reason for the recent shortfall in VAT revenues. In the 1995-96 financial year alone, for example, the revenues were some £2bn (\$7.8bn) lower than they had been forecast 18 months earlier.

The study's conclusion will increase the pressure on the government to use the next national Budget in November to try and restrict some tax schemes - particularly on VAT.

Mr Mike Fountain, head of VAT at Coopers and Lybrand, the accountancy firm, said that while businesses would not be too worried about any moves to stop tax avoidance "they would be concerned at anything which restricted their ability to legitimately plan for tax". *Gillian Tett and Jim Kelly*  
Editorial Comment, Page 13

## PRIVATISATION

### AEA Technology price announced

The government yesterday published a price range for the flotation of AEA Technology which would enable it to raise between £150m (\$292.5bn) and £210m from the September 26 placing. A price range of 340p to 370p is in line with previous estimates that the company - whose activities range from decommissioning nuclear reactors to measuring air quality - would raise about £200m.

Based on analysts' forecasts of earnings per share of 18.4p in the year to March 1997, the range makes for a prospective price-earnings ratio of 13 to 14.7. Although it is comparable to a p/e ratio of 14 for the market as a whole, it represents a discount to the multiple of 20 for the support services sector.

Mr Nyeen Scott-Malden, analyst at investment bank BZW, said: "The company is an unknown quantity whose improved results have come not from sales growth but cost-cutting."

A final offer price and details of how shares will be allocated will be published on September 25. *Leyla Boultton*

## Price wars hit railway operators

By Charles Batchelor  
Transport Correspondent

The price wars which have become an established feature of the airline and ferry markets have broken out on the railways, as the newly privatised train companies begin to flex their commercial muscles.

There is every sign that price competition - limited at present because many railway managers are unfamiliar with marketing techniques - could spread to more routes if the early campaigns succeed.

After nationalisation of the old railway companies in the 1940s, rival services were not encouraged to compete on price because this was seen as not producing any benefits to the network as a whole.

But now that the network has been broken up and privatised, this is no longer a constraint, and marketing specialists can deploy their skills. The density of the rail network means that many travellers could take a variety of routes depending on whether speed, price or a scenic journey were the priority.

The company pushing its new competitive freedom the furthest has been Network SouthCentral, now owned by the French utility CGEA. It has launched a campaign on the line from central London south-east to Gatwick airport attacking the rival service run by Gatwick Express, now owned by the National Express bus group.

SouthCentral advertisements highlight the fact that the Gatwick Express does not run through the night, does not stop at intermediate stations and is more expensive.

Gatwick Express is countering with "cornets" of 10 tickets at a low price and is offering discounts of up to one third for groups. It is also planning 24-hour operations.

Other companies are engaged in competing not with each other but with airlines. The West Coast and East Coast InterCity companies which run trains from London to Scotland are engaged in a price war with EasyJet, the cut-price company which offers a £29 (£42.34) single fare between London and Luton Airport.

The rail companies have responded with a £29 return fare between London and Scotland, knocking £5 off the cheapest return previously available.

East Coast hit back with a £140,000 advertising campaign in Scotland for its cheap fares and a complaint to the Advertising Standards Authority that EasyJet was not telling travellers they would also have to pay £5 in airport tax.

The Central Rail Users' Consultative Committee, a passenger watchdog, said it welcomed promotions as long as any restrictions on the availability of low-cost fares were made clear.

● The Go-Ahead Group, a large UK bus company, and a management team from Thames Trains are poised to win a franchise to operate the train company which runs services from London Paddington and Gatwick Airport north-west to Oxford, Stratford-upon-Avon and Worcester.

If the bid is confirmed Go-Ahead will be the fifth bus group to acquire a rail franchise after earlier successful bids by Stagecoach, Prism Developments, FirstBus and National Express. Go-Ahead holds a 65 per cent stake in Victory Railways, a newly formed company set up by rail managers to make the bid. Nine of the 25 franchises created from British Rail have been sold. Bids have been invited for a further 10.

## Trade unions urge country not to 'sulk on the sidelines' over single currency

### Membership of monetary union backed

By Robert Taylor,  
Employment Editor

Britain must join a single European currency and not sulk on the sidelines, the Trades Union Congress said yesterday as the unions committed themselves to UK membership of any future European monetary union.

The TUC's decision, at its annual conference in the northern town of Blackpool, underlines its belief that the future of trade unions in Britain lies through a deepening of its close involvement in the European Union.

Mr John Edmonds, the GMB union general secretary, speaking for the TUC general council position, told delegates yesterday they had "to live in the Europe of the single currency so we had



GMB union's John Edmonds: 'let's take the tough option and go in (to the single currency)'

better have a say in writing the rules".

He added however that the TUC backed the EU timetable for a single currency "without enthusiasm". The TUC believes the timetable to create monetary union is too fast and the government should try hard to slow it down. But Mr Edmonds said: "That strategy may fail. So what do we do if the timetable goes ahead as planned? Then, the UK is between a rock and a hard place."

He said the UK faced two options. The first would be to stay out of the currency and try to exploit the freedom this would provide for sterling. However the TUC believed this would be unrealistic. "Germany" and France have made it crystal clear any European Union

## Labour party softens stance on unions

By John Kampfer and Robert Taylor

The opposition Labour party last night toned down proposals for curbs on strikes in public services after behind-the-scenes pressure from trade union leaders.

At the end of a day of confusion at the Trades Union Congress conference Mr Tony Blair, the party leader, said he would not impose arbitration or re-balloting in

disputes. Earlier, however, both Mr Blair and Mr David Blunkett, Labour's spokesman on education and employment, had struck a tougher note, refusing to rule out legislation to bring recalcitrant unions to heel.

The Labour leadership has been worried that recent strikes on the London Underground and in the postal services had shown the governing Conservative party to make electoral cap-

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## BUSINESS AND THE ENVIRONMENT

## In the eye of the storm

Victoria Griffith on a computer which can pinpoint hurricanes

When Hurricane Bertha ripped through the North Carolina coast earlier this summer, the National Hurricane Center in Miami was delighted. The Center was not indulging in *schadenfreude*, but was applauding the accuracy of its forecast. While meteorologists are typically 100km or more out, Bertha made landfall within several kilometres of the predicted location.

Hurricane Fran, which devastated the North Carolina coast last weekend, and Edouard, which scraped New England in early September, hit within 50km of the predicted points.

A new computer programme, called the GFDL model after the US Geophysical Fluid Dynamics Laboratory where it was developed, takes most of the credit for the better forecast.

The model has improved hurricane predictability by 20 per cent, according to its main user, the National Hurricane Center. "That's as much improvement as we got in the preceding 20 years," says Naomi Surgl, research meteorologist at the Center.

The GFDL was designed in the late 1980s for research purposes but its users noticed that it provided superior storm-tracking capability. Since becoming operational in July 1995, the system has provided surprisingly accurate predictions.

The adoption of GFDL promises big economic savings because its greater precision should encourage people to prepare for storms. It costs at least \$1m (£640,000) per mile to enforce an evacuation, according to Walter Peacock, a professor specialising in hurricane damage at Florida International University. The figure mainly represents lost business as workers and tourists flee.

"If predictions are more accurate, they'll be taken more seriously," says Peacock. "By boarding up and using shutters,

you can avoid some damage." He adds that additional lives would be saved, were residents and visitors to pay more heed to evacuation orders.

The GFDL is a big step forward from old climatological models, which use historical data to predict a hurricane's path. "The problem is that a hurricane's path usually has nothing to do with historical information," says Robert Tuleya, one of the developers of the computer programme at the Geophysical Laboratory.

The new model also beats more recent programmes which track real-time data. In the past, meteorologists lacked the computer power needed to process information about the storm. The GFDL resolves that problem by concentrating the computer's capability on the hurricane's centre rather than the surrounding areas.

The GFDL's forecasting capacity is set to be boosted further. The National Hurricane Center is about to launch a new hunter aircraft to fly over storms. It can reach 45,000ft and will gather data by releasing small computers into the storm winds.

"One of the main problems in hurricane prediction is that they tend to form in the middle of the ocean, where we have no meteorology bases," says Surgl. "With more data, the GFDL should perform even better."

But the GFDL does not address all the problems of hurricane forecasting. One of the most important challenges, for instance, is predicting strength as well as direction. Its shortcoming in this area was made clear one week ago when Edouard weakened into a mild storm before hitting the Massachusetts coast.

Even with better prediction, hurricane damage will not be avoided completely. "The biggest problem occurs many years before the storm strikes, with poorly-constructed houses and buildings," says Peacock. "No computer programme will eliminate human stupidity."

This was an industrial museum, if not a graveyard," says Cees van Lede, chairman of Akzo Nobel, the Dutch chemical group, commenting on his company's acquisition of a viscose plant in eastern Germany. "We just about had to tear down the whole thing and build it from scratch."

The result at the Elsterberg site in Saxony is a spanking new plant, interspersed with a few crumbling ruins from the pre-reunification Communist era.

Pollution and employment are both sharply down at the plant, while productivity has risen six-fold since Akzo Nobel acquired the factory three years ago.

But in spite of investing DM160m (£89.5m) in the plant to achieve such results - much of it subsidised by the German taxpayer - Akzo Nobel is now planning to move half the plant's 460 jobs to Poland to cut labour costs.

Of the DM160m, DM90m was spent on reorganising the plant, DM50m on environmental protection, and DM20m on restoring buildings and revamping the sewage system. The company says this amounts to investment of more than DM340,000 per job.

Akzo Nobel claims that a confidentiality-clause with Treuhänder, the state authority which sold it the plant, prevents it from revealing how much of that was subsidised by the state.

But in the light of the row between the European Commission and the German government over Saxony's state aid to Volkswagen, the plan to move jobs from Elsterberg to Poland raises further questions about the usefulness of such handouts.

Akzo Nobel's commitment to keep the present level of jobs at the plant runs out at the end of this year, according to Peter Wack, responsible for the company's fibre business.

Wack says the planned move from Elsterberg is driven by increasingly fierce price competition from rivals, including emerging producers in the Ukraine. "We have no problem

The acquisition of the Elsterberg plant enabled Akzo Nobel to meet its target to cut heavy metals released to water five years ahead of schedule.

Although trumpeted in the company's environmental report, it is not in fact a dramatic achievement - given the scope that existed for rapid and relatively cheap improvements on the dismal environmental situation it inherited.

As Cees van Lede, Akzo Nobel's chairman, acknowledges,



Elsterberg: Akzo would never move capacity to eastern Europe to evade environmental standards, says van Lede.

Labour costs have replaced green issues at an Akzo Nobel plant in eastern Germany, says Leyla Boulton

## Monument to a change of heart

defending a price differential of 10 per cent to 20 per cent," says Wack. "But at 50 per cent our customers begin thinking of switching suppliers."

More generally, Akzo's plan to move capacity out of eastern Germany illustrates how labour costs have overtaken environmental considerations as a top priority for much of industry in Germany.

"Environment is no longer the only argument," says Hubert Harter, a senior Akzo Nobel executive in Germany. "You have to find a fair balance between the environment and jobs. The unem-

ployed are now part of our environment."

With local unemployment running at 16 per cent, workers at Elsterberg are now trying to save jobs by negotiating an agreement to keep costs down. Wack says one possibility is to start alternative activities at Elsterberg.

One option would be to make it the site for a joint venture with Courtaulds, the UK chemicals group, for the manufacture of a new material called newcel.

Courtaulds' preferred site is a plant at Grimsby in the UK, where wage costs are lower than in eastern Germany. The two

partners are likely to decide on the venture's location by the end of September.

Akzo Nobel is likely to argue that whatever happens to jobs at Elsterberg, the DM50m environmental component of the expenditure on the plant will not have been wasted. The most polluting part of the operation will stay at Elsterberg, with plans to move only the labour-intensive after-treatment processes to the Gorzow site in Poland.

The bulk of pollution from producing viscose comes from its production process. It is not only energy-intensive, but involves

treating the viscose in solvents and releasing zinc to water.

Compared to the Communist era, the plant produces 95 per cent less dust, 70 per cent less carbon monoxide and 30 per cent less carbon dioxide. The company aims to achieve an overall cut in zinc emissions to water of 95 per cent over two years and also to cut foul-smelling emissions to the atmosphere.

Akzo Nobel is the world's biggest viscose manufacturer with a 12 per cent share of the market; part of its motivation for taking over the plant - apart from preventing a competitor moving in - was to avoid "the hassle" of seeking a greenfield site for expanding capacity. As van Lede notes: "Viscose is potentially a difficult environmental product."

Neither the company nor Kurt Biedenkopf, the premier of Saxony and something of a local hero for attracting investment and subsidies, see a conflict between environment and employment. Van Lede says Akzo Nobel would never move capacity to eastern Europe in order to evade higher environmental standards elsewhere, while Saxony's environment minister Arndt Vaartz describes environmental protection as "a strategic consideration". However, there is little that Saxony can do about labour costs.

Van Lede blames the loss of competitiveness in the former east Germany on the generous exchange rate used for the east German currency on reunification as part of efforts to rapidly raise east German living standards. The problem of high labour costs is not unique to east Germany: Akzo Nobel has already come under fire from unions for planning to move jobs from the Netherlands to Poland.

For eastern Germany, however, competition from further east has a particularly ironic twist: it threatens to turn the area into a museum once again - this time commemorating low environmental improvements were unable to save industry from high labour costs.

because of the distorting effect of acquisitions. Measuring environmental performance per unit of production is not an answer because of the diverse nature of the group's activities.

"If you can find a solution you can sell it to me," he says. One part of the answer may be found in the fact that the company does set environmental targets for individual sites. They are not published in the company's environmental report, however.

LB



Accurate as science may be, its effects are often hard to predict. After all, research is aimed at the unknown, and ruling out trial and error would mean never leaving

the beaten track. The chemical and pharmaceutical industries, in particular, face incalculable risks. Doing away with pests, for instance, can eliminate the natural control

of other organisms, inducing their growth, generating unforeseen threats. And the public that wanted the "good" results, has little patience with the "bad" ones. Zurich, a leading

global insurance group, has long made a special effort to understand chemical and pharmaceutical industries and help them control their risks. Alternative risk financing

plans, meeting a company's needs for long-term cost transparency and stability, may be a solution. If the bite of misfortune cannot be avoided, at least its effects can be lessened.



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ARTS

Television in Russia/Christia Freeland

Talk shows with a slavic accent

Imagine Fyodor Dostoevsky teaming up with Oprah Winfrey and you will have some idea of *The Man in the Mask*, one of the slickest new programmes to hit the Russian airwaves this autumn. By putting a dark and soulful spin on the relentlessly upbeat American talk-show genre, the programme's creators have come up with a tortured hybrid which mimics the nation's broader effort to invent a consumer culture with a slavic accent.

In a striking departure from the abstract social and political scenes which dominated both drab Soviet agit-prop and the first wave of independent, post-communist programming, *The Man in the Mask* takes as its starting point the lurid private concerns which Oprah and her imitators have brought to millions of living rooms in the western world. But the cheerful and fearless exhibitionism which compels tens of thousands of westerners to expose their life stories to the television cameras has not yet caught on in the land of the gulags.

Instead, guests on *The Man in the Mask* tell their tales from the safety of pseudonyms and a black leather mask with slits only for the eyes and lips. This disguise gives the show a sinister air which is worlds away from the bright lights and self-

improving spirit of its American inspirations. Sitting isolated on a raised platform, picked out by a spotlight and wearing black hood, on first glance the guests on *The Man in the Mask* look more like actors in some bizarre S&M flick than the enthusiastic amateurs of the US talk-show circuit.

This week's masked man, who called himself Gena but insisted that was not his real name, took the hot seat to discuss a personal problem which is familiar to western television viewers but is surely even more pertinent for his new, Russian audience: alcoholism.

In a country whose president has been accused of giving major speeches while drunk and where beer is considered so mild a soft-drink as to be sold in the Soviet republics, Gena's battle with the bottle was a tale that could be relied on to provoke widespread empathy. In the 51-year-old construction engineer's account, it was also a story with a few macabre Soviet twists.

Gena described how he was first introduced to vodka binges in the Komsomol, the Communist Youth League which was the junior branch of the Communist Party, where heavy drinking was an obligatory sign of group, and therefore political, loyalty. But when the drinking became too heavy, Gena was packed off to one of the notorious Soviet psychiatric hospitals, whose name-too-gentle cure for alcoholism was an injection which made it fatal for patients to down a single shot of liquor.

Like most of the Soviet economy, the technical effectiveness of this brutal treatment was marred by poor administration. Gena said the medicine worked, until one year when the doctors were too busy to give him his annual injection on schedule. It was a lapse which led to another decade of alcoholism.

But, just as the Kremlin has decided that only western-style capitalism can cure the country's economic malaise, Gena proudly declared that he has now found a made-in-America answer to his drinking problem. With a convert's zeal, he recited the 12-step programme of Alcoholics Anonymous and pointed to the shiny blue AA button, jauntily clipped

on his lapel, just below his black mask.

Gena's redemptive conclusion was enthusiastically applauded by the show's snarling host, Vladimir Posner. For millions of westerners in the 1980s, Posner, who speaks English like a native New Yorker, was Mr Glasnost, the Soviet commentator foreign television turned to for an instant interpretation of the tumultuous events in his strange homeland.

With his reincarnation as one of Russia's first talk show hosts, Posner has turned his old role inside out. Instead of translating the USSR for the west, he is now trying to adapt an American format for Russians.

The warm, studio reaction to this week's pilot programme suggests that Posner's new venture could be a success. But there are limits. At the end of the show Posner hopefully asked Gena if, now, after hearing the audience's sympathetic response to his story, he was willing to take off his mask. "Nyet," replied Gena, and five

minutes of cajoling did not make him change his mind. Struggling to stay cheerful, the disappointed Posner signed off with a typical talk show salutation which did not quite survive translation into Russian: "Thank you for sharing."

Programmes like *The Man in the Mask* exemplify Russia's aggressive effort to bring the themes and style of western entertainment television to its own screens. To the disappointment of many observers, Russian news broadcasts, which pioneered the westernising trend in the late 1980s and early 1990s, now seemed to be quietly reverting to Soviet type.

The shift is subtle. Shows like *Itogi*, Russia's most respected news programme which has built up a reputation for tough, courageous reporting, has swiftly acquired the technical polish to look more like glossy western broadcasts than the dreary propaganda of the communist era. But smooth camera work and more inviting sets cannot hide a disturbing drift back towards the political bias which made journalism a dirty word in the USSR.

The slide began during the presidential election campaign, when all of Russia's national channels unashamedly backed Boris Yeltsin, arguing that the threat of a communist comeback was too grave to allow journalists the luxury of objectivity. Now, with the election over and the communists resoundingly defeated, many of those same journalists seem reluctant to give up the luxury of a close relationship with the government.

This week's *Itogi* was an example of the politicisation of the Russian news. During the election campaign, when the presidential team was desperate to win over the 15m voters who had backed Alexander Lebed, Russia's security chief, in the first ballot, *Itogi* was crucial in building the former paratrooper into a national hero. But now, with the voting over and Yeltsin on the verge of a serious heart operation, Lebed has become a threat to the Kremlin's established politicians, who fear the newcomer could become Russia's next president.

The remarkable ceasefire which Lebed has negotiated in Chechnya has made it difficult for government rivals to openly attack him. So *Itogi* has stepped into the breach, prominently airing a lengthy report which compared Lebed to Napoleon, then went on to instruct Russian viewers that their country is too mature and democratic to choose a Napoleon as its leader. To make the message clearer still, *Itogi* proceeded to draw parallels between Lebed and General Alexander Rutskoi, the Russian vice-president who led a parliamentary rebellion against Yeltsin in 1993.

There is nothing novel, or objectionable, in *Itogi's* equation of Russia's new security chief with Napoleon which has been drawn by hundreds of western observers with no stake in Russia's political battles. What is disturbing is how faithfully *Itogi's* shifting assessment of the reserve general has followed the changing needs of Russia's ruling political establishment.

Behind the protection of their disfigure, the masked men of Russia's talk shows are finally daring to discuss social problems with a frankness which was forbidden to the Soviet era. It is sad that at the same time some of the most famous faces of the Russian airwaves seem to be putting the political blinkers of that epoch back on.

Theatre/Alastair Macaulay

Haunted by the Ratcatcher

The ideas in Diane Samuel's play *Kindertransport* are interestingly uncomfortable; and ideas, I have sometimes heard, are what makes a good play good. The *Kindertransport* of the title took Jewish children from Germany to safety; but this caused lifelong psychological scars in some of those children. In this play, Eva, whom her loving mother Helga sends away, arrives in England, and is tended by Lil. After waiting for years without a word, she becomes Evelyn, is adopted by Lil, and is baptised.

When Helga materialises after the war, wanting to take Eva/Evelyn to a new life in New York, Evelyn resists. Staying in England, she suppresses this whole story until, at the start of this play, her own daughter Faith comes across some of the old papers in a trunk. For Evelyn, the memories of leaving home without parents bring back the recurrent terror of the old German tale of the Ratcatcher, which haunts her as now.

Idea, however, can never be all. What makes a play is the tension between its ideas and its style. *Kindertransport* - new this spring at Watford's Palace Theatre where David Murray reviewed it, and now arriving in the West End - alternates impressively between past and present, between Germany and England. Helga and young Eva speak without accents while conversing in Germany. On arrival in England, however, young Eva speaks only German to the very English Lil, and then acquires English, using a German accent that gradually diminishes. Later, too, Helga, arriving here, speaks German to her daughter, first, and then heavily accented German - whereas the anglicisation of Evelyn is, by this point, virtually complete. These ironies all make a strong impact.

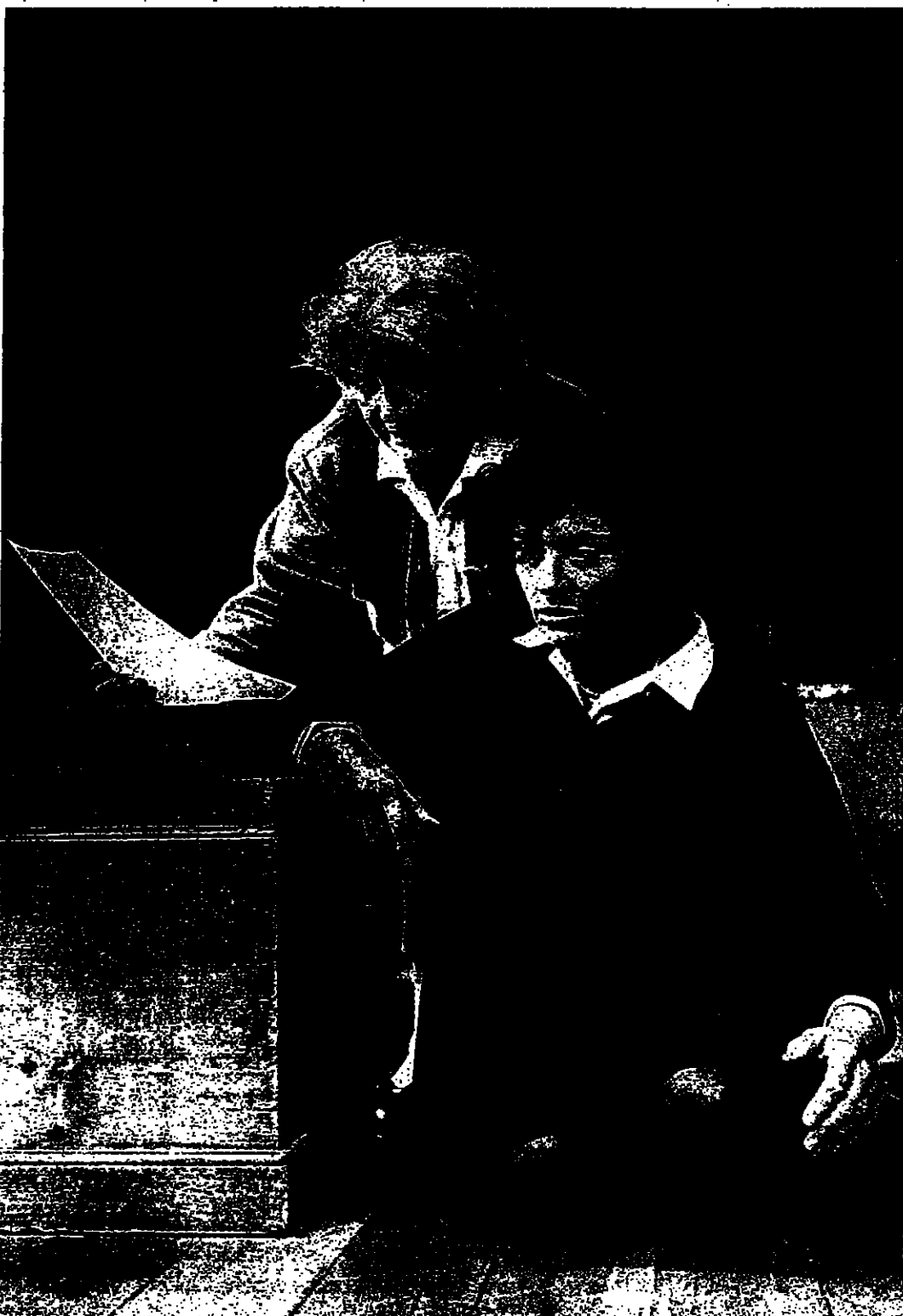
But melodrama keeps welling up, especially in metaphors. "Look at these remains!" cries Faith as she sees the papers her

mother has torn up. "Where is the body to these feet?" Then, when the adult Evelyn addresses her mother Helga again, she says "You were the Ratcatcher!" (Helga, by now harrowed by this filial betrayal, responds: "You finished what Hitler began".) Another feature of Samuel's style is her way, amid a generally realistic play, of composing dialogue for two people like very long rallies in tennis; you say your sentence, I say mine, and so on, and only one at a time. This method is based on, though not identical to, the classic device of *stichomythia* in Greek tragedy. In Samuel's hands, it becomes slick, neat, irritating; you long for the rally to end, just to return to a feeling of reality.

Perhaps this method would work better in a more entirely stylised production. Abigail Morris, who directs, gives realism more or less the upper hand throughout. Most of the big scenes are played with welcome restraint, though I could do without the few occasions when whichever person is suffering at the time turning her face out front to show us the extent of her pain.

Diane Quirk is Evelyn, Jean Bolt is Lil, and Stuart Thomas is Helga: three intelligent and sensitive performances, that each in need of further fine-tuning. Julia Malewski as the young Eva/Evelyn, though she needs to pace her early scenes yet more surely, acts touchingly and with an exceptional degree of linguistic accomplishment. Dido Miles, if a little stiff, catches the perplexity of the adult Evelyn's adult daughter Faith. *Kindertransport*, written by one woman and directed by another, is an interesting but immature play - I wish it would move further in at least one of the several directions it faces - but among its several virtues is the fact that it provides five challenging roles for women.

Vauxhall Theatre, WC2.



Interestingly uncomfortable: Jean Bolt and Diana Quick in 'Kindertransport'

London New Play Festival

Exciting voices

The eighth London New Play Festival has moved out of the pub theatres and into the comparatively sober and more spacious studio theatres.

A triptych of 20-minute plays, "Gay Marriage in Suburbia", launches the first programme at the Young Vic. In it, Tim Blackwell's *Thinking Ahead* intercuts two monologues of gay young men mulling over their imminent wedlock to each other. Laura Bridgeman's *Maison Splendide* curiously has two lesbians house-sitting for a debt-collecting gangster who died in 1970s disco costumes, a karaoke machine, and the confidence to pledge their undying love to each other in front of garden gnomes. Tom Minter's fantasia *Semper Suburbia* shows the neighbours prying into a pianist and his diva's affair - the diva is played by transsexual Ivan Cartwright. Perversely these pieces highlight how ordinary a gay relationship is in the middle of drab suburbia, however colourfull they may seem to the ignorant locals.

Sara Clifford's *Tonguetied*, an impressive one-act political drama, tells the simple story of a son's rejection of his mother when she humiliates him by becoming a public enemy. "My pen is a needle, digging into the flesh of the government," she proclaims defiantly. But thoughts are not so free. As "the detention of my mind" takes hold, this imaginative production throws video images of writing and protest, blackboards scrawled with subversion and potted histories of tortured journalists at this writer and mother. A cacophony of words haunts her. The play does sound naive at times, but it

is a while since we have seen such vital, political and moral theatre on the fringe. This is a play of conscience.

British playwrights have often been the scourge of the fouler excesses of society. Anthony Neilson has written an unsettling yet morally cleansing play, *Hoover*, which sucks up our carnivorous anxieties. Polythene-wrapped armchairs, a pre-packed fridge buttressed by limless child mannequins, occupy an odd but clean world where, behind each door, a blue fly-light zaps blue-bottles, the Hoover appears to breathe.

"It's greasy out here, you can hardly see the sun," says the daughter arriving home to eat the digestives, they've got animal fat in them." The air is thick with incinerated coven, and food is so scarce that even cauliflowerers are rationed. Just as you have caught up with Neilson's imagination, he takes another leap. The toilet cistern, which sits centre-stage, speaks: it is the mother's dead son. He wants to be resurrected, but needs "meat and two". Thus begins the mother's odyssey into the underworld of black-marketers, meanwhile her daughter's duffle-coated vegan fiancé transforms into an electric-drill-wielding psychopath.

This is an accomplished, gnawing satire in a peculiarly anarchic, Ortesque way. How exciting it is to hear such a range of voices in one evening.

Simon Reade

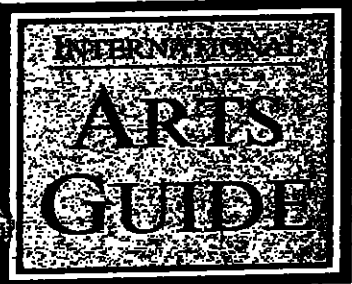
At the Young Vic until September 14 (0171-928 6963). Details of the rest of the festival until October 6 (0171-309 2326).

Barbican move for Royal Opera

The first company likely to replace the Royal Shakespeare Company when it quits the Barbican next summer is the Royal Opera, Covent Garden. Agreement has been reached for the opera company, which will be homeless after next July, to play a short season there in September. When the RSC leaves

the Barbican for the summer months next May the theatre will be closed for adaptation into a dance house, capable of staging opera.

The Royal Ballet seems certain to be performing at the Coliseum next summer, following the successful dance season held there in recent weeks.



AMSTERDAM

**EXHIBITION**  
Stedelijk Museum Tel: 31-20-5732911  
● Cobra en het Stedelijk: exhibition of paintings and sculptures from the museum's collection by participants of the international art group CoBrA. The 150 works on display span the period from 1948 to 1962. Included in the exhibition are 17 works by Corneille which were donated to the museum by the artist last year; to Sep 15

BERLIN

**CONCERT**  
Konzerthaus Tel: 49-30-203090  
● Berliner Sinfonie-Orchester: with conductor Michael Schleiermacher and pianist Zoltán Kocsis perform works by Ravel, Mozart and Bartók; 8pm; Sept 12, 13, 14

DANCE

Staatsoper Unter den Linden Tel: 49-30-20354438

● Apropos Scheherazade: a choreography by Maurice Béjart to music by Ravel/Stravinsky/Rimsky-Korsakov, performed by the Staatsballett Unter den Linden. Soloists include Kammerhofer, Scherzer, Thiel and Liu; 7.30pm; Sep 12

**OPERA**  
Komische Oper Tel: 49-30-202600  
● Die Zauberflöte: by Mozart. Conducted by Yakov Kreizberg and performed by the Komische Oper. Soloists include Grabowski, Schellenberger and Rogge; 7pm; Sep 12

COLMAR

**EXHIBITION**  
Musée d'Unterlinden Tel: 33-89 20 15 50  
● Otto Dix et les Maitres Anciens: exhibition focusing on Otto Dix (1891-1969) and the influence of 15th and 16th-century German painters on his work. The display features 20 paintings and more than 100 drawings by Dix, as well as a number of reproductions of works by such artists as Cranach, Dürer, Beckung, Grünewald and Holbein; to Dec 1

COLOGNE

**EXHIBITION**  
Römisches-Germanisches Museum Tel: 49-221-2212144  
● Lewis Hine - Die Kamera als Zeuge: exhibition of photographs by the American sociologist Lewis Wickes Hine (1874-1940). Among the works on display are his

photographs of American immigrants on Ellis Island, child-labour, and the construction of the Empire State Building; from Sep 13 to Nov 24

COPENHAGEN

**OPERA**  
Det Kongelige Teater Tel: 45-33 89 89 89  
● Sere: by Handel. Conducted by Reinhard Goebel and performed by the Royal Danish Opera. Soloists include Derek Lee Ragin, Agnethe Christensen and Dana Hanchard; 8pm; Sep 12, 14, 16, 18

DUBLIN

**CONCERT**  
National Concert Hall - Ceoláras Náisiúnta Tel: 353-1-8711888  
● National Symphony Orchestra: with conductor George Tintner and pianist Peter Donohoe perform works by Bruckner and Mozart; 8pm; Sep 13

HELSINKI

**CONCERT**  
Finlands-talo - Finlandia Hall Tel: 358-0-40241  
● Helsinki Filharmonia: with conductor Otko Kamu and violinist Petka Kuusisto perform Sibelius' Tapiola, Op.112, Violin Concerto and Symphony No.1. Part of the Helsinki Festival; 7pm; Sep 12

LONDON

**CONCERT**

Royal Albert Hall Tel: 44-171-5898212  
● Chicago Symphony Orchestra: with conductor Daniel Barenboim perform works by Schoenberg and Bruckner. Part of the BBC Henry Wood Promenade Concerts (Proms); 7.30pm; Sep 12

LOS ANGELES

**CONCERT**  
Hollywood Bowl Tel: 1-213-850-2000  
● Los Angeles Philharmonic: with conductor Lawrence Foster and violinist Alexander Treger perform works by Mendelssohn and Brahms; 8.30pm; Sep 12

NEW YORK

**EXHIBITION**  
International Center of Photography Tel: 1-212-860-1777  
● Berenice Abbott: Portraits, New York Views, and Science Photographs from the Permanent Collection: exhibition featuring works by the American documentary photographer Berenice Abbott (1898-1991). Drawn from the ICP's permanent collection, the exhibition presents a selection of about 65 photographs from three distinct phases of her 60-year career; from Sep 13 to Nov 3

PARIS

**EXHIBITION**  
Institut Néerlandais Tel: 33-1-53 59 12 40  
● Avant-première d'un musée - le Musée d'art contemporain de Gand: this exhibition features 60 works from the collection of the Musée d'art contemporain in Ghent, Belgium. Artists represented include Beuys, Boltanski, Broodthaers, Dumas, Fabre, Fontana, Gilbert & George, Kounellis, Nauman, Panamarenko, Richter and others; from Sep 12 to Oct 27

RIVOLI

**EXHIBITION**  
Castello di Rivoli Tel: 39-11-9581547/9587258  
● Max Ernst - Sculptures: exhibition featuring more than 60 sculptures, most of them in bronze, created by Max Ernst from the 1930s through the 1960s. Also included are 120 photographs of the artist by contemporary photographers such as Man Ray, Bill Brandt, Henri Cartier-Bresson, Berenice Abbott, Ugo Mulas, Frederick Sommer and Irving Penn; to Sep 15

Winslow Homer: retrospective exhibition featuring approximately 180 paintings, watercolours and drawings by the 19th century American painter; to Sept 22.

TOKYO

**CONCERT**  
Sunory Hall Tel: 81-3-35849999  
● Japan Philharmonic Symphony Orchestra: with conductor Marcello Viotti and violinist Alyssa Park perform works by Martin and Hindemith; 7pm; Sep 12, 13

VIENNA

**OPERA**  
Wiener Staatsoper Tel: 43-1-514442960  
● Rigoletto: by Verdi. Conducted by Simone Young and performed by the Wiener Staatsoper. Soloists include Andrea Rose, Ruxandra Donose and Giuseppe Sabbatini; 7pm; Sep 12

ZURICH

**CONCERT**  
Tonhalle Tel: 41-1-2063434  
● Tonhalle-Orchester: with conductor/pianist Justus Frantz perform Mozart's overture to Don Giovanni, Piano Concerto in A major, K488 and Symphony in E flat major, K543; 7.30pm; Sep 12, 13

STOCKHOLM

**CONCERT**  
Stockholms Konserthus Tel: 46-8-7860200

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Financial Times Business Tonight





Edward Mortimer

## Case for operating

The Ulster peace process may be a false prescription based on a false diagnosis. But is there an alternative?

Medical analogies appear unavoidable in discussion of human conflict, from "surgical strike" to "binding of wounds". Especially fashionable at present is the notion that, with war as with disease, "prevention is better than cure".

A book on this theme to be published next week includes a chapter in which John Hume, leader of the Social Democratic and Labour party, Northern Ireland's moderate nationalists, writes: "People want cures but we do not like undergoing operations... It is surprising what some people will tolerate in terms of toothache before submitting to a dentist."

The analogy is clear: violence is the "toothache" by which Northern Ireland is plagued. The "operation" to which the patient must submit is constitutional change, involving the renunciation of long-cherished symbols, privileges and aspirations. Last weekend, at the annual conference of the British-Irish Association in Oxford, another Northern Irish politician took up the medical analogy, in a way that Mr Hume (who was not present) would hardly relish. John Alderdice of the Alliance party, "a psychiatrist married to a pathologist", gave what sounded ominously like a post-mortem on the peace process.

Newly ennobled as Lord Alderdice, he said he had always had doubts about the diagnosis on which the peace process is based. According to this diagnosis, which Mr Hume has done more than anyone else to promote, violence is caused by republicans' belief that non-violent constitutionalism provides no outlet for their legitimate demands and grievances. From this follows a "treatment" aimed at persuading them otherwise and bringing them into all-party talks. The Alliance leader said

he had suppressed his doubts after the IRA ceasefire. But two years into the treatment, "the patient hasn't been too well". The time had come to review the diagnosis. It was increasingly clear that many republicans did not accept the right of the majority in Northern Ireland to decide its own future as a price worth paying for peace.

Worse, focusing on the extremes had led to a weakening of the "broad centre". In fact, said Lord Alderdice, the province is now experiencing "a deeper level of division and sectarianism than for many years". Not only did the two communities not understand each other, but "neither side is any longer interested in understanding the other side. It's a profoundly malignant situation."

On that point, at least, every other speaker at the conference agreed with him. The confrontation at Drumree in mid-July over a nationalist march through a nationalist area has revived (or revealed) a bitter polarisation among ordinary people, not only political militants. The mass demonstrations for peace which greeted President Bill

Clinton's visit last November are all but forgotten. If new elections were held now, extremist parties would probably do even better than they did in May.

It is possible, Lord Alderdice concluded, that the situation is already irretrievable: "If we simply continue the way we're going, both unionists and nationalists will be convinced they can only achieve results with the threat of violence." The only way this might yet be avoided was "to move the focus away from the extremes at both ends."

On that point many nationalists disagree. They hope to persuade the IRA to restore its ceasefire by showing that there is a role for Sinn Féin in the multi-party talks which resumed this week. But there is also a growing realisation that if moderate unionists and nationalists cannot speak to each other there will be no peace process to bring the extremes into.

The one development of the last week that brings hope is the beginning of a dialogue between the SDLP and the Ulster Unionists. Their aim is to find a formula to save the talks from paralysis over the issue

which delayed their start - when paramilitary forces should "decommission" their weapons.

Resolving that issue, after so much emotion has been invested in it, will not be easy. Even if it can be done, the two parties remain far apart on the "north-south" dimension - the extent to which cross-border institutions can give the Dublin government some role in Northern Irish affairs. The SDLP is not looking for anything very substantive in this area - more a symbolic recognition that Ireland as a geographical unit is central to the identity of Northern Irish Catholics. But unfortunately it is that symbolism which unionists find it so hard to accept.

Time is running out. Few people think there is any hope for the talks if significant progress is not made within the next month or two. Already there is a temptation to wait and see what next year's general elections in the UK and the Republic might produce. Yet no one really believes a new government in either London or Dublin would come up with a significantly different policy.

Sir Patrick Mayhew, the UK Northern Ireland secretary, has already announced his intention to retire at the election. Meanwhile he is making one last effort to keep the peace process alive. After listening to his brave profession of "sober hope" at the Oxford meeting, one Northern Irish participant asked him "What's Plan B?"

Of course Sir Patrick did not answer. You cannot talk about Plan B as long as you are trying to make Plan A work. But in this case few believe there is a Plan B, or that if there were it would work any better.

*"Preventive Diplomacy: Stopping Wars Before They Start," edited by Kevin M. Cahill, Basic Books, \$25*



## LETTERS TO THE EDITOR

### Ethical investment not perfect

From Ms Karen Eldridge.

Sir, You report the Economic and Social Research Council's findings that "ethical investors" are prepared to make only limited financial sacrifices to appease their consciences and they often invest knowingly in companies involved in morally questionable activities" ("Stakes held to appease consciences", September 9).

This strongly implies that perfection is the only approach to ethical investment that has integrity. As Craig McKenzie points out, ethical investors are not "holier than thou" people; they are ordinary investors who are doing what they can to put their principles into practice.

You also report that the ESRC researchers "heard a

variety of 'excuses' for holding non-ethical investments". These are not excuses, they are reasons. A reason that is not mentioned in your article is that the ethical investors interviewed might have invested before they had heard that they could do so ethically.

After all, according to research carried out by NOP for Friends Provident, only 21 per cent have heard of ethical investment. If these people had made long-term investments in products such as endowment policies or pensions, cashing them in to invest ethically could result in severe financial losses.

Also, "alternative investments" such as shared investment often have a lower than average rate of return to allow maximum support

to be given to the projects they support. So it is hardly surprising ethical investors do not put all their money into such investments.

Regarding investment and unit trusts, performance surveys show that, like conventional funds, some ethical funds perform well, others less well. The problem is many financial advisers are not aware of this, and perpetuate the myth that ethical funds cannot perform as well as those selecting from an unrestricted universe.

Karen Eldridge, head of client services, Ethical Investment Research Service (EIRIS), 504 Broadway Business Centre, 71 Bowdway, London SW8 1SQ, UK

### Few regret diamond agency loss

From Mr Anders Aslund.

Sir, Chrystia Frelund and Kenneth Gooding lament the abolition of the Russian State Committee for Gem Stones and Precious Metals (Komdragnet) by a presidential decree of August 14. "Not yet published" ("Filters as Russia closes diamond agency", August 30).

The article is sadly flawed. Presidential decree 1177 of August 14 dismantling Komdragnet was properly published in the daily official gazette *Rossiiskaya gazeta* on August 16 - two weeks before the FT article. This decree deals with "the Structure of the Federal Organs of the Executive". It abolished 28 ministries, state committees and other state organs. This important reorganisation of the government has been discussed all summer in the Moscow press, and the main regrets are that not more bodies were dismantled.

Authorities collecting federal revenues, such as those parts of Komdragnet, should be controlled by the Ministry of Finance to enhance the ministry's control over federal revenues, which Russian reformers and the International Monetary Fund have long demanded. The abolition was a long expected step, and the purpose is to stop economic malpractices, which are believed to have proliferated in the disreputable Komdragnet. Obviously Komdragnet's former head, who appeared to be the only source of the FT article, regrets its demise, but few others do.

Anders Aslund, Carnegie Endowment for International Peace, Carnegie Moscow Center, 108051 Moscow, Russia

### Motorcyclists upset by EU proposals

From Mr David Delaney.

Sir, I recently witnessed in Brussels a remarkable demonstration of European unity: 35,000 motorcyclists held a rally against the European Commission's proposals for a raft of new regulations.

It is ironic that the desire to impose unity in Europe produced such a united movement against it. The EU proposals include: a one-year driving ban on learners who do not pass their test within a two-year period; home maintenance of

vehicles to be illegal; an end to engine tuning; a strict MOT whereby any functional part, even safety improvements such as better brakes, not subject to costly type-approval will lead to failure; a ban on cheaper after-market spares; worn tyres can only be replaced with original equipment; a 78-decibel noise limit which will outlaw two-stroke and air-cooled engines; a maximum engine power limit; a no-cycling directive which will lead to fewer second-hand parts dealers; a

ban on British Standards Institute-approved tinted visors; etc.

Once these proposals have been enacted in law then the precedent can be used by the European Commission to extend many of them to motoring in general, just like the trial of the Poll Tax in Scotland. The legislation will be just as unpopular. It is certainly upsetting the motorcycling fraternity.

David Delaney, Mortimer's Cross Mill, Leominster HR8 9PE, UK

### Too short-term for UK supermarket group

From Mr Mark Mortimer.

Sir, While I am in no doubt that the Lex column is an admired piece of critical journalism that shapes many business leaders' opinions, it is unfortunate for the FT and, I suspect, Tesco - that the Lex columnist turned to writing as a career and not to supermarket management. Long-term

strategic management decisions are required in the latter, leaving little room for the short-term outlook recently displayed in Lex, where the view on Tesco's expansion into continental Europe changed from "... could continue to make investors sea sick" (Tesco leaves the Docks, July 23) to "The attempts

by... Tesco to build overseas retail businesses look increasingly sensible" ("Safeway/BP", September 7).

Mark Mortimer, Orchard House, Walkers Acre, Walgrave, Northants NN6 9TP, UK

### Marketing · Scheherazade Daneshkhu

## A brand of togetherness

The co-owners of Hilton hotels are uniting to reposition the chain's identity

The word "Hilton" used to conjure up the best in luxury hotel service and accommodation. But more recently, Hilton's image as an international high-quality hotel chain has lost some of its sparkle.

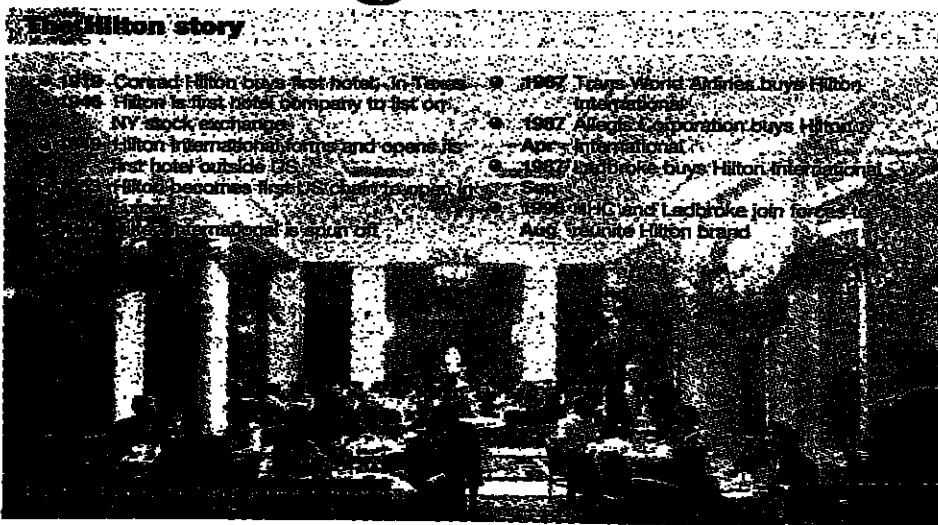
Confusion about what Hilton stands for stems from its policy on sub-branding and its split ownership between Ladbroke, the UK hotels and betting company, and Hilton Hotels Corporation (HHC) of the US.

In an attempt to restore and exploit Hilton's potential, Ladbroke and HHC last week agreed to create a new single identity for the chain by co-operating on sales, marketing, loyalty programmes and the development of new hotels.

Inconsistencies in the Hilton brand have been apparent for some time, says Mr Mike Platt, commercial affairs director of Hogg Robinson, the business travel agency. "Some of our customers react by saying they cannot afford a Hilton while others say they want somewhere smarter," he says.

For a brand which wishes to convey a global image, there is nothing worse than creating customer confusion, says Mr Adrian Day, executive director, corporate identity at Landor Associates, the US design company. He believes that Hilton has suffered from a rebranding programme that has taken "perhaps taken too long" and from two different logos. "If you look different, customers perceive a difference in service which can lead them to question the strength of the worldwide brand. That is why it is important to have a single global identity," he says.

The Hilton story is a complex one. When Conrad Hilton bought his first hotel in Texas in 1919 he built up what became the first hotel company to be listed on the New York Stock Exchange, in 1946. Three years later, Hilton International was formed as a separate subsidiary to turn the group into a



global company. It expanded into Latin America and then Europe in 1953, with the Castellana Hilton in Madrid.

But in 1964 the brand was split when Hilton International was spun off as an independently quoted company under an agreement which gave HHC the rights to the Hilton name inside the US and Hilton International the sole use of the name outside the US.

Trans World Airlines bought Hilton International in 1987 and sold it 20 years later to Allegis Corporation, the parent of United Airlines and Hertz, the car-hire group. But Allegis sold it to Ladbroke just a few months afterwards for \$1.1bn. Ladbroke then rebranded some of its UK hotels as Hilton National.

Given its chequered history, the Hilton brand has survived remarkably well, says Mr Andy Milligan, a director at Interbrand, the UK-based brand consultancy. In a survey by Interbrand, Hilton emerges as the sixth best-known brand in the leisure and travel market, after Disney, British Airways, Singapore Airlines, Hertz and Club Med.

"Operating an international brand owned by two separate companies can lead to dissonance with the development of the brand internationally," says Mr Milligan. "But it is difficult to think of a more well-known and reassuring brand internationally. Hilton and its quality has never really been seriously undermined. But others say that the

brand has suffered from a lack of investment. Last year Hilton was replaced by Holiday Inn as the top hotel brand for the European business traveller market in a survey by Business Development Research Consultants, a London-based marketing research company. Hilton had been first, in terms of brand recognition, usage and preference every year since the survey began in 1990.

Mr Jonathan Bodlander of Horwath International, a hotel consultancy in New York, says: "Hilton Hotels Corporation kept a lot of old hotels, some of which were sub-standard, and although they are supposed to have been updated, they may have debased the image that Americans have of Hilton hotels outside the US."

HHC counters by saying that in recent years it has worked hard to upgrade the national network of hotels and to ensure consistency. It has also pruned the company of sub-standard franchise properties.

In the UK, Ladbroke operates 25 Hilton National mid-market hotels. But Mr Day believes that since they share the same name as the chain's smartest hotels, such as the Langham Hilton in London, guests can be disappointed. "It has not been made clear enough that these are two different brands," he says.

In re-unifying the brand, there is a danger of causing further confusion between the different types of Hilton hotels. HHC and Ladbroke

propose to jointly develop a mid-market Hilton brand, which is likely to be an international version of the Hilton Garden Inns in the US. But Hilton International proposes to keep its mid-market Hilton National brand in the UK.

The legacy of the split brand raises another potential problem. HHC used the Conrad name for its hotels outside the US, while Hilton International uses the Vista brand for its hotels in the US. Hilton International, which will run Conrad hotels, says it may keep the Conrad name but add Hilton to it and market Conrad Hilton as the group's top brand.

Mr Paul Steele, senior vice-president of sales and marketing at Hilton International, says the Hilton name may not be attached to all the sub-brands. "We are trying to identify ways of keeping the benefits of the Hilton name without swamping the individuality of these products by forcing Hilton on them."

Mr Marc Grossman, senior vice-president of corporate affairs at HHC, acknowledges that product differentiation will be a challenge but says the agreement will allow both companies to capitalise on the name. "Instead of a situation in which two different companies are trying to put together their different brands, we and Ladbroke start off with sharing a brand name," he says. "The goal is to maximise the brand and the details will receive a great deal of attention."

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COMMENT & ANALYSIS

# New recipes for growth

## The young chiefs at consumer goods giants Unilever and Nestlé have different strategies for expansion, says Roderick Oram

### FINANCIAL TIMES

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Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700  
Wednesday September 11 1996

## The fate of Nazi gold

Yesterday's report by the UK Foreign Office on the fate of gold looted by the Nazis shows us nothing more than the tip of an exceedingly ugly iceberg. But it contains enough evidence to make a compelling case for a deeper investigation.

The report confirms the suspicion that after the war, the allies were less than zealous in pressing the government of Switzerland to hand over the illegally acquired bullion sent to that country by the Nazis. In their haste to cut a deal and avoid a bitter commercial and diplomatic row, the US, Britain and France waived all further claims against Bern after settling for \$2.5bn (then \$60m), a fraction of the value of the German gold Switzerland was known to be holding. In its most striking revelation, the report quotes the Swiss National Bank governor as telling the allies that "the total amount of gold originating in Germany but held in Swiss banks" - a somewhat ambiguous formula - amounted to \$500m, nearly \$8.5bn at current prices.

The paltry compensation paid by Switzerland - and the fact that no other neutral country was called to account for its financial dealings with the Nazis - depressed the amount available to settle claims by governments of countries that suffered occupation and looting. This in turn made it easier for

the allies to justify their flat refusal to compensate individuals whose bullion or jewellery was seized by the Nazis.

The initial evidence, in short, would suggest that most of the gold appropriated by the Nazis has yet to be traced - essentially because no government has tried hard to find it. As long as the war was in progress, and the allies were looking for ways to paralyse the German economy, they did their best to restrict the flow of Nazi-controlled gold to neutral countries. But as soon as the war was over, and the question of looted bullion became a moral rather than a strategic one, the level of diplomatic pressure slackened.

No country emerges creditably from this story. All the governments involved will come under pressure to open more files and see whether some recompense can be made to those who have been wronged, or their heirs. While it is far too late for most of the victims, it is not too late to recognise that looted gold is a moral question, not a matter of legal niceties or diplomatic expediency.

Britain has made a start in exposing a scrubby episode. Switzerland and its banks must now act fast on their promise to co-operate with Mr Paul Volcker's team of international investigators looking into the Nazi gold.

## The VAT cake

The Jaffa cake problem, as some experts call it, is looming large for Mr Kenneth Clarke, the UK chancellor, as he prepares his last Budget before the election. Jaffa cakes, it might be remembered, were the subject of vigorous litigation five years ago. The authorities claimed they were cakes, attracting value added tax at 17 per cent, but the bakers successfully maintained that they were a biscuit and, therefore, like other basic foods, tax exempt.

It might seem strange that public finances could turn on such a risible distinction. However, this is the heart of a problem that has severely reduced government revenues, now running at about \$50m a year. An unpublished government study confirms that the main culprit is the avoidance of VAT. Since the VAT is equivalent to almost half of the borrowing requirement, or some 2.5p of the standard rate of income tax, a big effort can be expected to plug it.

This will not be easy. After VAT was raised to 17 per cent in March 1991, some of the UK's best brains were set to find ways of turning cakes into biscuits across a wide range of industries. Since little more than a half of economic activity attracts VAT, there was plenty of scope for shifting goods and services across the border into the tax-free zone. But schemes

for tax avoidance are often unique and quite small. So it is difficult for the authorities to patrol the borders of the tax zone, especially as many schemes are perfectly legal.

If there were a blanket solution, the Treasury would have implemented it. It might, for example, give officials more discretion in disputed cases, as happens in continental Europe. But handing arbitrary powers to tax collectors does not sit easily with British notions of justice.

A better, but longer term approach must be to reduce the scope for tax-dodging cakes by applying VAT more widely. Extending the tax zone would cut litigation and make policing easier. This would require political courage: strong cases would be made for some exemptions; low income groups would need to be protected from the impact of a tax on necessities, such as bread; and some activities, such as financial services, would be technically difficult to bring into the tax zone.

Moreover, the main selling point of such a reform, namely the lowering of the main VAT rate from its present high level, would be limited by EU rules specifying a minimum rate of 15 per cent. Nevertheless, VAT levied at a reduced rate on a broader base would be good for the economy, good for the Treasury and would force some expensive accountants and lawyers to put their talents to better use.

## Korea's future

The Organisation for Economic Co-operation and Development faces an awkward choice about admitting South Korea to membership, for that it has failed to persuade a country to set out a timetable for liberalising its markets.

The signs are that the OECD is veering towards a political decision to admit Korea anyway. The temptation is natural. If the OECD wants to diversify its membership into Asia-Pacific it must avoid snubbing such an important emerging economy. But the decision needs to be approached carefully.

Korea has a higher per capita income than recent OECD entrants such as Mexico, and in that sense it is more developed. But it is less liberal than Mexico in crucial areas of economic policy like capital imports. To qualify for OECD membership, Seoul has promised to liberalise capital markets fully within five years, but the commitment is contingent on stable macro-economic conditions.

To insist on this point seems churlish, given the shortcomings among OECD members themselves. Until quite recently, many leading industrial countries sheltered under a web of capital controls. Privately OECD officials admit that only Luxembourg meets every condition for full liberalisation of financial markets. But liberalisation should be a con-

tinuous process, and by the pressure which its members exert on each other the OECD plays an important role in maintaining the momentum.

The requirement, highlighted by Korea's application, is to decide at what point a country should be allowed to join. It might be one at which the commitment to liberalisation is credible: it is not clear that Korea has reached this stage. Reform can be gradual, but there must be some guarantee of momentum.

The risk in rejecting Korea's application is that its support for deregulation would then evaporate. A better way of keeping up the pressure might be to revise earlier proposals for some form of affiliate membership. This idea was proposed by the US some years ago, but met little support from other members.

Even now it would raise problems of equity because some full members who have already slipped under the net would belong more appropriately in the affiliate camp.

But the prospect of speedy graduation to full membership once reform commitments were met cannot keep the liberalisation process alive. It would be an elegant solution to a difficult diplomatic problem, and it could prevent the OECD sacrificing important principles for the sake of political expediency.

Persuading Chinese farmers to buy detergent and residents of Arctic Russia to spend money on instant coffee is no mean feat for Unilever and Nestlé, two of the world's largest consumer goods producers.

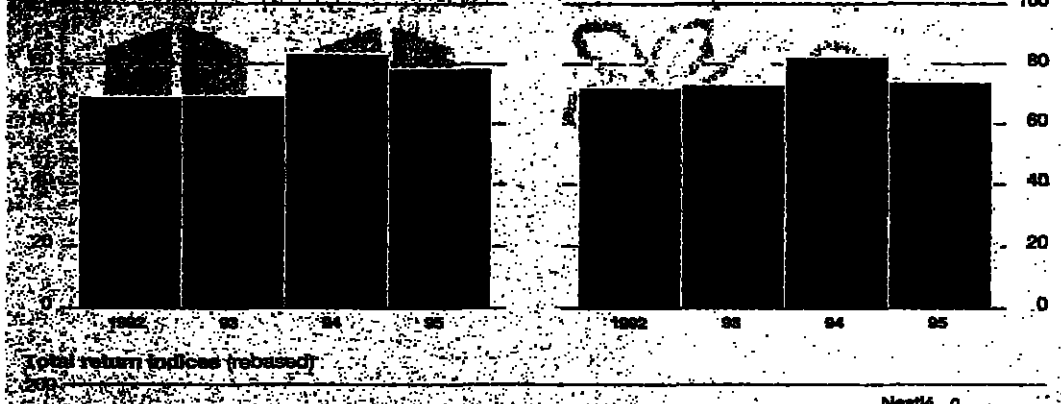
But reviving turnover and profits in the mature markets of north-west Europe and north America is proving just as tough. Satisfied consumers ignore the wattle of marketing messages. Dubious about brands they seek value for money in retailers' own-label products.

For years Unilever and Nestlé have loped along, using their sheer bulk and financial resources to meet these challenges. Now new and relatively young chiefs in both companies are trying to make their companies more nimble. If they fail, they will lose consumers from Beijing to Birmingham. If they succeed, the two companies will extend their dominance of consumer goods markets to the 2.5bn consumers of the developing world.



Morris Tabakshat, Unilever co-chairman, and Niall FitzGerald, Nestlé co-chairman.

Nestlé, confident - some say complacent - about its recent performance, has entrusted the task to Mr Peter Brabeck, an American with radical views on marketing. Unilever, shaken by the debacle of its flawed Persil Power detergent and conscious of its sluggish profits growth, has turned to co-chairman Mr Niall FitzGerald and Mr Morris Tabakshat, a risk-taking Irishman and a cautious Dutchman. Company men, the three have between them notched up almost 100 years in the two organisations.



To nourish consumers and investors, both companies are using similar recipes: leaner and autonomous management, innovation in products and marketing and a focus on core product categories.

But their approaches are not identical. Both camps talk of evolution, but Unilever wants it fast and Nestlé wants it slow.

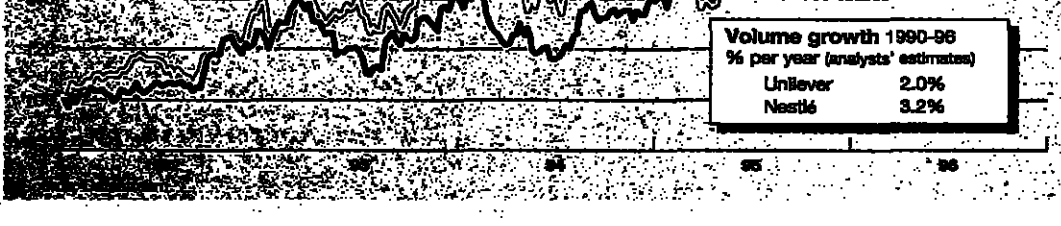
"We have to reshape Unilever and release its energy," says Mr FitzGerald, chairman of Unilever's UK arm. "We need to open the windows a bit and let some new things in," adds Mr Tabakshat, who heads the Dutch side.

Nestlé executives speak in more mundane terms, emphasising the need for more sales in more markets. "We must continually renovate our products wherever and wherever consumers will use them," says Mr Brabeck, looking out across Lac Lemana from Nestlé's Swiss headquarters.

Since the late 1980s Unilever has lagged behind Nestlé in turnover and profit growth and thus in stock market performance. So it is resorting to more spice than Nestlé. It has overhauled its senior executive structure to clarify command lines and introduced more rigorous methods of analysing its performance.

Unilever has in the past decade become the world's biggest seller of ice-cream, with brands such as Walls, but its cautious approach across the group to acquiring and building new businesses has been one factor behind its underperformance.

Nestlé has been more aggressive in more areas. It splashed out \$3bn (£1.92bn) to become the world's largest bottler of mineral water, with brands such as Per-



rier, although the return on its investment remains meagre. It will get a more objective and cool appraisal of which areas produce value," says Mr FitzGerald. The main analytical tool, newly introduced, is "economic value added" which determines an operation's true profit contribution after covering a net 7 per cent cost of capital. Mr FitzGerald says the method will significantly change Unilever's view of some of its businesses. In frozen food, for example, Unilever's expertise in buying good-quality fish at a reasonable price means that processing the fish is a profitable exercise; but frozen meals are now seen as a low-value "assembly" activity.

Unilever will reduce its huge portfolio by "harvesting" some products (taking profits but reinvesting little), and selling or closing others. The group has already disposed of its processed meats and mass-market cosmetics businesses in the past 18 months.

With fewer businesses, Unilever can pour more financial, technical and human resources into those that remain. It can also concentrate its efforts on emerging markets. Two years ago Unilever said it planned to have

14 divisional presidents. "We will get a more objective and cool appraisal of which areas produce value," says Mr FitzGerald. The main analytical tool, newly introduced, is "economic value added" which determines an operation's true profit contribution after covering a net 7 per cent cost of capital. Mr FitzGerald says the method will significantly change Unilever's view of some of its businesses. In frozen food, for example, Unilever's expertise in buying good-quality fish at a reasonable price means that processing the fish is a profitable exercise; but frozen meals are now seen as a low-value "assembly" activity.

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30 per cent of its turnover from emerging markets by 2000. It reached the goal this autumn. "We now have the momentum to carry the strategy forward at an accelerated rate," Mr FitzGerald says.

The focus on new markets has had a profound effect on research and development. In the past, a handful of big development centres created products for mature markets which were then passed on to emerging markets. Over the past few years, however, Unilever has set up a network of more than 50 centres to meet regional needs. The Latin American region, for example, is now producing "stunning levels of innovation," Mr FitzGerald says. Some new products are also flowing to mature markets. Within six months of Unilever Thailand having a big hit with Organics shampoo, the range was in production in Europe.

Nestlé draws on the same themes of management autonomy and increased investment in both established and emerging markets. But it says that it is already structured to meet these challenges and does not need to undergo radical transformation. It believes all it has to do is to get more of its products into more markets.

"We have 16 per cent of the world food market," Mr Brabeck says. "Two per cent market share would equal huge growth. We will take up the challenge to try to double turnover every 10 years." Some two-thirds of the growth will be organic and the rest acquisitions, reversing the ratio of the late 1980s.

Apart from disposing of wine, processed meats and a few other peripheral businesses, it will - unlike Unilever - hold on to a long tail of minor products in its portfolio if they are profitable. Nor does it not accept analysts' arguments that it should focus all its financial and managerial strengths on growth areas.

Some of Nestlé's institutional investors are particularly critical of activities that are delivering slim returns on capital. Mineral waters, for example, are only just completing long and expensive restructuring, while other investments such as stakes in L'Oréal, the French cosmetics group, and San Pellegrino, the Italian mineral water producer, are long-term propositions as Nestlé waits patiently to assume control from family owners. In other cases, such as European petfoods and global ice cream, Nestlé has still to buy or build strong positions. It remains committed to developing these businesses.

## OBSERVER

the 1996 election bill which would... damage his tobacco and beer businesses. With his... clause will probably go the way of the... case.

**Sprouting forth**  
The World Bank is... its overly American... into... last night... of its new... report.

**Time to leave**  
The decision by Sime Darby... largest conglomerate... to... its listing... exchange is... a... business... a... position as a... institution.

**Stones will weep**  
The elegant Comédie Française... the centre of Paris... survived more than 200 years... without much need for renovation. The same can't be said of some of Paris' more recently-built cultural venues.

**100 years ago**  
Railway Rumors  
New York: Daniel's Telegram Mr. Chauncey M. Depew, in reference to the rumored severance of his connection with the New York Central Railroad, said: "What is absolutely no truth in the report that I intend to resign. For the last five years similar reports have been circulated under the erroneous idea that there is a popular feeling against a man who holds an official position on the railway. My friends have discovered on every occasion that the reports emanated from Wall Street or Chicago, and were started for the purpose of affecting the market. A man does not necessarily lose popularity because he is a railroad official, but some people who write in the newspapers imagine that all railroad officials are unpopular."

**50 years ago**  
Strike Hits New York  
Mayor William O'Dwyer, of New York, to-day called an emergency meeting with leaders of 25,000 striking lorry drivers in an attempt to prevent paralysis of the city. If this conference fails, New York's "trade capital" will enter a "state of siege" - with thousands of shops shut down, food supplies dwindling, industries crippled, building work halted.



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FINANCIAL TIMES

Wednesday September 11 1996

"Make innovation a lifelong habit."
KUTIES

Ministries handed over ahead of heart surgery
Yeltsin shares out power among Kremlin rivals

By Matthew Kaminski in Moscow
Mr Boris Yeltsin, the Russian president, has handed over control of key ministries...

This order gives him powers short of the right to name ministers or sign decrees and does not say when they would leave...

The chief of staff and proponent of market reform, has strongly - and successfully - argued against handing power to Mr Chernomyrdin...

US cuts Chinese clothing quota after fraud find

By Nancy Quinn in Washington
Washington has cut Chinese textile and clothing import quotas after US customs uncovered widespread fraud in the shipment of Chinese-made clothing...

Islands row

Continued from Page 1
out any co-operation with China. He said the Diaoyu islands case concerned the sovereignty of the Republic of China...

Bonn lifts growth forecast following surprise GDP rise

By Peter Norman in Bonn
The German government yesterday upgraded its forecast of economic growth for this year after a higher-than-expected jump in output in the second quarter...

top tax rate to below 40 per cent from 53 per cent and set an initial tax rate of about 20 per cent against 25.9 per cent...

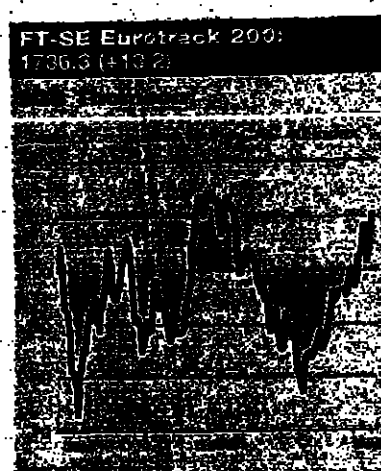
Ford losses

Continued from Page 1
South American markets is "going to take us longer, and cost us more money, than we had thought", said Mr John Devine, the company's chief financial officer...

THE LEX COLUMN

French fudge

French business circles may long have bussed with talk of "the corporate governance", but standards remain conspicuously low...



always buy Mercury's equivalent, Megat, at a 14 per cent discount to its assets. After all, if it keeps that kind of discount, another restructuring may not be too distant.

Mercury

When it was fashionable to invest in long-distance telecommunication units, Britain's Mercury Communications did that. Now that local networks are the emphasis, Mercury is switching its emphasis...

Local may now seem an attractive market, particularly given that WorldCom last month paid a hefty \$12bn for MFS, a US-based local network start-up...

manufacturer has already chosen SGS-Thomson's chip for a DVD player and 27 consumer electronics companies are licensed to use the technology...

Williams

Williams stands out from its peers in the conglomerate sector by delivering steady, predictable earnings growth and a strong sense of strategic direction...

Kept

The sad saga of the Kleinwort European Privatisation Investment Trust (Kept) should have a happy ending. The fund was ill-conceived and has delivered a pitiful return...

Digital video discs

The 5 per cent rise yesterday in SGS-Thomson's share price appears to be a triumph of the market's hopes over its judgment...

Advertisement for City Index featuring a hat with labels for various stock indices: WALL ST, FOOTSE, DAX 30 DM12, NIKKEI ¥168, CAC 40 FF40.

FT WEATHER GUIDE
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Spain and Portugal will have a lot of rain with strong thunder showers in the south...

HATS OFF TO OUR MINIMUMS ON MAJOR MARKETS
Good news for speculators. City Index, the leader in financial spread betting has lowered its minimum trade on all the major indices...

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# FINANCIAL TIMES COMPANIES & MARKETS

Wednesday September 11 1996

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LAWYERS FOR BUSINESS

## IN BRIEF

### Investors try to veto KHD board

Angry shareholders tried to prevent a motion approving Klöckner-Humboldt-Deutz's management board at the group's annual general meeting. They said the board did too little to prevent losses of DM1.06bn (\$712m), mainly from Saudi Arabian contracts. Page 17

### Outlook turns sour for ice cream makers

The heat has been turned up in the US battle between producers of premium ice creams such as Ben & Jerry's, founded by Mr Ben Cohen (left) and Mr Jerry Greenfield (right), and Haagen Dazs, owned by Grand Metropolitan of the UK. The pressures have brought a profits warning from Ben & Jerry's. Page 18

### Top Belgian bank plans share issue

Générale de Banque, Belgium's largest bank, said it would launch a 1-for-10 share issue to fund further expansion as it announced an 8.6 per cent increase in first-half net profits to FF7.31bn (\$238m). Page 17

### Eurotunnel names finance director

Eurotunnel, the Anglo-French operator of the Channel tunnel, has named 41-year-old Mr Richard Shirreffs as its new finance director. Mr Shirreffs, is moving from his job as finance director of Cateau, the French subsidiary of Tesco, the UK food retailer.

### Horsham and Trizec to merge

Mr Peter Munk, the Canadian financier, aims to create a powerful international property group by merging Horsham, his holding company, with Trizec, one of North America's biggest office and shopping mall developers. Page 18

### HK and China Gas improves 20%

Hong Kong and China Gas, Hong Kong's monopoly supplier of piped gas, reported a rise of 20 per cent in first-half net profits to HK\$979.1m (US\$126.6m). Page 19

### UK investment trust to liquidate

The \$500m Kleinwort European Privatisation Investment Trust (KEPIT), is to be wound up, making it the largest investment trust in the UK to liquidate itself. Page 20; Lex, Page 14

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**Chief price changes yesterday**

FRANKFURT (DEM)		Credit Local	430	+ 3.0
Alcatel	1130	Ford Lyon	570	+ 10.0
Alia	948	France	1620	+ 0.8
Bechtel	975	Generale	295.3	+ 11.8
BMW	480	Heine		
Deutsche		Indesat	730	- 12.0
Henkel	152	Novo		
IG	108	Telecom		
IG	108	Telecom		
NEW YORK (\$)		Telecom	332	+ 17.0
Alcatel	3074	Telecom	979	+ 34.0
Alia	6194	Telecom	988	+ 38.0
Bechtel	3574	Telecom	745	+ 33.0
BMW	436	Telecom	1050	+ 41.0
Deutsche	436	Telecom	2270	+ 130.0
IG	334	Telecom		
IG	334	Telecom		
LONDON (£)		Telecom	7.05	+ 0.25
Alcatel	105	Telecom	12.95	+ 1.06
Alia	690	Telecom	3.25	
Bechtel	402	Telecom		
BMW	3254	Telecom		
Deutsche		Telecom		
IG	41	Telecom	1.21	- 0.16
IG	41	Telecom	3.675	
IG	41	Telecom		
TORONTO (C\$)		Telecom		
Alcatel	7.8	Telecom	33.5	+ 3.0
Alia	3.8	Telecom	24.75	+ 2.0
Bechtel	2.5	Telecom	20.0	+ 1.5
BMW	36.15	Telecom	51.4	+ 5.0
Deutsche	11.8	Telecom	88.0	- 6.0
IG	1.2	Telecom	24.0	- 6.0
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IG	1.2	Telecom		

## Renault warns of dive into full-year loss

By David Owen in Paris

Renault, the French carmaker, yesterday warned it was set to plunge into the red this year as it reported that half-year profits fell more than 90 per cent. The company said first-half net income was FF1.52bn (\$211m), compared with FF1.76bn a year ago. It blamed the fall on an intensification of the price wars in some European car markets, together with a downturn in commercial vehicles - a sector which had returned good profits last year.

The figures - released after the Paris market closed with Renault shares up FF1.90 at FF119 - were towards the upper end of analysts' expectations. It was widely known the first six months of 1996 had been exceptionally difficult for the group.

The company, chaired by Mr Louis Schweitzer, would have



Renault, chaired by Louis Schweitzer (above), faces 'uncertain' prospects in the car market

come close to a first-half net loss said it not been for a FF1.52bn improvement in financial income. This rose to FF1.40bn from FF1.25bn. Most attention focused on the company's forecast for the rest of 1996, which highlighted "uncertain" prospects for the passenger car market, with the risk of a "significant decline" in France in the final quarter. Under such conditions, Renault said, the operating income of the car division would show only a "slight improvement" from second-half 1995 levels when it incurred a FF1.35bn operating loss.

Commercial vehicles would also swing into loss because of "the combination of a continuing downturn in the cycle in the US and a marked slowing in European markets". Only the finance division would report an operating profit.

With the level of operating losses implied by such comments, the group - which has now been profitable for nine consecutive years - would probably be dependent on a high level of financial income to stave off a full-year net loss.

The operating loss for the latest period weighed in at FF1.25bn, compared with a profit of FF1.52bn a year ago.

The FF1.52bn operating loss at the car division was a big deterioration from the FF1.35bn profit of a year ago, but an improvement on the FF1.35bn loss in the previous half. The group blamed the decline on narrower margins and lower unit sales in France.

Commercial vehicles made a lower operating profit of FF1.26bn, down from FF1.51bn. The downturn was blamed mainly on the "slump" in the US truck market. The finance division's contribution edged ahead from FF1.63bn to FF1.68bn.

Revenues fell marginally from FF196.21bn to FF194.09bn.

## Telefonica set to buy out Tisa minority

By Tom Burns in Madrid

Telefonica, Spain's partially privatised telecoms operator, is poised to acquire outright ownership of Telefonica Internacional (Tisa), its profitable international unit.

The group plans to buy the 23.7 per cent of Tisa it does not own from the Patrimonio del Estado, the partially company controlled by the finance ministry, in a deal worth Ptas140bn-Ptas150bn (\$1.1bn-\$1.2bn).

Telefonica's plan to acquire the Tisa stake is understood to

have been encouraged by the government, which wants to raise additional revenue to lower its cash deficit. Patrimonio's proposed deal with Telefonica, whose largest shareholder is the government with 20 per cent, would save time as well as the costs of a global offering.

Analysts say the purchase would strengthen Telefonica's position in the most profitable area of its activities.

Tisa, whose net profits have increased 41 per cent between 1992 and 1995, is the biggest international telecoms opera-

tor in Latin America with strong positions in Chile, Argentina, Peru and Venezuela. It is building its presence in other countries. Tisa reported net profits of Ptas29.7m last year.

Analysts believe the market value of Tisa is about Ptas600m and that the stake owned by Patrimonio is worth about Ptas143bn. It would appear, therefore, that Telefonica is negotiating a market price for outright control of its international unit and that it stands to make considerable capital gains should it resell

the equity it plans to purchase from Patrimonio at a later date.

The Spanish securities house of Merrill Lynch, the US bank, said the proposed purchase would have a positive impact on Telefonica's profit and loss account if it was financed with debt, given Tisa's earnings potential and current interest rates in Spain.

Merrill Lynch directed the Ptas155bn global sale last year of 13 per cent of Telefonica. The government is likely to seek the sale of its remaining

20 per cent stake in Telefonica next year.

Mr Mario Zala, a director of Madrid brokers Ibersecurities, said Telefonica would have "no difficulty" in disposing of the Tisa stake. It plans to acquire, either through an initial public offering or through an industry sale.

GTE and AT&T, the US telecoms operator, were reported to be seeking to buy into Tisa, but long-standing contacts between Telefonica and the two over joint ventures in Latin America are understood to have cooled recently.

## SGS-Thomson's anti-piracy device lifts shares

By Alice Rawsthorn

Shares in SGS-Thomson Micro-electronics, the Franco-Italian semiconductor maker, yesterday jumped 5.3 per cent - up FF11.5 to FF126 - on an announcement that it has developed an anti-copying device for use in digital video disc players.

The disclosure comes at a time when the world's consumer electronics companies - including Thomson-CSF, the

discs, thus stopping the activities of counterfeiters.

The circuit will permit the DVD player to record television broadcasts on to blank digital discs but will render it incapable of making copies of that disc.

Copyright protection is a serious obstacle to the electronics industry's efforts to mount a full-scale commercial launch of DVD, which has been billed as the most promising new consumer electronics

product of the late 1990s. Manufacturers hoped that the first DVD entertainment systems would go on sale late last month, but were forced to delay the proposed introduction because of the deadlock in the copyright talks.

SGS-Thomson maintains that its integrated circuit is the first anti-copying device capable of addressing the entertainment industry's fears about DVD piracy. However it admits it will be impossible to

gauged the likely level of commercial demand for it until the terms of the DVD copyright protection agreement are finalised and the electronics industry knows exactly what its requirements will be.

The electronics camp presented a new set of revised copyright protection proposals to the entertainment and computing factions a few weeks ago. They hope to receive a response soon.

Lex, Page 14

## Barry Riley

### When Scandinavia gets too hot for comfort



Just how predictable was the disaster at Morgan Grenfell European Growth and its sister funds? In the light of last week's dramatic events, it is intriguing to look again at an article published in the November 1995 issue of Professional Investor, the Institute of Investment Management and Research journal.

The authors were Greg Richmond and Tony Zucker, senior investment managers at Friends Provident Asset Management, which runs its own FP European Growth Trust. Although this fund is comfortably in the sector's top quartile over one and five years and is currently worth about £180m, it has never pulled in money on quite the scale of several rivals. Last year Richmond and Zucker decided to find out why.

They conducted a detailed study of eight successful UK authorised unit trusts in the European sector. These included the MG and FP funds, Fidelity European, now likely to emerge as the biggest retail fund at £600m-plus, and the current top performer over five years, Old Mutual Overseas.

Among the characteristics analysed were relative quarterly performance, the standard deviation of quarterly returns and the concentration of the portfolio in the top 10 holdings (which represented between 22 and 47 per cent).

They also studied the funds' liquidity and the extent of focus on smaller European

stock markets rather than the leaders, such as Germany, France and the Netherlands. The Friends Provident team may have had something of an axe to grind here, in that the FP fund aims at low volatility and high liquidity. They were no doubt concerned that these virtues were not being properly recognised by investors or, more important, by the independent financial advisers who tend to dominate transactions in these specialist funds.

Besides the FP fund, two others - Barings European Growth and Lazard European Growth - were, on the evidence, also following this low-risk approach, with close adherence to the main benchmark, the FT/S&P Actuaries Europe ex-UK Index.

But four were playing a different game. Chief among them was M&G, the most volatile, but HTR European Value and the Old Mutual and Fidelity funds also featured a much more aggressive style. The eighth, Scottish Widows European, bridged the two groups.

The differences showed most clearly in the liquidity measure. For the four aggressive funds, the average stock position represented 4-10 days of market turnover. For the oth-

### Are managers departing dangerously from implied benchmarks?

It may now be appropriate, however, to put this much more strongly. Have IAs too often ignored risk when chasing top performance? And are managers departing dangerously far from their implied benchmarks in seeking top decile performance?

There is no suggestion that the other managers involved here are breaking the rules in the way that Mr Peter Young of M&G appears to have done. But the risks are being concentrated. Some of these are, in effect, Scandinavian rather than European funds.

Now the big commercial issue is whether the hundreds of millions of pounds likely to cascade out of the Morgan Grenfell funds will shift into unit trusts with a similar profile or seek lower-risk funds.

## PAL capital issue gives control to Tan

By Edward Luce in Manila

Mr Lucio Tan, the Chinese-Filipino businessman, yesterday took formal control of Philippine Airlines (PAL) as shareholders voted to double the carrier's authorised capital to 10bn pesos (\$322m).

The decision allows Mr Tan, the airline's chairman, to hold a 56 per cent direct stake in PAL, and up to 67 per cent if minority government shareholders waive the right to acquire more shares.

The vote brings to an end an 18-month share dispute between Mr Tan and minority government shareholders of PR Holdings, a company 50.5 per cent owned by Mr Tan and holder of 87 per cent of PAL. Mr Tan had claimed that his stake in PR Holdings gave him the right to speak for its entire interest in the airline.

The capital increase paves the way for the loss-making airline to start a \$4bn purchase programme and, it is hoped, a return to profit.

"We will now be able to shed the 'Plane Always Late' [PAL] image and gain acceptance from more passengers," said Mr Tan yesterday.

Airline executives said that yesterday's move would restore a clear management direction to the airline. PAL, which posted net losses of 2.1bn pesos for the year to March, is expected to register a small net profit in 1997.

Executives said PAL's load factor (proportion of seats occupied) had risen from 67 per cent to 70.5 per cent since March enabling it to declare net earnings of 142m pesos in the first quarter. "Now that the dispute is resolved we will get better credit from the banks and be in a better financial position to return to health," said Mr Jaime Bautista, chief financial officer.

Under the deal between Mr Tan and the government, minority shareholders can compel Mr Tan to buy back their shares in five years if the airline is not performing satisfactorily. The shares would be sold at a par value of 5 pesos - the same price as yesterday's capital rights issue.

Proceeds from the capital issue will go towards the purchase of 24 Airbus aircraft and seven Boeing 747s.

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COMPANIES AND FINANCE: EUROPE

# Royal camera maker goes to the people

Leica, first choice of blue-blooded amateurs and hardened pros, plans an IPO



Over 50 with a big income - Queen Elizabeth, a model Leica customer

Leica Camera, the German luxury camera and optical group which counts Queen Elizabeth, the Sultan of Brunei and Mr John Major, the UK prime minister, among its clientele, is moving closer to a broader public.

Last week, the group announced that for a fraction of the cost of its revered M8 camera - about DM4,000 (\$2,500) for the basic model excluding lens - investors would be able to buy a share of the company at its initial public offering next week.

Leica's market debut is the latest example of the trend for small and medium-sized German companies to raise new capital from the stock market rather than traditional relationship banks. The success of last year's string of new issues, including those by the SGL Carbon, the graphite products company, and Adidas, the sports goods company, has whetted investors' appetite for Germany's under-developed stock market.

There have been fewer listings this year, mainly because of fears of being overshadowed by the gargantuan Deutsche Telekom issue in November. Analysts are nevertheless confident of strong demand for Leica's offering. "Leica is in a different league to Telekom: a niche producer with a cult following," said Mr Georg Remshagen, analyst at Schroeder Muenchmeyer Hengst.

Mr Klaus-Dieter Hofmann, chairman, was similarly unconcerned at the presentation of the group's interim results last month: "In comparison to Telekom...

we're just pocket money." Leica plans to issue 3.1m shares, comprising 700,000 from a capital increase and the remainder from its parent, the Swiss industrial group Leica Technologie. A greenshoe, or over-allotment option, provides for the issue of a further 450,000 shares. The offer could raise at least DM124m (\$83.1m), with DM28m in fresh funds for Leica Camera Bookbinding - used to assess institutional investor interest in advance - ends today. The joint global co-ordinators are UBS of Switzerland and WestLB of Germany.

The price range is DM40-DM47 a share. After the offering, at least 70 per cent of the stock will be held by the public, about 20 per cent by Leica Technologie, and the rest by three directors of Leica Camera, including Mr Hofmann. The shares will be listed in Frankfurt from September 19.

Robert Fleming, the UK brokers, estimates market capitalisation could reach DM24m. That is about one times sales and 31 times last year's earnings.

Part of the reason for the high multiple is that last year's net profits were hit by an unusually high tax charge which reduced earnings from DM8.3m to DM7.4m. For the first quarter of the current year, Leica incurred a net loss of about DM3.5m, said Mr Remshagen, analyst at Schroeder Muenchmeyer Hengst.

Mr Klaus-Dieter Hofmann, chairman, was similarly unconcerned at the presentation of the group's interim results last month: "In comparison to Telekom...

half because of the surge in demand around the Photokina trade fair and Christmas, and ahead of the price increases. Management has said Minox, also a high-quality niche producer, will break even this year.

Another reason for the high price is its growth prospects. Leica says new products and its drive into high-growth markets should help it achieve double-digit percentage profits growth in the current year.

Sales rose 5 per cent to DM240m, with foreign revenue accounting for 58 per cent. The group, which also makes projectors, scopes,

enlargers and binoculars, has in part benefited from a consumer trend away from mass-produced products towards high-quality brand names with snob appeal.

Leica's drive for growth is assisted by its cult following. When presented with a Leica camera on his 78th birthday, Mr Henri Cartier-Bresson, the French photographer, was said to have declined the offer of a new lens. Instead, he fitted the camera with the Leica lens he had owned for 30 years, remarking: "Volla, c'est Leica."

However, judging from its latest figures, Leica has more than such tales to woo investors. Unlike most German companies, the group is increasing its workforce - about 1,500 worldwide - to meet demand. Operating profits in the year ended in March rose 15 per cent to DM16.5m, a sharp contrast to the 1970s when the group suffered heavy losses in the face of Japanese competi-

Costs should also fall following the share issue. Analysts say the lion's share would be used to repay a portion of interest-bearing debt to the parent - totalling DM61m.

However, while most analysts said the group's optimism was justified, some complained Leica's overall picture was not entirely clear. "The studies Leica provided for the issue on future developments were rather scanty on detail," said one. "It's a typical Mittelstand company that is not used to dealing with analysts."

Mr Remshagen agreed, but said he was nevertheless confident Leica's earnings forecasts were realistic. "The new products will have higher margins than their predecessors and potential sales growth is enormous in the US and south-east Asia." He said the group's customer base was "ideal" - mostly people over 50 with a big income.

Sarah Althaus

**Leica pro-forma results**

Operating profit	DM 16.5
Net income	DM 16.5

## Trumpf to spend DM40m on new laser plant

By Peter Marsh  
in Stockholm

Trumpf, the privately-owned German company which is Europe's biggest machine tool maker, yesterday announced it would build a DM40m (\$26.8m) plant near Stuttgart to make specialist lasers for use in its cutting machinery.

The plant, to be finished in 1998, will add to two existing laser factories in Germany and a third in the US. The company said the investment, together with other expansion

plans, should generate between 50 and 100 new jobs in Germany by the end of the century, to add to its 2,000-strong German workforce. It also employs 1,000 in other countries.

The scheme is among the biggest expansion plans for some time in the German machine tool industry, which has suffered a significant drop in output and employment in recent years as a result of the weak European economy and increased competition from low-cost Asian suppliers.

Trumpf said this year demand for its products was continuing at relatively high levels. Sales were running at some 5 per cent above the DM920m recorded in the year to June 30.

The company also announced a new agreement on flexible working for its German employees under which they agree to spread a fixed number of hours over the course of a year to fit in with peaks and troughs in demand.

Such "annualised hours" systems

are relatively rare in German industry but are considered an efficient way to balance output with market requirements.

Under the deal, employees have also agreed to work 70 hours a year unpaid in an attempt to cut costs.

Trumpf's main products are laser cutting and punching systems, an industry in which it is one of the world's four biggest companies. As part of its policy, started in the 1980s, it makes all its own lasers for these products.

## Finland unveils Kemira float plan

By Greg Molvor  
in Stockholm

Finland yesterday took the first steps in a FMIbn (\$2.1bn) privatisation programme by unveiling plans to list an unspecified number of shares in Kemira, the state-controlled chemicals group, in a public offering likely to generate close to FM700m.

At the same time, Kemira said it would be issuing up to 2m new shares with the intention of raising FM400m to finance capital investment in its core chemicals operations.

The Finnish state currently holds 72.3 per cent of Kemira's capital after privatising its near-100 per cent interest in 1994. It said it planned to reduce its stake to 55 per cent of the enlarged capital. Non-Finnish institutional investors currently hold 14 per cent of Kemira's stock, while Finnish investors and funds hold 13.7 per cent.

Kemira indicated the two offerings would take place in tandem. Goldman Sachs, the

US investment bank, has been appointed global co-ordinator and Merita Corporate Finance of Finland will be lead manager in the Nordic countries.

Mr Kaj Friman, Kemira group treasurer, said the offerings would have a combined worth of close to FMIbn and stressed that the new issue would enhance shareholder value.

"If we get the FM400m fresh capital, we will be able to boost our existing investment programme by more than the dilution impact," he said. Earnings per share growth would exceed the dilutive effect within three years, he added. However, shares in Kemira fell FM2 yesterday to FM47 on the Helsinki bourse.

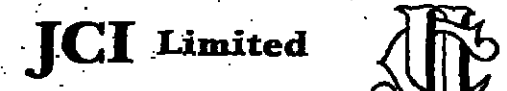
No date has been set for the launch but Mr Friman said he was optimistic the offering would take place before the year-end.

Kemira has been engaged in a heavy restructuring since 1991, substantially cutting costs and making about a third of its workforce redundant.

### HIGHLIGHTS FROM THE 1996 FINANCIAL YEAR

- Headline earnings up 31% to R349 million
- Equity accounted earnings up 139% to R683 million
- Earnings from minerals and mining up 45% to R235 million
- Net asset value increased by 28% per share
- Expenditure of R465 million on investments and new business
- R2 billion approved for new Group capital projects
- Cash generated from activities: R811 million
- Share price appreciation of 70%
- Discount to net asset value reduced from 29% to 6%

In pursuit of its growth objectives, JCI Limited is committing significant resources to developing new business and to expanding Group operations. Net expenditure of R49 million was made on exploration and new business development during the year, proactively in Western, Eastern and Southern Africa, and respectively elsewhere in the current year this figure will almost double to R90 million. The Company is now directly active on 89 exploration prospects across seven countries and during the year added 1.7 million ounces of gold resources to its portfolio. In addition, including collaboration with other mining companies, JCI Limited is involved in a number of major ventures in Indonesia, Russia and elsewhere. During the year subsidiary Barnato Exploration acquired management control of the Prestea gold mine in Ghana - the first Group-managed operation outside South Africa for over 20 years.



### UNLOCKING MINERAL WEALTH

The annual report will be posted to members on or about 26 September 1996. Capitalisation shares have been awarded to shareholders registered on 27 September 1996. Shareholders may elect instead to receive a final dividend of 55 cents per share payable on 6 November 1996 and will then be given the opportunity to apply the dividend in subscribing for new ordinary shares in the Company. Full details are set out in the Preliminary Report to be sent to shareholders.

The full text of the audited results will be posted to shareholders and copies can be obtained from the London Secretaries, JCI (London) Limited, 6 St James's Place, London SW1A 1NF.

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June 1996

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For the 3 month Interest Period September 9, 1996 to December 9, 1996 the Rate of Interest has been set at 5.54531 per cent, per annum with Interest Amounts of £4722 and £1,478.21 payable per £100 and £100,000 Notes respectively. The relevant Interest Payment Date is December 9, 1996.

By: The Glass Brothers Bank Agent Bank  
September 11, 1996 CHASE

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COMPANIES AND FINANCE: EUROPE

# Management board of KHD under attack

By Michael Lindemann in Cologne

Angry shareholders yesterday tried to prevent a motion approving Klockner-Humboldt-Deutsche's management board, which they alleged, did too little to prevent losses of DM1.05bn (\$712.1m). The loss almost caused the collapse of one of Germany's oldest engineering companies in May.

Shareholders repeatedly lambasted the management board and the non-executive supervisory board directors, headed by Deutsche Bank board member Mr Michael Endres, for failing to spot losses of DM726m on three Saudi Arabian cement plants worth DM1.3bn.

During sometimes angry exchanges with Mr Endres, shareholders demanded to know why KHD's control mechanisms had failed to pick up false invoices and rumours that the Saudi Arabian bids had been well below cost.

"Somewhere in there is a worm and we would like to root it out in order to stamp on it," said one shareholder, Mr Hans-Joachim Buhlmann.

While Mr Endres and members of KHD's management board insisted they had been misled by three senior executives, Mr Anton Schneider, chief executive, admitted several questions about the crippling losses remained unanswered. "The real reasons for the losses have not been fully clarified," Mr Schneider said. "We will look at this

question very precisely." More than 20 speakers were due to address about 1,000 shareholders at the annual general meeting, which was expected to last almost 12 hours.

Several shareholders demanded that the *Entlastung*, or approval of the activities of the KHD management board, be postponed until state prosecutors completed investigations into the losses.

However, Deutsche and several other banks were expected to have the votes necessary to push through the motion against the opposition of hundreds of small shareholders. The shares shed a further 40 pfennigs yesterday to close at DM7.80.

Speakers representing shareholder organisations said there was uncertainty about how the vote would end, because only 46.9 per cent of the voting shares were represented at the meeting.

Deutsche Bank itself holds at least 47.7 per cent of KHD, but shareholders suggested it had not registered its stake to prevent speculation about how much exactly it owns.

Following the losses, and the decision to sell the Humboldt Wedag plant subsidiary, shareholders were also expected last night to vote to re-name the group Deutz.

The new company will focus on making diesel and gas engines of between 10 and 10,000 horsepower. Mr Schneider said he expected it to break even this year on sales of DM2.3bn.

# Vendex 21% ahead halfway

By David Brown in Amsterdam

Vendex International, the Dutch retail and services group, reported a 21 per cent increase in first half net profit, to F116.1m (\$90m), amid quickening consumer spending in its main domestic market. The results were above the expectations of analysts who had been forecasting net profits of between F1130m and F1186m.

Vendex warned this high rate of first half growth could not automatically be extrapolated for the full year. If current spending patterns were maintained, the group expected an increase in the operating profits of all three main business units for the 1996/1997 fiscal year which ends next January 31.

Mr Jan-Michel Hessels, the chairman, said he saw particular growth in the non-food and speciality retail businesses as well as in temporary employment services, which he predicted would double in size over the next five years. Longer store opening hours in the Netherlands are expected to contribute to earnings in the second half.

Mr Hessels indicated it was too early to say whether

the second-quarter improvement in the group's clothing sales is the beginning of a continuing trend.

For the first half ending July, Vendex said operating profit was F115.8m - a 22 per cent increase when adjusted for property transactions. Turnover was ahead by 6 per cent to F15.63m. Net profit per share rose 25 per cent to F1.78 and the interim dividend was fixed at 55 cents.

Vendex said that interest costs would not show a further decline but would remain at the previous year's level. This was because of share repurchases and the acquisition of OEM.

ING, the Dutch bank, said its Mercantile Mutual unit of Sydney, Australia, declared unconditional its offer for the shares of asset management and life insurance company Pacific Mutual Australia, having exceeded its minimum acceptance condition of more than 90 per cent share entitlement. AFX News reports from Amsterdam. Mercantile Mutual's mid-June public offer of \$42.30 per share closes on September 27, after which the mutual will compulsorily acquire all remaining shares. The acquisition involved a total of \$496m. ING said.

NEWS DIGEST

## Olivetti chief to explain results

Mr Francesco Caio, chief executive of Olivetti, is to explain the half-year results of the Italian information technology group to analysts and investors early next week, the company announced yesterday. Olivetti's shares yesterday fell a further 1.35 - or 5 per cent - to 1,587.8, a new low, after briefly recovering ground from the previous day's 20 per cent drop in price.

Mr Caio, who today meets the Italian industry minister in Rome to discuss the crisis, must try to restore the market's confidence, shattered by last week's resignations and allegations - denied by Olivetti - that the published half-year results were misleading.

Mr Carlo De Benedetti, who resigned as chairman last week, visited Mr Romano Prodi, the Italian prime minister, yesterday, in another indication that political concern over Olivetti's problems is growing. Unions are concerned that restructuring might lead to further job losses in an attempt to restore profitability.

Separately, Assicurazioni, an association of small shareholders, called on institutional investors to request a shareholder meeting "as the only appropriate forum... for a confrontation between owners and management".

Andrew Hill, Milan

## Astra appoints new US head

Astra, the Swedish pharmaceuticals group, appointed Mr Ivan Rowley from its Canadian operations to head Astra USA. He replaces Mr Lars Blidman who was sacked in June after a series of sexual harassment allegations was made against Astra USA executives by former employees. Mr Rowley is to take over immediately, allowing Mr Jan Larsson to return to group executive management in Sweden after temporarily heading Astra USA.

Eugene Carney, Stockholm

## Chargeurs slides in first half

Chargeurs International, the French conglomerate, said first half net profit fell from FF1.225bn to FF545m (\$10.6m). Sales declined 2.7 per cent from FF4.5bn to FF4.3bn. The company said the economic environment was difficult in the first half and repeated it expected an upswing in industrial demand for wool towards the end of the year. Pathé, the French media group which was demerged from Chargeurs earlier this year, said it posted first-half net profit of FF1.132m in the six months to June, against a pro-forma net profit of FF1.40m a year earlier. Sales were FF1.66bn against a pro-forma FF1.296m.

AFX News, Paris

## Promodès posts 10.4% rise

Promodès, the French retailer, said first-half net profit rose 10.4 per cent from FF228m to FF251m (\$52.2m). It said the sale of its German unit Promodèsmarkt would result in a capital loss of about FF100m in the second half.

AFX News and Reuters, Paris

## Israel in euro-MTN issue

Israel yesterday paved the way for its entry into the eurobond market by establishing a euro medium-term note (euro-MTN) programme of up to \$750m over the next three years, including an initial issue of \$200m to \$250m before the end of 1996. Merrill Lynch International is the arranger of the deal, which will be managed by a group of six other international investment banks. Morgan Guaranty Trust Company of New York is the issuing and principal paying agent.

"All signs indicate that what we [want to] sell will be bought," said Mr Dan Meridor, Israel finance minister, at a signing ceremony in Jerusalem. He said the Jewish state was "selling the strength of Israel's economy" and the move marked a vote of confidence from international investors. Earlier this week, Standard and Poor's reaffirmed Israel's A- sovereign credit rating, while Moody's renewed its equivalent A3 rating.

Avi Machlis, Jerusalem

## Koor to merge chemical units

Koor Industries, Israel's largest holding company, said it would restructure its chemical company holdings and unite Makhteshim Chemical Works and Agan Chemical Manufacturers under a new parent corporation, MAGM Chemicals. MAGM Chemicals would be listed on the Tel Aviv Stock Exchange following a share exchange planned for May 1997 in which Makhteshim and Agan shareholders could swap their stock for shares in the new company. Makhteshim and Agan's listings will be removed from the exchange.

Avi Machlis

## Bank of Cyprus improves

The Bank of Cyprus, the island's largest bank, yesterday announced "satisfactory" half-year results and an interim dividend of 6 per cent for 1996. Operating profits were C£17.8m (\$36.9m), compared with C£16.1m in the first six months of 1995. Net profits were C£23.3m, up 15 per cent on last year. Group chairman Mr Sotir Triantafyllides, also announced that Bank of Cyprus planned to raise C£75m in the next year; C£50m in the form of subordinated convertible bonds and the other C£25m from a rights issue.

Andreas Hadjipapas, Nicosia

# Top Belgian bank plans share issue

By Neil Buckley in Brussels

Générale de Banque, Belgium's largest bank, said yesterday it would launch a 1-for-10 share issue to fund further expansion, as it announced an 8.6 per cent increase in first-half net profits to BF7.31bn (\$888m). Mr Ferdinand Chaffart, chief executive, said the subscription period for the new issue would be from September 19 to October 4, with the price set according to the share price between September 10 and September 18, less a discount of between 7 and 12 per cent.

The bank's main shareholders, including Société Générale de Belgique, Belgium's largest holding company, with 29.7 per cent, are expected to participate and maintain the overall size of their stakes. Mr Chaffart predicted strong institutional interest and said he expected the capital increase to raise about BF1.5bn. "The capital increase is necessary to increase our flexibility and solvency," Mr Chaffart said. "It will allow us to take advantage of economic growth in the coun-

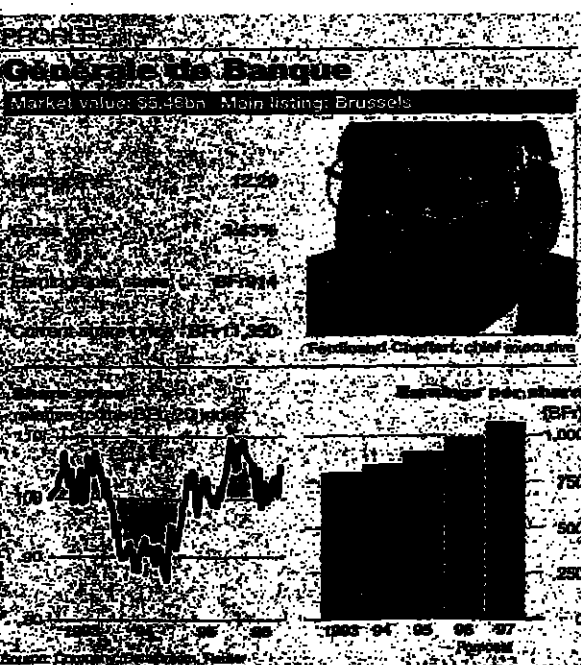
tries where we are active." The bank's solvency is 10.01.

Recent expansion, including the acquisition of Crédit Lyonnais Nederland (renamed Generale Bank Nederland), and Fimagest, a French asset manager, has shifted the proportion of net profit achieved outside Belgium from 40 per cent to 60 per cent.

The bank plans to open branches in China - where it has a representative office - to complement its Hong Kong network, and said it was still seeking an acquisition in Germany's North Rhine-Westphalia region.

First-half profits rose from BF6.8bn to BF7.31bn. That was below analysts' forecasts of BF7.4bn-BF7.7bn, blamed partly on an unexpectedly steep 37 per cent rise in depreciation, write-downs and provisions, to BF13.3bn.

These included a BF2.2bn provision to cover the costs of introduction of the euro, the single European currency due to be launched in 1999, involving upgrading information equipment and retraining staff. Mr Chaffart warned that



while Belgium could not afford to miss out on the benefits of the euro, the cost of implementing it would produce a "profitability shock" in the banking sector. Rival Banque Bruxelles Lambert, Belgium's third-largest bank, warned last week transition to the single currency would cost it more than BF500m a year for the next four years. Gross income at Générale de Banque rose 22.1 per cent to BF69.6bn, with interest income up 16.4 per cent, and non-interest income up 31 per cent. Total costs rose 15.3 per cent, because of the consolidation of acquisitions and the opening and modernisation of branches in the Hong Kong network. But the ratio of costs to gross income improved from 59.9 per cent to 56.6 per cent.

All of these securities having been sold, this announcement appears as a matter of record only.

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Global Coordinator Goldman Sachs International

International Offering 25,300,000 Common Shares

This portion of the offering was offered outside of the United States and by certain of the undersigned to retail investors in The Netherlands.

Goldman Sachs International

ABN AMRO Hoare Govett Barclays de Zoete Wedd Limited NatWest Securities Limited SBC Warburg

CS First Boston ING Barings Merrill Lynch International Morgan Stanley & Co. Deutsche Morgan Grenfell Dresdner Kleinwort Benson Robert Fleming & Co. Limited Kempen & Co. N.V. MeesPierson N.V. J.P. Morgan Securities Ltd. Paribas Capital Markets Rabobank Securities UBS Limited

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September 1996

# WORLD ACCOUNTING REPORT

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# FLEMING FLAGSHIP PORTFOLIO FUND

Société d'Investissement à Capital Variable European Bank & Business Centre, 6, route de Trèves, L-2633 Senningerberg, Grand Duchy of Luxembourg R.C. Luxembourg No. B 39 251

## Notice of Annual General Meeting

Notice is hereby given to the Shareholders of FLEMING FLAGSHIP PORTFOLIO FUND ("the Company") that the Annual General Meeting will be held at the registered office of the Company at European Bank & Business Centre, 6, route de Trèves, L-2633 Senningerberg, Grand Duchy of Luxembourg on Wednesday 25 September 1996 at 2 p.m. or at any adjournment thereof for the purpose of deliberation and voting upon the following agenda:

- Submission and approval of the Report of the Board of Directors and of the Auditor;
- Submission and approval of the Annual Report for the financial year ended 30 April 1996;
- Discharge of the Directors in respect of their duties carried out for the year ended 30 April 1996;
- Election of the Directors and Auditors;
- Allocation of profits for the financial year ended 30 April 1996;
- Any other business.

Resolutions on the agenda of the Annual General Meeting will require no quorum and will be taken at the majority of the Shareholders present or represented.

A Shareholder entitled to attend and vote at the meeting may appoint a proxy to attend and vote on his behalf and such proxy need not be a Shareholder of the Fund.

Shareholders who cannot personally attend the meeting may use the prescribed form of proxy (available at the registered office of the Company) and post it to the Company, c/o Fleming Fund Management (Luxembourg) S.A., L-2888 Luxembourg, or telefax +352 3410 2107.

By order of the Board of Directors HENRY C. KELLY, September 1996

FLEMINGS

## COMPANIES AND FINANCE: THE AMERICAS

## Horsham and Trizec to merge and shift focus

By Bernard Simon in Toronto

Mr Peter Munk, the Canadian financier, aims to create a powerful international property group by merging Horsham, his main holding company, with Trizec, one of North America's biggest office and shopping mall developers.

The merged company, to be known as Trizec Hahn, plans to use its expertise, contacts and financial resources to shift its focus from the slow-growing North American market to emerging regions with prospects of higher returns - notably eastern Europe and south-east Asia.

Mr Munk transformed Barrick Gold from a struggling Canadian resources group into one of the world's biggest gold producers. "I can see us doing in real estate what we've done in the gold industry," he said yesterday.

Trizec will be strengthened by Horsham's US\$500m cash hoard as well as its 8 per cent stake in Barrick Gold, the biggest gold producer outside South Africa. The Barrick stake has a market value of about \$80m.

Horsham Properties, which owns a 600-acre business park on the outskirts of Berlin, will also be folded into Trizec Hahn. Hahn refers to

Hahn Company, Trizec's wholly-owned US shopping centre subsidiary.

Horsham's 48 per cent stake in Clark USA, a sizeable mid-west oil refiner and distributor, is likely to be sold soon. Horsham owns 48 per cent of Trizec. The next biggest shareholder is US financier Mr Gerald O'Connor, with 26 per cent. Mr Munk owns only 8 per cent of Horsham's total equity, but multiple voting shares give him 80 per cent of the vote.

Under the proposed merger, each Trizec common share will be exchanged for 0.53 of a Trizec Hahn subordinate voting share. Horsham

shareholders will receive the same number of subordinate voting shares in the merged company. The merger is due to be completed by mid-November.

Mr Munk has been seeking a way to generate higher returns for Horsham shareholders. While the company's net asset value has grown in recent years, the shares have traded at a widening discount, reaching about 33 per cent in recent months.

After a slow start, the German project has whetted Hungarian-born Mr Munk's appetite for international property development. Horsham earmarked DM55m

(\$37m) earlier this year for expansion into Poland, Hungary and the Czech Republic.

Mr Munk will be Trizec Hahn chief executive, but day-to-day operations will be run by his long-time lieutenant, Mr Gregory Wilkins. Mr Wilkins has overseen a shake-up at Trizec since Horsham rescued it from near-bankruptcy in 1994. The company has 50m sq ft of shopping malls and office buildings in the US and Canada.

Shares in Horsham and Trizec rose in early trading yesterday. Horsham gained 62 cents in New York to \$13.75. Trizec was up 30 cents to \$8.13.

## Price of fat turns up heat in ice cream wars

Manufacturers have been hit by rising commodity costs

A late burst of heat after a cool summer may touch off a belated rash of ice cream eating on the east coast of the US. But the signs are that this has not been a happy year for companies in the increasingly competitive markets for premium and super-premium ice cream.

On Monday, Ben & Jerry's, the company which built a brand around its association with ageing hippydrom, warned it would earn much less in the current quarter than the \$2.5m a year ago. The cost of these fat-heavy ice creams has risen rapidly in the last few months, and American tastes are shifting. That, in turn, has created markets for different types of frozen dessert and new national brands.

The rise in commodity prices has given a nasty twist to the new competitive war between makers of higher-priced ice creams over the past year.

Makers of top-of-the-range, super-premium ice creams, led by Ben & Jerry's and Haagen Dazs, are particularly susceptible to the price of butter-fat. According to Ben & Jerry's, this now accounts for between 15 per cent and 20 per cent of total

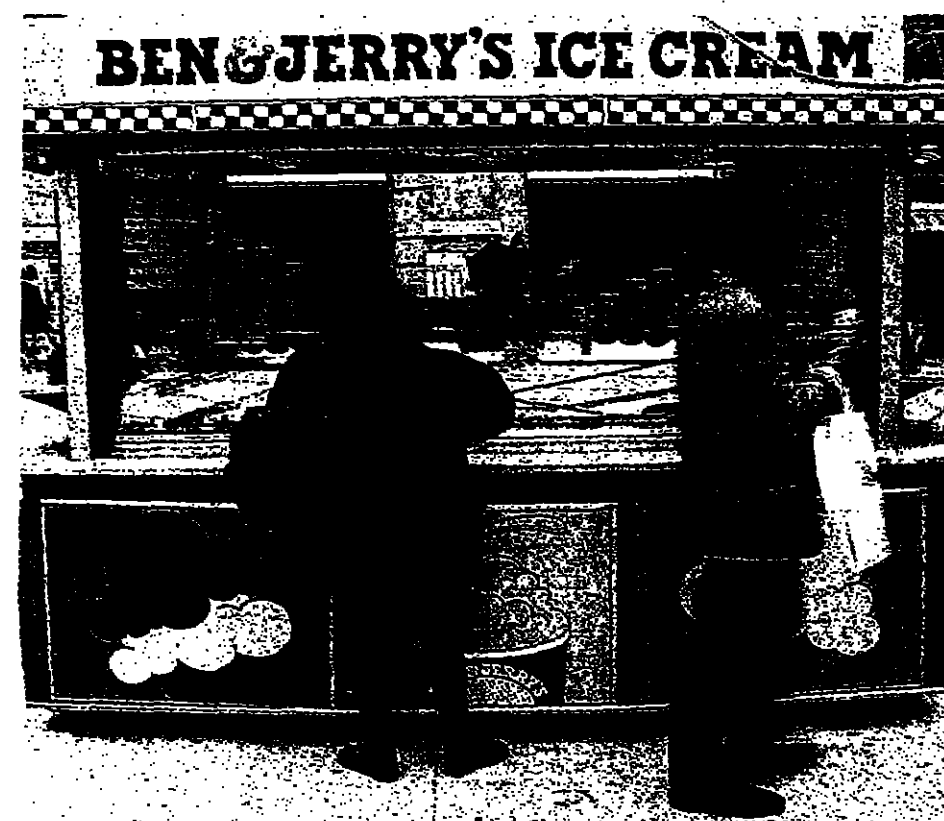
production costs.

The cost of this commodity has been climbing steadily in recent months, in part as a reaction to the rise in grain prices last summer, which in turn lifted the price of cattle feed and hence the price of dairy products. Ben & Jerry's added, though, that the US government's decision last year to run down its holdings of butter had left the market without a holder of excess inventories with the ability to smooth out peaks in prices.

The result, the Vermont company said, was a doubling of butter-fat prices between April and July this year, to \$1.90 a pound. That has fed directly into higher prices, hurting super-premium ice creams at a time when health-conscious consumers were already turning to fat-free alternatives.

Ben & Jerry's itself has raised prices twice in the past two months, for a combined rise in wholesale prices of 20 cents a pint. The effect, at retail, has been to lift the price by around 7 per cent, putting the cost of a pint of ice cream above \$3 in some markets.

Haagen Dazs, owned by Grand Metropolitan, raised its own prices to wholesalers



Consumers cool off: crossing the \$3-a-pint level probably hit sales

by 10 cents a pint in the early summer, though the company said yesterday it had yet to raise them again.

The effects of higher butter-fat prices have not been limited to the super-premium end of the market. In August, Dreyer's Grand Ice Cream, a fast-growing maker of premium ice cream, warned that high dairy prices would eat into its profit margins in the second half of 1996. Dreyer, maker of Edy's ice cream, recorded gross profit margins of 33.3 per cent on sales

of \$376m in the first half of the year, compared with the 33.2 per cent on sales of \$36m at Ben & Jerry's.

Ben & Jerry's attempts to protect its margins in an increasingly fierce market may already have hurt its sales volumes. The company warned on Monday that, while its sales in July were "reasonably close to expectations", August was a "very weak sales month". The reasons for this are still being studied, but crossing the psychologically-important \$3 a pint level - and the effect

of greater price competition from Haagen Dazs - are likely to have been the biggest factors.

But while traditional sales of super-premium ice cream may be flagging, there are signs that new products are more than plugging the gap. Haagen Dazs said yesterday it was having "a very good year" - thanks mainly to sales of its expanded line of sorbets, and its decision to take the fat out of its frozen yoghurt products this year.

Richard Waters

## 'Burnt out' Paramount executive quits

By Christopher Parkes in Los Angeles

Paramount Pictures' top marketing executive has quit at his own request in the wake of a disappointing summer season for the Viacom group's film arm.

Mr Barry London, studio vice-chairman, was "feeling burnt out" by 25 years in the same job, according to Ms Sherry Lansing, Paramount chairman.

Mr London, 48, is to set up an independent film production business on the studio's lot in a move common for executives who leave on good terms.

The change is symptomatic of Hollywood's latest bout of anxiety and heart-searching which has been prompted by disappointing results from the peak US cinema-going season which started in mid-May and ended on the Labor Day holiday earlier this month.

Although total box office receipts are likely to have hit a new \$2m-plus record, the number of tickets sold fell slightly.

Paramount, which has released 17 films so far this year, has garnered a 10 per cent market share, and ranks equal fourth with MCA's Universal.

Paramount has had one popular hit with *Mission: Impossible*, which overcame negative reviews and a promotional link with the troubled Apple Computer group to take more than \$180m. *Harriet the Spy*, a low-budget children's film, marked the successful big-screen debut of Viacom's popular Nickelodeon television.

*Phantom*, an attempt to generate a new cartoon hero based series on the lines of Superman and Batman, has failed to please Mr Summer Redstone, the ambitious chairman of Viacom which took over Paramount in 1994.

## American Airlines warns of 4% costs rise

By John Authers in New York

American Airlines, the second largest US carrier, said yesterday its third-quarter costs had been driven up by higher fuel costs and protracted pay negotiations with its pilots' union, which ended last week. Mr Robert Crandall, chief executive, told analysts the company was "struggling on the cost front", pre-

dicting a 4 per cent rise in costs for the quarter.

Last week's union deal followed a two-year negotiation, during which the airline had suspended purchases of new aircraft. It now expects to order new long-range aircraft within the next year. American's agreement with the union involved a "modest" pay increase, as opposed to the 2 per cent cut employers had looked for.


and the abandonment of American's plan to move 20 per cent of its pilots to a new lower-cost operation where they would have been paid less than their counterparts. Such subsidiaries are already run by its competitors United Airlines and Delta Air Lines.

Mr Crandall yesterday admitted that this deal, to be ratified in December, would increase the airline's costs, although this would be

partially offset by productivity gains.

Half of the 4 per cent cost rise was a result of higher fuel prices. Mr Crandall also cited increases in security, and profit-sharing payments. The share price, which fell 5% last week to \$76 on fuel price fears after the US air strikes on Iraq, has rallied slightly. Yesterday it was up 1% in early trading at \$80.

This announcement appears as a matter of record only.



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This announcement appears as a matter of record only. August 1996

## NEWS DIGEST

## ITT shares hit by profits forecast

Shares in ITT, the hotel, casino and entertainment company, fell nearly 14 per cent in early trading yesterday on news that it expected to report third-quarter earnings well below analysts' expectations, owing to weakness in its gaming segment. After the market closed on Monday, ITT said third quarter net income would be about 56 cents a share, almost flat compared with last year. Late last year ITT spun off its industrial and insurance businesses into separate companies. Analysts had expected earnings in this year's third quarter to be closer to 81 cents a share. Near midday, the shares were 7% lower at \$48. ITT cited three main reasons for the flat earnings: losses in baccarat, the card game, at one Las Vegas casino in August; construction delays and disruptions at two Las Vegas casinos; and increased competition in the Tunica, Mississippi market.

Lisa Branstetter, New York

## Heinz ahead in first quarter

Heinz, the consumer products manufacturer, yesterday reported net income up 3 per cent to \$179.5m for the quarter. July, on turnover up 5.5 per cent to \$2.21bn, compared with the same quarter of 1995. Owing to a stock split last October, earnings per share rose 4.3 per cent to \$0.43. Most of the increased volume was attributed to growing volume in the company's core products, including ketchup, pet food, tuna and condiments. However, net acquisitions accounted for a 2.7 per cent increase in volume, while adverse foreign exchange movements dampened the total increase.

Mr Tony O'Reilly, chairman, said he expected earnings to continue to gain momentum throughout the fiscal year. Sales "de-loading" - reducing the impact of end-of-quarter sales loads - had involved a drop in sales for some products. The results were in line with expectations, and the company's shares were unchanged in morning trading.

John Authers, New York

## Placer to sell Gibraltar stake

Placer Dome, the Canadian gold producer, has found a buyer for its 30.8 per cent interest in Gibraltar Mines, a western Canada copper producer owning the valuable Lomas Bayas copper property in northern Chile. Placer will tender its 10,156,000 Gibraltar shares for C\$8.85 a share in cash and shares under an offer made for all Gibraltar shares by Westmin Resources, another western Canada copper producer. Total value of the Westmin bid is about C\$390m (US\$211m).

Placer's holdings in Gibraltar will fetch nearly C\$90m, with the maximum possible portion in cash and the balance in Westmin shares. Westmin will pay a maximum of C\$95.6m cash to all Gibraltar shareholders and complete the bid with its own shares pro rata.

Robert Gibbons, Montreal

## Publicis in Canadian purchase

Publicis, the Paris-based advertising and communications group, has expanded its western hemisphere interests by buying BCF, Canada's seventh-biggest ad agency. Terms were not disclosed. BCF, with annual billings of C\$248m (US\$151m) and 200 employees, was one of the few sizeable agencies that had not been taken over in recent years by US or European groups. Its clients include Molson Breweries, Videotron and Canadian National Railway.

Bernard Simon, Toronto

## AAA, Thos Cook in alliance

Thomas Cook, the UK-based travel agent, and the American Automobile Association, the car services business, have agreed an alliance to cross-sell each other's services to a combined customer base of 54m leisure travellers.

The Florida-based AAA, which has 1,000 travel agencies in the US, will provide services such as airline reservation changes, ticket re-routing and hotel and car reservations, free of agency charges, for Thomas Cook customers. Thomas Cook which has 1,800 agencies worldwide but none in the US, is to offer similar services to AAA customers.

Thomas Cook, owned by Westdeutsche Landesbank of Germany, has not been able to provide travel-related services in the US since 1994 when it sold its international business travel operations and US travel agencies to American Express.

Scheherazade Daneshkhu, London

The AAA is pleased to announce that

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Non-Executive  
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COMPANIES AND FINANCE: ASIA-PACIFIC

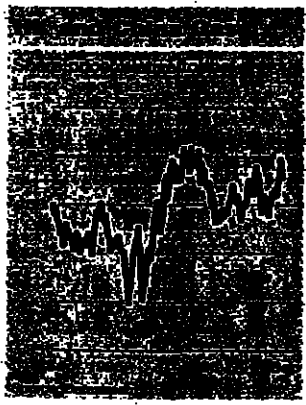
# HK and China Gas 20% ahead at halfway

By Louise Lucas in Hong Kong

Hong Kong and China Gas, Hong Kong's monopoly supplier of piped gas, yesterday reported a rise of 20.06 per cent in its net profits at the halfway stage, from HK\$15.4m in the first six months of 1996 to HK\$18.7m (US\$126.6m) for the same period this year.

The company, which is about one-third owned by Mr Lee Shau-kee's Henderson Investments, saw turnover increase 12.09 per cent, from HK\$2.22bn to HK\$2.49bn over the same period. Unit sales growth was 6.4 per cent, compared with the company's own forecasts - shared with analysts when the full-year figures were released in March - of about 7 per cent for the whole of 1996.

There was a further decel-



Mr Lee Shau-kee, chairman, said he expected gas supplies to be piped to Lantau Island in March next year. The Lantau pipeline, which cost HK\$500m, will supply townships to the new Chek Lap Kok airport and other new developments.

eration in the rate of new meter installations, with 54,745 meters being added over the year to June 30. In calendar year 1995, as expected, the number of new meter installations dropped to 65,911 from an average 70,000 a year.

Mr Lee Shau-kee, chairman, said he expected gas supplies to be piped to Lantau Island in March next year. The Lantau pipeline, which cost HK\$500m, will supply townships to the new Chek Lap Kok airport and other new developments.

In terms of property, the group's 16 per cent interest in the MTR Hong Kong Station project - one of the upcoming developments which will be built on the new underground train stations along the route to the airport - is expected to be completed in phases between 1998 and 2004.

Hong Kong and China Gas's earnings per share at the interim stage improved 22.2 per cent, from 37 cents (adjusted for the one-for-five bonus share issue) to 38 cents in the first half of 1996. The interim dividend is to be lifted 20 per cent, from 10 cents to 12 cents.

# Serving the nation whatever the cost

## Malaysian power utility's balancing act is worrying analysts

Since it listed four years ago, the fortunes of Tenaga Nasional, Malaysia's power utility, have been determined by a delicate balancing act between serving the government's wishes and chasing higher profits.

Until recently, maximising profits was in vogue. But with the appointment of a new chief executive this month the company signalled it is now returning to a doctrine more typical of a state utility: that serving the nation takes precedence over earnings growth.

This fundamental shift in emphasis is designed to restore credibility after an embarrassing peninsula-wide blackout on August 3. But the new creed is pleasing neither shareholders nor industry analysts, who worry that the country's second-biggest company by market capitalisation may be running into financial difficulties.

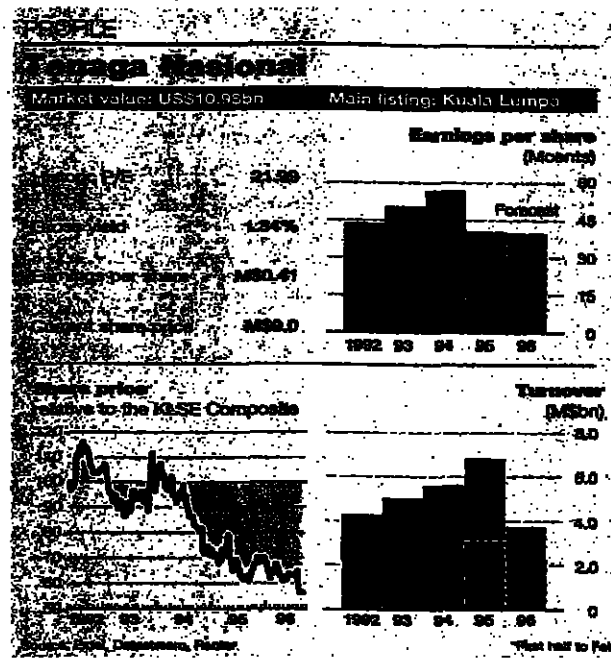
"Regaining public confidence is my top priority and I am willing to do it at any cost," said Mr Ahmad Tajuddin Ah on his first day at the helm.

"There is a price for everything and we have to bear it at whatever cost to provide uninterrupted power supply," he added. It was clear that in spite of the company's partial privatisation, the government still dictates its strategies by dint of its remaining 70 per cent stake.

The essence of Mr Tajuddin's new scheme is to lift Tenaga's morale, reduce the bulk transport of electricity down overloaded lines, and accelerate the upgrading of the national grid, of power substations and of key transmission equipment.

He acknowledges that all this will inflate the organisation's costs but says the company must try to achieve these aims without asking the government to raise electricity tariffs early next year. The last tariff hike was effective from March 1 this year and raised the cost of electricity to consumers from an average 20.3 Malaysian cents per kWh to 21.7 cents.

"Everyone thought the company would push for a tariff hike soon but now it seems that it will be delayed at least until the middle of



Phase 1 and 1A of a project to lay new 500KV transmission lines parallel to the existing 270KV lines up and down western peninsular Malaysia is scheduled to be completed at the end of 1997. Along the eastern seaboard, where the August blackout originated, the upgrading work is still in its initial stages.

If the government orders Tenaga to speed up the upgrading of facilities along the eastern seaboard, the company fears that it has to look abroad to raise cash for equipment imports. The cost of such borrowing has risen since Moody's, the credit rating agency, downgraded Tenaga from stable to negative after the August blackout. Nearly 80 per cent of Tenaga's debts have been raised overseas.

Any fresh surge in borrowing will increase the company's gearing - currently above 70 per cent - to nearer 80 and 80 per cent over the next two years. Economists said this level of gearing is not dangerous for a large power utility but it may

make some portfolio investors nervous. Tenaga's share price has fallen from its year high of M\$11.30 to M\$9 at yesterday's close.

"Financially, the company is under pressure, although the situation is not critical," said Mr Adin Jarla, an analyst at Peka Jardine Fleming in Kuala Lumpur.

Capital expenditure aside, Tenaga will also have to raise money for a 20 per cent stake in Bakun Hydro Electric Corp, the company which will eventually take over the running of a 2,400MW dam being built in the forests of Malaysian Borneo. Bakun is scheduled to be listed at the end of this year (although this may be delayed) and analysts believe that Tenaga will have to pay at least M\$1bn for its stake.

On the bright side, the company can look forward to national electricity demand climbing by about 14 per cent a year for the next six years. Its joy at this prospect is muted by the fact that five independent Power Producers (IPPs) are expected to take an increasing share of the country's generation capacity.

In 1994, the IPPs generated just 1 per cent of national demand but their output is expected to account for about 34 per cent of total demand in 1996. This proportion should climb further to about 45 per cent in 1998, analysts predicted.

James Kynge

# Ancor expands in China

By Nikki Tait in Sydney

Ancor, the Australian paper and packaging group, is to build a fourth factory in China, in conjunction with the local Yunnan Tobacco Company. Ancor will hold a 60 per cent stake in the joint venture, through its Leigh-Mardon Pacific Packaging subsidiary.

The folding carton facility will be based in Kunming, and the initial investment by the two partners will be A\$25m (US\$20m). At full capacity, it will convert 6,000

tonnes of board and produce over 1bn hinge-lid boxes annually. It is due to be commissioned in the last quarter of Ancor's financial year, which ends in June.

● BHP, the Australian resources group, is to close its stainless steel production plant at Unaderra, in New South Wales, in May next year. The company said the action followed a long review, and took into consideration the possible sale or joint venturing of the business. It added that the 260 workers employed at the

plant would be offered alternative positions within its steel division.

● Axa, the French insurance group, in conjunction with Donaldson, Lufkin & Jenrette, its US investment banking unit, and National Mutual, its Australian life insurance arm, is launching a US\$125m China Investment Fund. It is the first time the three groups have collaborated on an investment product. The fund, which is ultimately expected to reach US\$500m, is to be managed by DLJ.

# Indonesia bank 'may merge'

Indonesia's Bank Tiara Asia said yesterday it was open to a merger with another medium-sized bank which focused on consumer banking, Renter reports from Jakarta.

"If the merger gives added value to our shareholders, why not," said Mr E.J. Low, Bank Tiara senior financial executive. He added, how-

ever, that no deals were in sight. Mr Low said the bank was keeping the merger option open, particularly with a bank with the same market focus.

"To achieve significant added value and economies of scale we have to find a medium-sized bank whose focus is the same as ours...the middle market

segment and consumer banking," Mr Low said. Bank Tiara had been approached by some smaller privately-owned banks with a view to merging, but there had been no deals.

Bank Tiara posted net profit of Rp17,550m (\$7.48m) in the first half of 1996, against Rp14,910m in the corresponding period last year.

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**Notice of Second Extraordinary General Meeting of Shareholders of Templeton Global Strategy SICAV**

As the Extraordinary General Meeting of Shareholders (the "Meeting") of Templeton Global Strategy SICAV (the "Company") held on August 23, 1996 was not able to deliberate and vote on the items of the agenda, for lack of a quorum, Shareholders of the Company are hereby convened to a second Meeting (the "second Meeting"), to be held at the registered office of the Company on September 27, 1996, at 10.00 a.m., with the following agenda:

**Agenda**

- Approval of a proposal to make amendments to the Articles of Incorporation of the Company (the "Articles"), and accordingly to fully restate the Articles, without changing the exclusive object of the Company. Such amendments will include in particular provisions:
  - to change the name of the Company to Templeton Global Strategy Funds;
  - to allow the Board of Directors of the Company, at its sole discretion, to transfer the registered office of the Company to any convenient place in the Grand-Duchy of Luxembourg;
  - to fix the date of the Annual General Meeting of Shareholders on the bank business day immediately preceding the 30th day of the month of November in each year; if such day is not a bank business day;
  - to introduce the possibility for the Board of Directors of the Company to make, in respect of any existing and future Fund of the Company, indirect-investments through wholly-owned intermediate subsidiaries incorporated in any suitable jurisdiction and carrying on management activities exclusively for the Company, and this primarily, but not solely, for the purposes of greater tax efficiency;
  - to authorize the Board of Directors of the Company to extend the period for payment of redemption proceeds to such period, not exceeding 30 bank business days, as may be required by settlement and other constraints prevailing in the financial markets of countries in which a substantial part of the assets attributable to any existing and future Fund of the Company shall be invested, and this exclusively with respect to those existing and future Funds of the Company of which the investment objectives and policies, as more fully described in the Prospectus, provide for investments in equity securities of issuers in developing countries (namely, as the case of the Templeton Asia Growth Fund, the Templeton Asian Smaller Companies Fund, the Templeton China Fund, the Templeton Emerging Markets Fund and the Templeton Emerging Markets Fund);
  - to permit the Board of Directors of the Company to require prior notice to effect redemptions;
  - to introduce the possibility for the Board of Directors of the Company to accept subscriptions in kind and to pay, with the approval of the Shareholder(s) concerned, redemption proceeds in kind;
  - to authorize the Board of Directors of the Company to decide upon the pooling of the investments of two or more existing and future Funds of the Company;
  - to authorize the Board of Directors of the Company to close down any existing and future Fund of the Company by contributions into another undertaking for collective investment governed by the laws of the Grand-Duchy of Luxembourg, if the net assets of the Fund concerned fall below USD 5,000,000 or if required by the interests of the Shareholders of the Fund concerned or if a change in the economic or political situation relating to the Fund concerned would justify such merger;
  - to permit the Board of Directors of the Company to decide upon the reorganization of any existing and future Fund of the Company, by means of a division into two or more separate Funds, if required by the interests of the Shareholders of the Fund concerned or if a change in the economic or political situation relating to the Fund concerned would justify such reorganization.

The draft, subject to amendment, as may be required by the competent supervisory authority or recommended by the legal advisers of the Company, of the restated Articles is available for inspection at the registered office of the Company and a copy thereof will be sent to Shareholders on request.

**Notice of Second Class Meeting of Shareholders of Templeton Pan-American Fund**

As the Class Meeting of Shareholders (the "Class Meeting") of one of the Funds of the Company, the Templeton Pan-American Fund (the "Fund"), held on August 23, 1996 was not able to deliberate and vote on the items of the agenda, for lack of a quorum, Shareholders of the Fund are hereby convened to a second Class Meeting (the "second Class Meeting"), to be held at the registered office of the Company on September 27, 1996, at 10.30 a.m., with the following agenda:

**Agenda**

- Approval of a proposal to reorganize the Fund by means of a division into two separate Funds. As a result of the reorganization, the name of the Fund will be changed to Templeton Latin American Fund and its current unit features will be altered, as more fully described below, under "Information for Shareholders", and a new Fund of the Company, the Templeton American Fund, will be created. The division of the Fund into the Templeton Latin American Fund and the Templeton American Fund (the "new Funds") will occur through a series of transactions described below:

The net assets of the Fund will be valued on the day of the second Class Meeting, being the day on which the Division Date will take place (the "Division Date"), and will be transferred to the new Funds. The amount of the net assets of the Fund transferred to each of the new Funds will be determined on the basis of the following criteria:

- the assets of the Fund will be allocated to investments in stocks and debt obligations issued by companies and governments located in, respectively, the Latin American region and the North American region (please see below, under "Information for Shareholders", for more details on the investment objectives and policies of the new Funds). The net asset value per Share of each of the new Funds on the Division Date will accordingly be based on the value, as determined on the basis of the assets of the Fund less liabilities attributable to that Fund, Applications for Shares of the Fund which are received by the Company in Luxembourg as of the Division Date will be treated as assets for the purpose of the division; redemption requests which are received by the Company in Luxembourg as of the Division Date will be treated as liabilities for the purpose of the division.

Class A and/or Class B Shares of the new Funds (please see below, under "Information for Shareholders", for more details on the types of Shares offered in the new Funds) will then be distributed on a pro rata basis to the Shareholders of the Fund as of record on the Division Date. As a result, each Shareholder will receive Class A and/or Class B Shares of the new Funds in the same proportion as that of Class A and/or Class B Shares of the Fund held by that Shareholder on the Division Date.

**Information for Shareholders**

The investment objectives and policies of the new Funds will be as follows:

- The Templeton Latin American Fund will have as its investment objective long-term capital appreciation, which it will seek to achieve, under normal market conditions, through a policy of investing primarily in equity and debt securities of issuers located in the Latin American region. The Latin American region includes, but is not limited to, the following countries: Argentina, Bolivia, Brazil, Chile, Colombia, Costa Rica, Ecuador, El Salvador, French Guiana, Guatemala, Guyana, Honduras, Mexico, Nicaragua, Panama, Paraguay, Peru, Suriname, Trinidad/Tobago, Uruguay and Venezuela. The balance of the Fund's assets may be invested in equity securities and debt obligations of companies and government entities of countries other than those named above. However, since the investment objective is more likely to be achieved through an investment policy that is flexible and adaptable, the Fund may seek investment opportunities in other types of securities, such as preferred stock, securities convertible into common stock and fixed income securities which are U.S. Dollar and non-U.S. Dollar denominated. The base currency of the Fund will be U.S. Dollars.
- The primary objective of the Templeton American Fund will be to achieve capital growth, principally through investments in transferable securities issued by U.S. entities and primarily denominated in U.S. Dollars which are listed or traded on leading stock exchanges or over-the-counter markets and which the Investment Manager (please see below for more details on the Investment Manager) believes to be trading at prices below their intrinsic value. The Fund's secondary investment objective will be income. Determination by the Investment Manager as to the intrinsic value of a prospective investment is reached after analysis and research taking into account, among other factors, the relationship of book value to the market value of the securities, cash flow and the multiple of earnings. These factors are not applied in accordance with a rigid formula, as the Investment Manager examines each security separately. The Investment Manager has no general criteria as to asset size, earnings or industry type which would make a security unsuitable for purchase by the Fund. The Fund's investments may include convertible securities, debt instruments and common and preferred shares. The Fund may also invest in U.S. Treasury Bills and in high quality U.S. Dollar denominated commercial papers as a cash equivalent. The base currency of the Fund will be U.S. Dollars.
- It is anticipated that distributions will be made under normal circumstances annually in the case of the Shares relating to the new Funds.
- Templeton Asset Management Ltd. and Templeton Investment Counsel, Inc. will act as investment managers (the "Investment Managers") to, respectively, the Templeton Latin American Fund and the Templeton American Fund.
- The Investment Managers will receive from the Company a monthly fee equivalent to, respectively, 1.65 % (Templeton Latin American Fund) and 1.20 % (Templeton American Fund) per annum of the new Funds' average daily net assets during the year.
- The Shares of the new Funds will be offered as Class A and Class B Shares and will be available in registered and bearer form (Class A Shares) or in registered form only (Class B Shares).
- The investment objectives and policies and other features of the new Funds may need, before implementation, to be adjusted as required by the competent supervisory authority.

**VOTING**

Resolutions on the agenda of the second Meeting and Class Meeting will require no quorum and will be taken at a majority of 75% of the votes expressed by the Shareholders present or represented at the second Meeting and Class Meeting.

Forms of proxy (please see below, under "VOTING ARRANGEMENTS") already received for the Meeting and Class Meeting held on August 23, 1996 will be used to vote at the second Meeting and Class Meeting.

**VOTING ARRANGEMENTS**

Holders of registered Shares who cannot attend the second Meeting and Class Meeting may vote by proxy by returning the form of proxy sent to them to the offices of Templeton Global Strategy Services S.A., Centre Neuhberg, 30, Grand-rue, B.P. 160, L-2011 Luxembourg, no later than September 23, 1996 at 5.00 p.m. Holders of bearer Shares who wish to attend the second Meeting and Class Meeting or vote at the second Meeting and Class Meeting by proxy should deposit their Shares certificates with Chase Manhattan Bank Luxembourg S.A., 5, rue Flesch, L-2228 Luxembourg, no later than September 23, 1996 at 5.00 p.m. The Shares so deposited will remain blocked until the day after the second Meeting and Class Meeting.

**VENUE OF THE SECOND MEETING AND CLASS MEETING**

Shareholders are hereby advised that the second Meeting and Class Meeting may be held at such other place in Luxembourg than the registered office of the Company if exceptional circumstances so require in the absolute and final judgment of the Chairman of the second Meeting and Class Meeting. In such latter case, the Shareholders present at the registered office of the Company on September 27, 1996, at 10.00 a.m. and 10.30 a.m. respectively, will be duly informed of the exact venue of the second Meeting and Class Meeting, which will then start at 11.00 a.m. and 11.30 a.m. respectively.

For further information, Shareholders are invited to contact their nearest Templeton office:

Edinburgh Tel: (41) 69 272 23 272 Fax: (41) 69 272 23 120	Frankfurt Tel: (49) 69 272 23 272 Fax: (49) 69 272 23 120	Luxembourg Tel: (352) 46 66 67 210 Fax: (352) 22 21 600	Hong Kong Tel: (852) 2877 7733 Fax: (852) 2877 5401
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(44) 131 469 4000  
Fax: (44) 131 228 4506

The Board of Directors

COMPANIES AND FINANCE: UK

Keptit battle ends with liquidation

By Roger Taylor

The 2500m (£780m) Keptit fund is to be wound up, making it the largest investment trust in the UK to liquidate itself.

The move to wind up Keptit, the Kleinwort European Privatisation Investment Trust, ends a humiliating episode for Kleinwort Benson Investment Manage-

ment, which runs it.

The job of breaking up the fund has been awarded to M&G, the UK's largest retail unit trust group, and Kleinwort after a hotly contested battle between many of the best-known fund managers.

Keptit foundered because thousands of private investors who bought shares became unhappy when the trust produced disappointing

returns in its first two years. Kleinwort Benson said the problem was it attracted too much money from too many investors who wanted immediate results.

High levels of commission and a big marketing promotion by Kleinwort Benson were in part responsible.

The 77,000 investors in the fund will be offered a choice of swapping their shares for

cash, for units in the M&G European & General unit trust or for units in a new Kleinwort Benson privatisation unit trust.

Mr Shane Ross, chairman of Keptit, said: "It is very unusual for investment trust directors to recommend liquidation. It is a radical solution, but it is clearly the right one for shareholders."

increasing willingness of investment trust directors to ignore the interests of investment managers and protect the interests of shareholders.

Mr Shane Ross, chairman of Keptit, said: "It is very unusual for investment trust directors to recommend liquidation. It is a radical solution, but it is clearly the right one for shareholders."

Hanson investors get hint of value

By Sarnar Iskandar and Ross Tiaman

Hanson investors will today get the first clear market signal of the value of shares in the four companies into which their conglomerate is being demerged.

Union Bank of Switzerland will begin trading derivative instruments in Imperial Tobacco Group, Millennium Chemicals, The Energy Group and the remnant Hanson company.

The Demerger Advance Participation Securities (Daps) are designed to allow fund managers to begin reorganising holdings before trading in the underlying securities begins.

Hanson's break-up, which begins on October 1, is expected to trigger heavy investment flows. In particular, many UK investors are likely to exit Millennium Chemicals, which will be quoted only in New York.

Using Daps, investors will be able to buy or sell the instruments, replicating shares in each of the Hanson companies. These will be exchanged for shares as the demerger proceeds.

According to details of the Daps issue, UBS values Imperial at between 86p and 41p per share, Energy at 50p-55p, and Hanson at 44p-49p. Millennium shares were indicated at between \$27.24-\$32.68.

Kleinwort Benson values Imperial and Millennium shares at 37p each, Energy Group at 67p and new Hanson at 45p. Combining these would value an existing Hanson share at 186p, about 18 per cent higher than yesterday's closing price of 157 1/2p, down 4 1/2p.

Mr Nick Wilson, at Kleinwort Benson, suggested that the current structure was capping the conglomerate's value at less than the sum of its parts.

"Putting the different parts together in 6 to 12 months' time should yield a higher share price than today," he said.



Roger Carr plans to make Williams a world leader

Locks demand lifts Williams

By Ross Tiaman

A drive by Williams Holdings to become the world's leading locks and fire equipment manufacturer helped pre-tax profits rise 11 per cent to £15.5m (£179m) in the half year to June 30.

While the performance of building products was mixed, Mr Roger Carr, chief executive, said Williams' sales continued to benefit from toughening worldwide fire regulations, and strong growth in demand for locks and security devices.

The overall profit improvement included £2.4m from six acquisitions undertaken during the first half.

Building products, including Rawlplug and Polycell, remains Williams' biggest

business, but first half progress was held back by weak demand in France and Germany. In North America, a modest upturn in paint and other DIY materials on the west coast helped lift operating profit from building products to \$22.9m (\$19.2m).

Operating profits from European building products slipped 4 per cent to £38.5m. Its contribution was overtaken for the first time by fire protection, up 28.5 per cent to \$40.5m.

The fire business was helped by three acquisitions, including two in France. The security business, anchored on the Yale brand, lifted operating profits 15 per cent to £21.3m. It has been reinforced with acquisitions in the US, Italy and Brazil.

RESULTS

Table with columns: Company, Shares, Price, P/E, Dividend, etc. Lists various companies like Anglo Group, Allied Leisure, and various trusts.

Dong-A Pharmaceutical Co., Ltd.

Notice of Bondholders' Additional Option to Redeem Bonds on 31st October, 1996 and Right to Revoke Notices of Redemption

To the Holders of the Company's U.S. \$25,000,000 3 1/4 per cent Convertible Bonds due 2006 (the "Bonds") (Redeemable at the option of the Bondholders in 1996)

NOTICE IS HEREBY GIVEN that Dong-A Pharmaceutical Co., Ltd. (the "Company") has, pursuant to Condition 12(B) of the Bonds and with the agreement of Bankers Trust Company Limited, the trustee for the Bondholders (the "Trustee"), amended the Terms and Conditions of the Bonds by a Supplemental Trust Deed dated 10th September, 1996 and entered into by the Company and the Trustee. The Company and the Trustee have amended the Terms and Conditions of the Bonds to:

(i) provide for an additional per option exercisable on 31st October, 1996 at the price referred to below plus accrued interest; (ii) amend the terms of the call option to incorporate protection for Bondholders against fluctuations in the Won/U.S. Dollar exchange rate; (iii) allow those Bondholders who have exercised their option to redeem Bonds on 31st October, 1996 to revoke such exercise on or prior to 23rd October, 1996 in the manner described below; and (iv) allow the Company, at its option, to purchase such Bonds that are being requested to be redeemed by the Bondholders pursuant to their option to redeem Bonds.

The price at which the 1996 put option will be exercisable will be calculated by the Company in accordance with the following formula:

Formula for bond price: P2 = (1+r)^t \* (P1 + (C \* 360 / (1+r)^t) - SC) / (1+r)^t

Where: P2 = 1996 Put Price (rounded up, if necessary, to the nearest three decimal places). P1 = 1996 Put Price (which equals 123.025 per cent). C = Full Coupon. SC = Short Coupon to be paid on the 1996 Put Date (on 31st October, 1996).

The Company has also agreed that once Daewoo Securities Co., Ltd. has calculated the percentage of principal amount as which Bonds will be redeemed on 31st October, 1996 in accordance with the formula set out in Condition 7(D) of the Bonds, the Company will give notice to Bondholders of such percentage in accordance with Condition 14 of the Bonds as soon as reasonably practicable after 25th October, 1996 but in any event, not later than the fifth London business day thereafter.

Bondholders who have exercised their option to have Bonds redeemed on 31st October, 1996 and who wish to revoke such exercise may do so by delivering written notification to the Paying Agent with whom the relevant notice of redemption and sale was deposited at any time not later than 5:30 p.m. (local time of the city where the relevant Paying Agent is located) (or the place of the specified office, as set out below, of the relevant Paying Agent) on 25th October, 1996.

The Company will be able to redeem Bonds at its option prior to 1st January, 1999, unless the Closing Price of the Common Shares for each of 20 consecutive trading days, the last of which occurs not more than 30 days prior to the date upon which notice of such redemption is published, (i) is at least 140 per cent of the Conversion Price in effect on such trading day, (ii) when converted into U.S. Dollars on each of such 20 consecutive trading days (such conversion to be at the mean of the exchange rate quotations by Korea Financial Telecommunications & Clearings Institute in Seoul for buying and selling spot U.S. Dollars against Won in respect of each such trading day), is at least 140 per cent of the Conversion Price in effect on such trading day converted into U.S. Dollars (such conversion to be at the rate of Won 749.50 = U.S. \$1.00); and (iii) is greater than the 1996 Put Price (as defined in Condition 7(D)) multiplied by the Conversion Price in effect on such trading day.

The term "Closing Price" for any trading day means the last selling price or, if no sales take place on such day, the closing price as reported by the Korea Stock Exchange for such day or, if the Common Shares are not listed or admitted to trading on the Korea Stock Exchange, the average of the closing bid and offered prices of the Common Shares for such day as furnished by an independent member firm of the Korea Stock Exchange selected from time to time by the Company for the purpose and approved by the Trustee. If there shall occur an event giving rise to a change in the Conversion Price during any such 20 trading day period, appropriate adjustments for the relevant days approved by the Trustee shall be made for the purpose of calculating the Closing Price for such days. The term "trading day" means a day when the Korea Stock Exchange is open for business. If no price is ascertained or reported on the Korea Stock Exchange (or furnished by a member firm as aforesaid) for one or more consecutive trading days, such day or days will be disregarded in the relevant calculation and will be deemed not to have occurred when ascertaining such 20 trading day period.

It is for Bondholders to decide whether the 1996 Put Price adequately compensates them for deciding not to exercise their option to require the Company to redeem or, at the option of the Company, to purchase all or some only of the Bonds held by them on the 1996 Put Date.

All Bondholders contemplating taking any action in respect of the matters contained in this notice should seek independent advice as to their tax position and, if in any doubt, should also seek independent financial advice.

Copies of the First Supplemental Trust Deed which implements the above amendments are available at the specified offices of each of the Paying Agents set out below.

Paying Agents: Bankers Trust Company, 1 Appold Street, Bradinge, London EC2A 2HE; Bankers Trust Luxembourg S.A., P.O. Box 807, 14 Boulevard ED. Roosevelt, L-2450 Luxembourg; Credit Suisse, 8 Paradesplatz, CH-8001 Zurich, Switzerland.

Issued by Dong-A Pharmaceutical Co., Ltd. 11th September, 1996

INDUSTRIAL SERVICES

DELTA

INTERIM RESULTS

Continuing to focus investment on higher added value businesses with international potential.

Table with columns: 1996, 1995, £m. Rows: Turnover, Profit before interest, Profit before tax, Earnings per share, Dividends per share.

Copies of the Interim Report for the six months ended 29th June 1996, from which the above figures are available from 10th September from the Secretary, Delta plc, 1 Abchurch Lane, London EC4N 3DF. Telephone 0171-754 1415.

CABLES

NOTICE OF REDEMPTION

BANQUE INTERNATIONALE A LUXEMBOURG S.A. USD 20,000,000 Step-up Coupon Bonds due 18 June 1997 Issued under the USD 1,000,000,000 MTN Programme

Notice is hereby given that, in accordance with Condition 6 of the Terms and Conditions of the Notes, all of the Bonds will be redeemed at the option of the Issuer at their principal amount on 18th September, 1996. Interest on the Notes will cease to accrue on and after the Redemption Date.

BANQUE INTERNATIONALE A LUXEMBOURG

NATIONAL BANK OF CANADA

In accordance with the provisions of the Notes, interest is hereby given that the Rate of Interest for the three month period ending 10th December, 1996 has been fixed at 5.79425% per annum. The interest accruing for such three month period will be U.S. \$145.31 per U.S. \$100,000 of the Notes and U.S. \$1,453.05 per U.S. \$1,000,000 of the Notes.

Union Bank of Switzerland, 66 September, 1996

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London Albany Branch: 100 Broad Street, London EC2A 4DP Tel: 0171-606 9000 Fax: 0171-606 9100

مكتبات العرب



COMPANIES AND FINANCE: UK

MG affair may hit OEICs

By George Graham and Motoko Rich

City regulators are concerned that the problems uncovered last week at Morgan Grenfell Asset Management could slow down the introduction of a new type of UK investment fund designed to attract more continental European investors.

Investment trust and a unit trust, but without the trust structure which is unfamiliar to continental investors, will have to be revised to take account of the lessons of the Morgan Grenfell debacle.

The UK unit industry manages more than £100bn but has had little success in marketing to other European countries. Now just as the government is planning the introduction of a new financial product to attract European investors, confidence in UK investment management has been shaken by events at Morgan Grenfell.

The Securities and Investments Board, the umbrella City regulator, is planning to publish draft regulations on OEICs this month, so that they can be debated by Parliament in November.

Amstrad £15m in loss

By Paul Taylor

Amstrad, the restructured personal computer and digital telephone group, reported annual pre-tax losses of £14.9m. This included £10.7m charges to cover redundancies and other consumer electronics costs.



The figures included £300,000 costs related to the aborted merger talks with Psion. The exceptional losses were partly offset by net interest received of £6.3m (£7.2m).

Disposal plan at Rexam

By Patrick Herveverson

The new management team at Rexam yesterday outlined plans for a string of disposals at the packaging, printing and coated products group.

Courtaulds Text charges

By Jenny Luesby

Mr Colin Dyer, the new chief executive at Courtaulds Textiles, yesterday revealed that restructuring the textiles group would cost £55m (£54.6m).

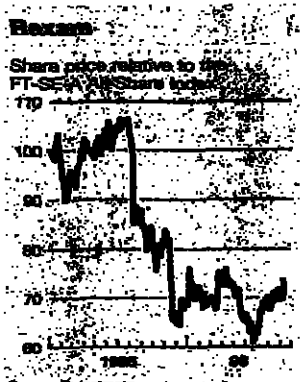
Arab shawl business. On an underlying basis, pre-tax profits fell from £10.5m to £9.0m, following a downturn in the lace market on both sides of the Atlantic.

cover the cost of factory closures, £5m to relocate production outside western Europe, and £20m to reduce the cost base over 18 months.

LEX COMMENT

Rexam

Rexam's new management got off to a refreshingly honest start yesterday. While his predecessor as chief executive claimed to have built a high-growth packaging company, Mr Rolf Börjesson sees an unwieldy conglomerate which has frittered away record amounts of capital spending.



Mercury plans to fight BT

Mercury Communications is planning a big increase in its investment to compete more effectively with British Telecommunications at a local level, writes Hugo Dixon.

Financial services advertisements including Union Limited, Berkeley Futures Limited, Market-Eye, Reuters 1000, Margined FOREX, Futures & Options from \$32 Round Turn, Knight-Ridder's Futures Market DataKit, Offshore Companies, and Signal.

Large advertisement for Belleli Group with the headline 'Technology has won.' and an image of an industrial facility. Text includes 'You'll always find Belleli Group on the market thanks to banking and creditors.' and 'Belleli Group - Italy'.

Advertisement for Deloitte & Touche Corporate Finance, listing clients such as SB Holdings Limited, Priority Hospitals Group, Clubhaus PLC, and Routledge Publishing Holdings. Includes contact information for John Connolly or Ian Jamieson.



INTERNATIONAL CAPITAL MARKETS

Deals worth \$9.5bn mark end of summer lull

By Richard Lapper, Capital Markets Editor
Benchmark issues by the Republic of Italy and the Kingdom of Spain were among the highlights in a busy day on the euro-markets yesterday with a wide range of borrowers raising about \$9.5bn in seven different currencies.

INTERNATIONAL BONDS

The \$1.5bn five-year deal for the Republic of Italy, brought by Morgan Stanley and SBC Warburg, the biggest of a raft of dollar issues, offers a 34 basis points spread over Treasuries and held its price when it was freed to trade.

Some fund managers are happy to extend duration, others are clearly not," he added, arguing that three-year and five-year deals had enjoyed better responses than 10-year deals yesterday.

The Kingdom of Spain's \$1.5bn issue is the first jumbo yen deal to be placed internationally since last summer and was targeted at institutional investors.

Other French institutions are expected to be steady buyers over the next few weeks.

The European Investment Bank's \$1.1bn 10-year deal and the Tennessee Valley Authority's \$1bn 10-year deal are also expected to be steady buyers over the next few weeks.

Today, another big issuer, France Telecom, will return to the market after an absence of nearly two years.

The Kingdom of Spain took advantage of French institutional demand for long-term debt.

US Treasury prices retreat on inflation jitters

By Lisa Branstetter in New York and Samer Iskandar in London
European bonds were once again confined to the back seat, as bullish US Treasuries led the way. A stronger dollar, however, allowed Europe's high-yielders to continue outperforming German bonds.

The Fed's Open Market Committee is expected to raise the benchmark 30-year Treasury yield 1/8 to 9 1/2%.

GOVERNMENT BONDS

In the past several sessions the market had rallied as economic data turned out not to be as strong as many had feared.

"I think there was a degree of complacency that our [interest rate increases] in September would do the trick," said Mr Richard Gilhooly.

Traders are anxiously awaiting data on inflation and retail sales - which are due to be released tomorrow and on Friday - for a reading about the potential for an emergence of inflationary pressures.

Italian and Spanish bonds narrowed their 10-year spread over bonds by 100 to 200 basis points respectively.

French bonds followed bonds and Treasuries, reversing in the afternoon gains made earlier.

Matt's September national future retreated from its intra-day highs after falling to trade durably above the psychologically important level of 124.00.

UK gilt suffered in line with other markets in the afternoon, closing unchanged. Life's December long gilt future fell from a high of 106 1/2 at mid-day to settle at 105 3/4, the same level as Monday.

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Bankers kept busy with UK bids and deals

By Richard Lapper and Peter John

Bids and deals among medium-sized UK companies are providing bankers with steady business in mergers and acquisitions activity affecting UK utilities and other large UK corporates.

SYNDICATED LOANS

Two deals went into general syndication last week. A five-year \$70m revolving loan and \$60m term loan.

And a five-year \$250m loan for Inspect, the former BP chemicals company which is bidding to acquire Shell's specialty chemicals business.

Originally underwritten by Midland, Barclays and Bank of Scotland, the Inspect loan also carries a margin of 75 basis points above Libor.

In a bigger deal this month, Barclays and Midland were involved with Bayerische Landesbank.

The margin is expected to fall to only 15 basis points above Libor for the first five years, compared with 20 points for the first three years of last year's deal, and for the final two years it is 17.5 points above Libor compared with 25 points previously.

This has been a big growth area over the last two or three months and there are more deals to come," said one banker.

Meanwhile, continuing competition in the market has been demonstrated by the response of banks to the syndication of the \$500m loan for British Energy.

British Energy raised \$215m in general syndication, more than double the minimum target level of the arranging banks. Ten banks were either arrangers or co-arrangers, while 20 other banks supported the loan in syndication.

"By all accounts it went better than market expectations, especially given the limited appetite for the nuclear industry," said one banker.

Credit Suisse is preparing to launch a seven-year \$700m revolving credit for Volvo Group Finance Europe. The money will be used to refinance \$1.04bn of credit provided last year.

The terms are more favourable than they were a year ago, and also more favourable than another Volvo deal signed earlier this year.

The maturity has been extended from five years last year to seven years and pricing has been cut to a level which, according to some bankers, establishes a new benchmark low for comparably rated companies.

The margin is expected to fall to only 15 basis points above Libor for the first five years, compared with 20 points for the first three years of last year's deal, and for the final two years it is 17.5 points above Libor compared with 25 points previously.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS table with columns for Coupon, Rate, Price, Yield, Week, Month. Includes Australia, Austria, Belgium, Canada, Denmark, France, Germany, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilt, US Treasury, EU (French Govt).

BOND FUTURES table with columns for Strike, Price, Oct, Nov, Dec, Mar, Jun, Sep, Dec, Mar. Includes ITALY, SPAIN, UK, US, JAPAN.

FT ACTUARIES FIXED INTEREST INDICES table with columns for Index, 10 Yr, 5 Yr, 3 Yr, 1 Yr, 6 Mo, 3 Mo, 1 Mo. Includes FT Actuarial, FT Actuarial Plus, FT Actuarial Plus Plus.

FT GILT EDGED ACTIVITY INDICES table with columns for Index, 10 Yr, 5 Yr, 3 Yr, 1 Yr, 6 Mo, 3 Mo, 1 Mo. Includes Gilt Edged, Gilt Edged Plus, Gilt Edged Plus Plus.

US INTEREST RATES

Table showing Treasury Bill and Bond Yields for various maturities: 12-month, 18-month, 24-month, 30-month, 1-year, 2-year, 3-year, 5-year, 7-year, 10-year, 30-year.

BOND FUTURES AND OPTIONS

Table for France: NATIONAL FRENCH BOND FUTURES (MATIF) FF500,000 with columns for Open, Settle, Price Change, High, Low, Est. vol, Open Int. Includes Sep, Oct, Nov, Dec, Mar, Jun, Sep, Dec, Mar.

UK GILTS PRICES

Table for UK Gilts: National UK Gilts with columns for Name, Bid, Offer, Yield, Price, Bid, Offer, Yield, Price. Includes 10-year, 15-year, 20-year, 25-year, 30-year, 35-year, 40-year, 45-year, 50-year.

FT/ISMA INTERNATIONAL BOND SERVICE

Table listing international bonds with columns for Issued, Bid, Offer, Ctg, Yield. Includes US, UK, France, Germany, Italy, Spain, Japan, etc.

OTHER FIXED INTEREST

Table listing other fixed interest instruments with columns for Name, Bid, Offer, Yield, Price, Bid, Offer, Yield, Price. Includes various corporate and municipal bonds.

DEUTSCHE MARK STRAIGHTS, CREDIT RISK, SPANISH BOND FUTURES, OTHER FIXED INTEREST, STRAIGHT BONDS, CREDIT RISK, SPANISH BOND FUTURES, OTHER FIXED INTEREST, STRAIGHT BONDS, CREDIT RISK, SPANISH BOND FUTURES, OTHER FIXED INTEREST.



CURRENCIES AND MONEY

MARKETS REPORT

Dollar and pound gain on technical trades

By Richard Adams and Kerry Newman

Technical trading and central bank comments sparked a moribund foreign exchange market into action yesterday, driving the dollar and sterling higher at the expense of the D-Mark.

Suggestions by a member of the Federal Reserve that the US economy looked vulnerable to inflation reinforced the markets' consensus of an interest rate rise to come.

Both the dollar and sterling ended at recent highs against the D-Mark.

The dollar closed against the D-Mark at DM1.5080 in London, up from DM1.4918 the previous day. Sterling rose by more than two pence to a two-month high of DM2.3474, up from DM2.3371.

The dollar also gained against the Japanese yen, to Y109.895, up from Y109.10. Sterling rose to Y171.068, from Y170.90.

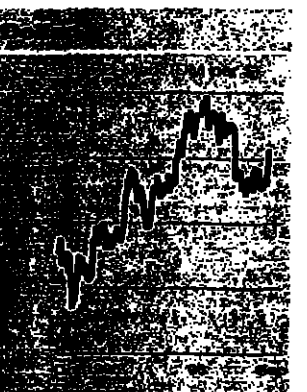
The Swiss franc slumped as the Swiss National Bank - known to be concerned at the franc's recent high level - continued to pump liquidity into the money market.

Against the dollar the franc ended at SF1.2322, from SF1.2316.

The Italian lira continued its movement towards a position...

able European monetary system re-entry point of L1,000 to the D-Mark. It ended the day at L1,008, having been L1,011.

The release today of the Beige Book survey in the US will provide evidence of the economy's further expansion. Mrs Yellen's comments warned of the dangers of...



Speaking in London, Mr Braverman said the number of part-time jobs and temporary and contracted work had significantly increased in the US.

tightness in the labour market, following the evidence of last Friday's non-farm payroll figures showing a fall in unemployment to 5.1 per cent.

"Five per cent of Americans say that their job will not last one year, with another fifteen per cent of...

Americans underemployed," Mr Braverman said. He did not expect to see any movement in interest rates until after the election, when there might even be a rate cut.

"The Fed is vulnerable now, because a change in interest rates could cause a stock market crash resulting in a Dole victory. This would lead to Alan Greenspan [chairman of the Federal Reserve] being blamed," he said.

WORLD INTEREST RATES

Table of World Interest Rates showing Money Rates for various countries (Belgium, France, Germany, etc.) with columns for Over-night, One month, Three months, Six months, One year, Lomb. Inter., and Repo rates.

POUND SPOT FORWARD AGAINST THE POUND

Table of Pound Spot Forward rates for various countries (Europe, Americas, Pacific/Asia/East Africa) with columns for Closing mid-point, Change on day, Bid/offer spread, Day's bid/offer, One month, Three months, One year, and Bank of England rate.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table of Dollar Spot Forward rates for various countries (Europe, Americas, Pacific/Asia/East Africa) with columns for Closing mid-point, Change on day, Bid/offer spread, Day's bid/offer, One month, Three months, One year, and JP Morgan rate.

CROSS RATES AND DERIVATIVES

Table of Exchange Cross Rates for various countries (Belgium, Denmark, France, Germany, etc.) with columns for Sep 10, Bid, Ask, and other rates.

JAPANESE YEN FUTURES (M/M) Yen 12.5 per Yen 100

Table of Japanese Yen Futures with columns for Open, Last, Change, High, Low, Est. vol, and Open Int.

UK INTEREST RATES

Table of UK Interest Rates for London Money Rates and UK clearing bank lending rates.

EMS EUROPEAN CURRENCY UNIT RATES

Table of EMS European Currency Unit Rates for various countries (Spain, Netherlands, Ireland, etc.) with columns for Sep 10, Bid, Ask, and other rates.

BASE LENDING RATES

Table of Base Lending Rates for various banks (Adams & Company, Allied Trust Bank, etc.) with columns for % and other rates.

NON-ERM MEMBERS

Table of Non-ERM Members with columns for Country, Bid, Ask, and other rates.

STRIKE PRICES

Table of Strike Prices for various countries (Belgium, France, Germany, etc.) with columns for Sep, Oct, Nov, Dec, and other rates.

This notice is issued in compliance with the requirements of London Stock Exchange Limited (the "London Stock Exchange"). It does not constitute an invitation or offer to any person to subscribe for or purchase any shares.

AEA Technology plc

Placing and Intermediaries Offer by the Secretary of State for Trade and Industry sponsored by J. Henry Schroder & Co. Limited of 80,000,000 ordinary shares of 10p each at a price expected to be between 240p and 270p per share

Table showing Authorized Share capital following the Offer, Issued and fully paid, and details of the offer.

Copies of the prospectus will also be available (for collection only during normal business hours) from the Company Announcements Office, London Stock Exchange, Capel Court entrance, off Bartholomew Lane, London EC2N 1HP.



COMMODITIES AND AGRICULTURE

Uranium miners see light at end of tunnel Prices have doubled over the past 15 months writes Kenneth Gooding

It has been a brutal ten years for uranium miners. Prices in the free market have been only half the level most of them need to break even; mines have shut in Africa, Canada and the US. After the collapse of the former eastern bloc, the entire uranium production industries of Bulgaria and Slovenia, as well as the large industry in east Germany, closed down. Hungary has indicated it will stop production at the end of 1997. In the ten years nearly nine out of ten employees have left the industry.

But suddenly sentiment has changed. Since the middle of last year uranium prices have doubled to about US\$15.50 a pound. For the first time in more than a decade, there is an increase in uranium production in 1995, by 8 per cent to 34,000 tonnes.

This still left output 43 per cent below the 1988 level. However, companies in Australia, Canada, Kazakhstan and the US announced in the past 14 months that they were to increase production capacity.

Beleaguered uranium miners will also take heart from the latest global supply and demand survey compiled by the Uranium Institute, an international association of producers and consumers. The survey suggests that, even taking the most cautious view of the nuclear power industry's prospects and the ability of existing uranium stocks to provide its requirements, much more mining capacity is required to meet expected demand for the material.

But delegates at the institute's symposium in London last week agreed that present prices were still too low to encourage producers to invest in new capacity. They were unable to be specific because of anti-trust worries but all agreed that "substantial" price increases were required.

Just as important to the industry as the rising price is a change in perception about uranium availability among those utilities that use it. These utilities are the uranium mining companies' only commercial customers because the material has no other civil use except for energy generation. The price of uranium does not matter much to the power utilities as it accounts for only about 2 per cent of their total costs. But continuity of supply is certainly important to them.

Mr Horst Keese, senior adviser to Nukem of Germany on nuclear matters and chairman of the group of institute members responsible for the survey, said the positive signs since mid-1995 "may indicate that supply in the uranium market is becoming tighter and signal the end of the consumers' perception of unlimited supply availability".

That perception has been virtually unshakable since the mid-1980s. Uranium prices had peaked at more than \$43 a pound in 1978 when oil costs were rising sharply and demand for nuclear energy was expected to grow substantially. Over-optimistic demand forecasts contributed to a build up of nearly 80,000 tonnes of surplus uranium in stocks at power companies.

Brokers and other intermediaries were able to convince some utilities to make these surplus stocks available to new consumers. Thus, a new supply source hit the market which changed dramatically and prices collapsed. By 1992 the free market price was below \$8 a pound.

It became worthwhile for producers with unbreakable long term supply contracts with utilities - at prices sometimes above \$20 a pound - to close mines and instead hold what they needed from the free market. To compound the uranium producers' difficulties, brokers then gained access to surplus stocks in the Commonwealth of Independent States as the new republics became desperate for hard currency earnings. However, as uranium imports to the US and the European Union increased from 105 tonnes in 1988 to about 5,600 tonnes in 91, some countries, worried about becoming too dependent on CIS material, imposed import curbs.

Consequently, a two-tier price system developed in the free market: for "restricted" and "unrestricted" uranium. In 1994 the price of restricted uranium fell to \$7 a pound, an all-time low for the material.

There was one more blow to come. In the early 1990s, better relations between the 1989 as the rate of 2,000 tonnes that military stocks of uranium might become available for civil use. Already Russia has agreed that the US can convert highly enriched uranium, used in nuclear weapons, to low-enriched uranium, which can be blended for use as commercial nuclear fuel. The 500 tonnes of so-called HEU to be converted is equivalent to 150,000 tonnes of commercial fuel. This is enough to keep the West's nuclear reactors supplied for about three years. The institute's survey projects that the Russian material will enter the market starting in 1999 at the rate of 2,000 tonnes a year, increase steadily to about 5,000 in 2003, rise to 7,000 by 2008 and remain at that level to about 2020.

This is in line with the US promise that the arrangement will "have no adverse impact on US consumers or the mining and processing industries." Even so, the weapons grade uranium deal contributed to the depression that the global uranium stocks remained extremely high.

The institute's survey goes a long way towards dispelling this impression. It says: "Adequate supply in the nuclear fuel market over the forecast period (to 2015) is heavily dependent on new mines coming into production as planned over the next five to seven years. It is also likely that the full volume of recycled spent fuel and ex-military HEU, will be required to meet market demand. It is likely that supply of other sources will be required".

In its "reference scenario" the survey sees world nuclear power production moving up from 339,000 megawatts last year to 382,000 in 2000, to 401,000 in 2010 and to 411,000 megawatts in 2015.

The world will involve uranium requirements going up from 80,000 tonnes last year to 66,600 in 2000, to 74,800 in 2010 and 75,600 tonnes in 2015. On the other hand, supply from mines, 89,000 tonnes last year, is predicted to be between 54,500 and 51,400 tonnes in 2000, between 53,200 and 50,100 tonnes in 2010 and between 57,600 and 69,500 tonnes in 2015.

Mr Keese said: "The gap between supply and demand before 2000 can probably be filled by drawing down utility excess stocks. But adequate supply is heavily dependent on new primary production capacity being approved and coming into operation as planned".

Global Nuclear Fuel Market: Supply and Demand 1995-2015: \$750 million from the Uranium Institute, Bouverie House, 68 Knightsbridge, London SW1X 7LT, UK.

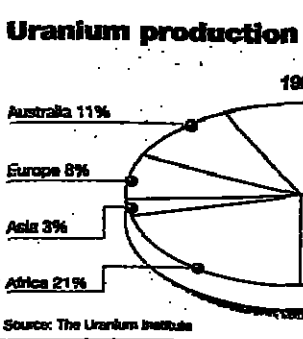


Table with 2 columns: LEADING MINERS, Production World in 1995 share (tonnes). Lists companies like Cameco, Cogema, Uraner, etc.

Source: The Uranium Institute. The table reflects equity interest in production facilities. Source: Uranium Institute.

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Thai project could change face of potash industry

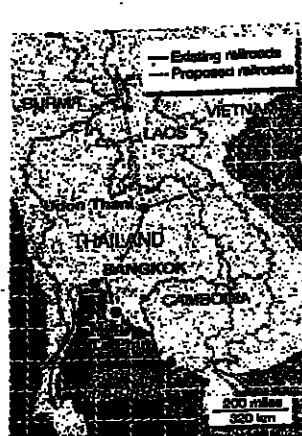
Several big mining companies are considering taking an interest in a major potash discovery in north-east Thailand that has the potential to change the face of the industry, according to Mr Gerry Wright, chief executive of Asia Pacific Resources, majority shareholder in the project.

Eight companies have signed confidentiality agreements about the project. Agreements include "stand still" undertakings that prevent the groups acquiring shares in Asia Pacific, which is listed on the New York, Stuttgart, Toronto and Vancouver stock exchanges.

According to Mr Sam Kanes, analyst at Scotia Capital Markets, part of ScotiaMcLeod, a Toronto securities group, global potash annual demand is growing at 2 to 2.5 per cent but demand in the Far East is rising at 5 to 6 per cent. Production capacity in the region represents only 1 per cent of demand.

Potash demand fell sharply after the collapse of the centrally planned economies of eastern Europe but recovered from 1994 onwards. There is still considerable surplus capacity - the world's 50 potash mines have annual capacity of about 55m tonnes whereas last year output was about 32m tonnes.

Nevertheless, Mr Kanes suggests the surplus will gradually disappear and that should underpin stable, slightly firming potash prices.



Potash is a group of potassium salts, mainly potassium chloride and potassium sulphate, that are used almost entirely as fertiliser.

Also, transport costs to the Far East markets, which at present import nearly all their potash requirements, would be substantially below those charged by potash producers in Canada and Russia which at present have the biggest market share.

Asia Pacific's Mr Wright suggests: "Considering that the Asian market now consumes 30 per cent of world production, it is obvious that the region will have a profound effect on potash demand over the next decade".

The Sombon field is estimated to contain 330m tonnes of high gradeylvite (potash). A larger field, the Udorn, is estimated to contain 1bn tonnes. Mr Wright says: "We believe the Thai potash concession is capable of supporting several potash mines which, subject to market demands, could produce more than 5m tonnes of potash a year".

The first mine could be commissioned as early as 1998. A second feasibility study has been commissioned to take the Sombon project to the "bankable" stage and also will examine the potential of the Udorn field. By the time this study is completed, the concession, which owns 62.5 per cent of the project, and its Thai partner, the Metro group, with 27.5 per cent, should have identified a "compatible" industry partner for the development and operation of the project.

Mr Wright says Asia Pacific might sell all its stake or remain in a minor capacity to give continuity to relationships with the Thai government, which owns 10 per cent. Crew Holdings, a private Canadian company owned 50-50 by Mr Wright and Mr John Darch, an Asia Pacific director, owns 25 per cent of Asia Pacific.

Kenyan coffee crop boost urged

Kenya's large coffee growers are calling for a switch to high yielding but lower quality variety, reports Reuters from Nairobi.

They say it is time to sacrifice premium on top quality coffee for high yields and lower costs guaranteed by the locally-developed Ruiru 11 variety.

Prices realised for Ruiru 11 have been "comparable if not better than for traditional varieties", says a report by Standard Chartered Estate Management.

COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE. Table with columns for metal type, price, and change.

Precious Metals continued. Table with columns for metal type, price, and change.

GRAINS AND OIL SEEDS. Table with columns for grain type, price, and change.

SOFTS. Table with columns for soft type, price, and change.

MEAT AND LIVESTOCK. Table with columns for meat type, price, and change.

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JOTTER PAD

Table with columns for commodity type, price, and change.

CROSSWORD

Crossword puzzle grid with clues and solution.

ACROSS

- 1 A couple of students join in a naughty song (6)
2 A girlfriend's required after Penny gets border plant (8)
3 It's normal to protest mutual (7)
4 At ruins broadcast, being narrow-minded (7)
5 The answer is to have money in bank (6)
6 Model serviceman is to destroy oil rig (5,7)
7 Nurse's a great sweetheart for youth (6,3)
8 Deny being worse, perhaps, in distant surroundings (8)
9 Grow-up is without artifice, initially, or is a synonym (8)
10 Soldier is in overturned wagon. That's dreadful (6)
11 A ho-ho about new work of art (5)
12 Exclamation of surprise about wrong cricket ball (6)
13 Ban old priests with convictions, initially for witchcraft (5,5)
14 Famous train carrying one to a race meeting (5,5)
15 It is said to cure a contumacious person (4)
16 Fireplace made out of Ulster stone (7)
17 Bellite Germany and Spain with pamphlet (7)
18 It's difficult to mislead artist appearing in trial (8)
19 Sema to ask for a second opinion after changing sides (6)
20 Approach creature with feathers (4,4)
21 Life is difficult. Let's rest and recuperate (6,6)
22 A pot is partially open (4)
23 Bounder acquired a fashionable firm making clothing (8)

Word search puzzle with grid and words to find.

Handwritten text in Arabic script.



FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 678 4378 for more details.

Offshore Funds

OFFSHORE AND OVERSEAS

BERMUDA (SIS RECOGNISED)

Table listing various offshore funds under the Bermuda (SIS RECOGNISED) category, including fund names, managers, and performance metrics.

BERMUDA (REGULATED)\*\*

Table listing various offshore funds under the Bermuda (REGULATED)\*\* category, including fund names, managers, and performance metrics.

GUERNSEY (SIS RECOGNISED)

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GUERNSEY (REGULATED)\*\*

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Table listing various offshore funds under the M & G (Guernsey) Ltd category, including fund names, managers, and performance metrics.

IRELAND (SIS RECOGNISED)

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Table listing various offshore funds under the Small International (Guernsey) Ltd category, including fund names, managers, and performance metrics.

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Table listing various offshore funds under the LET Asset Management Ltd - Global category, including fund names, managers, and performance metrics.

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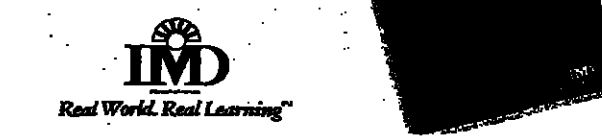
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Handwritten text at the top: 'الجزيرة'.



Offshore Funds and Insurances

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 673 4378 for more details.

FT MANAGED FUNDS SERVICE

Main table containing fund names, prices, and performance metrics. Includes sub-sections for LUXEMBOURG (SIB RECOGNISED), Offshore Funds, and Offshore Insurances.

معلومات الأصل



FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

Main table containing financial data for various funds, including columns for fund names, ISIN, and performance metrics.

kept h UK deals

FAX PAYS DIVIDENDS. RICH ISDN Fax. Freephone 0800 303050

OTHER OFFSHORE FUNDS

Table listing other offshore funds with their respective details.

MANAGED FUNDS NOTES: Information regarding fund management, risks, and contact details.







LONDON SHARE SERVICE

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for name, price, and change.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for name, price, and change.

INVESTMENT COMPANIES

Table listing investment companies with columns for name, price, and change.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for name, price, and change.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies (continued).

LIFE ASSURANCE

Table listing life assurance companies.

MEDIA

Table listing media companies.

PHARMACEUTICALS

Table listing pharmaceutical companies.

PROPERTY

Table listing property companies.

RETAILERS, FOOD

Table listing retailers and food companies.

RETAILERS, GENERAL

Table listing general retailers.

SUPPORT SERVICES

Table listing support services companies.

TELECOMMUNICATIONS - Cont.

Table listing telecommunications companies (continued).

TEXTILES & APPAREL

Table listing textiles and apparel companies.

TOBACCO

Table listing tobacco companies.

TRANSPORT

Table listing transport companies.

WATER

Table listing water companies.

AMM - Cont.

Table listing American and other market movements.

AMERICANS

Table listing American market data.

CANADIANS

Table listing Canadian market data.

SOUTH AFRICANS

Table listing South African market data.

PAPER, PACKAGING & PRINTING - Cont.

Table listing paper, packaging and printing companies (continued).

PROPERTY

Table listing property companies.

RETAILERS, FOOD

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Table listing American market data (continued).

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Table listing American and other market movements (continued).

AMERICANS

Table listing American market data (continued).

CANADIANS

Table listing Canadian market data (continued).

SOUTH AFRICANS

Table listing South African market data (continued).

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Table listing American and other market movements (continued).

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Table listing South African market data (continued).

AMM - Cont.

Table listing American and other market movements (continued).

OUR MERSEYSIDE WORKFORCE IS FLEXIBLE AND RESPONSIVE, AND FACES NEW CHALLENGES WITH A CAN-DO ATTITUDE. JOHN POTTS, SERVICES DIRECTOR, UNITED BISCUITS (UK) LIMITED. 0800 22 0151. A pool of talent.

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Prices for the London Share Service delivered by FT... Company share prices are based on those listed on the FT-SE 100... Dividends are shown in pence unless otherwise stated... Symbols referring to dividend status appear in the notes column...

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Up-to-the-second share prices

are available by telephone from the FT Cityline service. See Monday's share price pages for details. An international service is available for callers outside the UK, annual subscription £250 stp.



LONDON STOCK EXCHANGE

MARKET REPORT

Footsie falters after new intra-day record

By Steve Thompson, UK Stock Market Editor

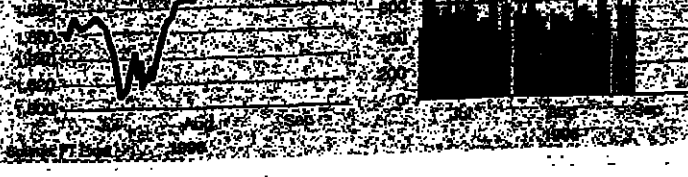
The UK equity market, as expected, slipped to a new all-time intra-day high yesterday, but the party was spoiled by a sluggish opening on Wall Street.

with a modest but welcome 5.3 gain at 3,916.1, falling by only 2.6 to record a new closing high.

"It only needs Wall Street to deliver a reasonable performance and we'll see London push on from here," said one senior trader.

London & Manchester, frequently seen as a potential takeover target in his securities, and Guardian Royal Exchange, were being touted as strong bid candidates.

which took it up to within 45 points of its all-time high, and from the good news on producer and output prices, announced on Monday.



Indices and ratios table with columns for Index Name, Value, Change, and Ratio. Includes FT-SE 100, FT-SE Mid 250, FT-SE-A 350, etc.

Alcopop damages M Clark

By Lisa Wood, Peter John and Joel Kibazo

There were red faces - both from embarrassment and anger - among a number of analysts who had Matthew Clark on their "buy" lists.

Matthew Clark dipped 239 to 451p and was relegated to brokers' "sell" lists, with forecasts slashed after it announced at its annual meeting that full-year results would be adversely affected by a number of factors.

once again topped the list of the best Footsie performers after adding another 23 to 583 1/2p. Volume, though down on Monday's level, was a chunky 7.4m.

Profit taking in international conglomerate Hanson saw the shares relinquish 4% to 157 1/2p after trade of 11m.

Growing optimism about the potential for recovery in Germany affected a number of stocks with German links.

FUTURES AND OPTIONS

Table of futures and options prices for FT-SE 100, FT-SE Mid 250, and FT-SE-A 350. Columns include Open, Set price, Change, High, Low, Est. vol, and Open Int.

TRADING VOLUME

Table of trading volume for major stocks yesterday. Columns include Stock Name, Volume, and Change.

One analyst said brokers had been led to believe by the industry that the cider market was steady and that "Alcopop" drinks were mainly hitting standard drinkers.

Profit taking in National Westminster left the group's shares trailing 4 to 66 1/2p after trade of 4.6m.

Williams Holdings which reported figures in line with market expectations eased a penny to 35p.

Kingfisher, which fell 15 to 66 1/2p, ahead of Thursday's results. Analysts said marketmakers were seeking neutral positions before the figures, although they were expected to be good.

Strong growth in the high streets reported by the British Retail Consortium helped the index, which increased 0.5% to 318p.

LONDON RECENT ISSUES: EQUITIES

Table of London recent issues in equities. Columns include Issue Name, Price, and Change.

FT GOLD MINES INDEX

Table of FT Gold Mines Index performance. Columns include Index Name, Value, Change, and P/E Ratio.

FT-SE Actuaries Share Indices

Table of FT-SE Actuaries Share Indices. Columns include Index Name, Value, Change, and P/E Ratio.

The UK Series

Table of The UK Series performance. Columns include Index Name, Value, Change, and P/E Ratio.

Bank of Greece advertisement for US\$300,000 Floating rate notes 2003. Includes interest rate details and agent information.

Oesterreichische Investitionskredit Aktiengesellschaft advertisement for US\$400,000 Subordinated Collated Floating Rate Notes Due 2004.

FT Discovery advertisement featuring a fisherman and the text 'Fed up with fishing for business information? FT Discovery. The instant way to hook the information you need.'

International Nederlanden Bank N.V. advertisement for US\$200,000,000 Subordinated Collated Floating Rate Notes due 2002.

European Investment Bank advertisement for Italian Lira 200 Billion Floating Rate Notes due March 1998.

JP Morgan advertisement for US\$200,000,000 Subordinated Collated Floating Rate Notes due 2002.

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Highs & Lows shown on a 52 week basis

**WORLD STOCK MARKETS**

**EUROPE**

AUSTRIA (Sep 10 / Oct)

Stock	High	Low	Vol
ATX	1,230.00	1,210.00	1,200,000
Alpine	110.00	108.00	100,000
Bank Austria	120.00	118.00	150,000
Energy	130.00	128.00	120,000
Industries	140.00	138.00	110,000
Insurance	150.00	148.00	130,000
Media	160.00	158.00	140,000
Telecom	170.00	168.00	160,000
Utilities	180.00	178.00	170,000

BEELM (Sep 10 / Nov)

Stock	High	Low	Vol
BEEX	1,500.00	1,480.00	1,500,000
Alcatel	160.00	158.00	150,000
ASML	170.00	168.00	140,000
Caracul	180.00	178.00	130,000
Chemicals	190.00	188.00	120,000
Energy	200.00	198.00	110,000
Finance	210.00	208.00	100,000
Food	220.00	218.00	90,000
Healthcare	230.00	228.00	80,000
Industries	240.00	238.00	70,000
Media	250.00	248.00	60,000
Telecom	260.00	258.00	50,000
Utilities	270.00	268.00	40,000

FRANCE (Sep 10 / Feb)

Stock	High	Low	Vol
CAC 40	3,500.00	3,480.00	3,500,000
Alcatel	160.00	158.00	150,000
ASML	170.00	168.00	140,000
Caracul	180.00	178.00	130,000
Chemicals	190.00	188.00	120,000
Energy	200.00	198.00	110,000
Finance	210.00	208.00	100,000
Food	220.00	218.00	90,000
Healthcare	230.00	228.00	80,000
Industries	240.00	238.00	70,000
Media	250.00	248.00	60,000
Telecom	260.00	258.00	50,000
Utilities	270.00	268.00	40,000

GERMANY (Sep 10 / Dec)

Stock	High	Low	Vol
DAX	2,500.00	2,480.00	2,500,000
Alcatel	160.00	158.00	150,000
ASML	170.00	168.00	140,000
Caracul	180.00	178.00	130,000
Chemicals	190.00	188.00	120,000
Energy	200.00	198.00	110,000
Finance	210.00	208.00	100,000
Food	220.00	218.00	90,000
Healthcare	230.00	228.00	80,000
Industries	240.00	238.00	70,000
Media	250.00	248.00	60,000
Telecom	260.00	258.00	50,000
Utilities	270.00	268.00	40,000

ITALY (Sep 10 / Jan)

Stock	High	Low	Vol
ITAX	1,800.00	1,780.00	1,800,000
Alcatel	160.00	158.00	150,000
ASML	170.00	168.00	140,000
Caracul	180.00	178.00	130,000
Chemicals	190.00	188.00	120,000
Energy	200.00	198.00	110,000
Finance	210.00	208.00	100,000
Food	220.00	218.00	90,000
Healthcare	230.00	228.00	80,000
Industries	240.00	238.00	70,000
Media	250.00	248.00	60,000
Telecom	260.00	258.00	50,000
Utilities	270.00	268.00	40,000

NETHERLANDS (Sep 10 / Feb)

Stock	High	Low	Vol
AEX	1,200.00	1,180.00	1,200,000
Alcatel	160.00	158.00	150,000
ASML	170.00	168.00	140,000
Caracul	180.00	178.00	130,000
Chemicals	190.00	188.00	120,000
Energy	200.00	198.00	110,000
Finance	210.00	208.00	100,000
Food	220.00	218.00	90,000
Healthcare	230.00	228.00	80,000
Industries	240.00	238.00	70,000
Media	250.00	248.00	60,000
Telecom	260.00	258.00	50,000
Utilities	270.00	268.00	40,000

PORTUGAL (Sep 10 / Dec)

Stock	High	Low	Vol
BVLX	1,500.00	1,480.00	1,500,000
Alcatel	160.00	158.00	150,000
ASML	170.00	168.00	140,000
Caracul	180.00	178.00	130,000
Chemicals	190.00	188.00	120,000
Energy	200.00	198.00	110,000
Finance	210.00	208.00	100,000
Food	220.00	218.00	90,000
Healthcare	230.00	228.00	80,000
Industries	240.00	238.00	70,000
Media	250.00	248.00	60,000
Telecom	260.00	258.00	50,000
Utilities	270.00	268.00	40,000

SPAIN (Sep 10 / Jan)

Stock	High	Low	Vol
IBEX	1,800.00	1,780.00	1,800,000
Alcatel	160.00	158.00	150,000
ASML	170.00	168.00	140,000
Caracul	180.00	178.00	130,000
Chemicals	190.00	188.00	120,000
Energy	200.00	198.00	110,000
Finance	210.00	208.00	100,000
Food	220.00	218.00	90,000
Healthcare	230.00	228.00	80,000
Industries	240.00	238.00	70,000
Media	250.00	248.00	60,000
Telecom	260.00	258.00	50,000
Utilities	270.00	268.00	40,000

SWEDEN (Sep 10 / Dec)

Stock	High	Low	Vol
OMXC20	1,200.00	1,180.00	1,200,000
Alcatel	160.00	158.00	150,000
ASML	170.00	168.00	140,000
Caracul	180.00	178.00	130,000
Chemicals	190.00	188.00	120,000
Energy	200.00	198.00	110,000
Finance	210.00	208.00	100,000
Food	220.00	218.00	90,000
Healthcare	230.00	228.00	80,000
Industries	240.00	238.00	70,000
Media	250.00	248.00	60,000
Telecom	260.00	258.00	50,000
Utilities	270.00	268.00	40,000

UNITED KINGDOM (Sep 10 / Dec)

Stock	High	Low	Vol
FTSE 100	2,500.00	2,480.00	2,500,000
Alcatel	160.00	158.00	150,000
ASML	170.00	168.00	140,000
Caracul	180.00	178.00	130,000
Chemicals	190.00	188.00	120,000
Energy	200.00	198.00	110,000
Finance	210.00	208.00	100,000
Food	220.00	218.00	90,000
Healthcare	230.00	228.00	80,000
Industries	240.00	238.00	70,000
Media	250.00	248.00	60,000
Telecom	260.00	258.00	50,000
Utilities	270.00	268.00	40,000

WEST GERMANY (Sep 10 / Dec)

Stock	High	Low	Vol
DAX	2,500.00	2,480.00	2,500,000
Alcatel	160.00	158.00	150,000
ASML	170.00	168.00	140,000
Caracul	180.00	178.00	130,000
Chemicals	190.00	188.00	120,000
Energy	200.00	198.00	110,000
Finance	210.00	208.00	100,000
Food	220.00	218.00	90,000
Healthcare	230.00	228.00	80,000
Industries	240.00	238.00	70,000
Media	250.00	248.00	60,000
Telecom	260.00	258.00	50,000
Utilities	270.00	268.00	40,000

YUGOSLAVIA (Sep 10 / Dec)

Stock	High	Low	Vol
BELX	1,500.00	1,480.00	1,500,000
Alcatel	160.00	158.00	150,000
ASML	170.00	168.00	140,000
Caracul	180.00	178.00	130,000
Chemicals	190.00	188.00	120,000
Energy	200.00	198.00	110,000
Finance	210.00	208.00	100,000
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Telecom	260.00	258.00	50,000
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Stock market data for various European countries including Austria, Belgium, France, Germany, Italy, Netherlands, Portugal, Spain, UK, West Germany, and Yugoslavia. Each table lists stock symbols, their 52-week high and low prices, and trading volumes.

**Rockwell's advanced technology is helping railroads improve performance and promote safety.**

**Rockwell**

Stock market data for various European countries including Austria, Belgium, France, Germany, Italy, Netherlands, Portugal, Spain, UK, West Germany, and Yugoslavia. Each table lists stock symbols, their 52-week high and low prices, and trading volumes.

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**INDICES**

Index	High	Low	Change
Argentine	1,200.00	1,180.00	+20.00
Australia	1,500.00	1,480.00	+20.00
Canada	1,800.00	1,780.00	+20.00
France	2,500.00	2,480.00	+20.00
Germany	2,500.00	2,480.00	+20.00
Italy	1,800.00	1,780.00	+20.00
Japan	1,500.00	1,480.00	+20.00
Netherlands	1,200.00	1,180.00	+20.00
Portugal	1,500.00	1,480.00	+20.00
Spain	1,800.00	1,780.00	+20.00
UK	2,500.00	2,480.00	+20.00
West Germany	2,500.00	2,480.00	+20.00
Yugoslavia	1,500.00	1,480.00	+20.00

**INDICES FUTURES**

Index	Open	Settle	Price	Change	High	Low	Est. vol.	Open Int.
S&P 500	2,400.00	2,400.00	2,400.00	+30.00	2,450.00	2,350.00	18,252	28,514
DAX	2,400.00	2,400.00	2,400.00	+30.00	2,450.00	2,350.00	971	5,228
FTSE 100	2,400.00	2,400.00	2,400.00	+30.00	2,450.00	2,350.00	18,252	28,514

**US INDICES**

Index	High	Low	Change
Dow Jones	6,000.00	5,980.00	+20.00
S&P 500	2,400.00	2,380.00	+20.00
NASDAQ	1,500.00	1,480.00	+20.00
NYSE	1,200.00	1,180.00	+20.00
AMEX	1,000.00	980.00	+20.00
NYSE Comp	1,500.00	1,480.00	+20.00
NYSE Ind	1,200.00	1,180.00	+20.00
NYSE Mid	1,000.00	980.00	+20.00
NYSE Small	1,200.00	1,180.00	+20.00
NYSE Tech	1,500.00	1,480.00	+20.00
NYSE Energy	1,200.00	1,180.00	+20.00
NYSE Health	1,000.00	980.00	+20.00
NYSE Media	1,200.00	1,180.00	+20.00
NYSE Telecom	1,500.00	1,480.00	+2



4 pm close September 10

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'NEW YORK STOCK EXCHANGE PRICES', 'NASDAQ LISTED STOCKS', and 'NASDAQ LISTED STOCKS'.

Advertisement for Hewlett-Packard featuring a person at a computer and the slogan 'If the business decisions are yours, the computer system should be ours.' Includes the HP logo and website URL.

Handwritten Arabic text: 'معلومات العمل' (Work Information)

Continued on next page



NYSE PRICES

NASDAQ NATIONAL MARKET

Continued from previous page
22 1/2%... 23 1/2%... 24 1/2%... 25 1/2%... 26 1/2%... 27 1/2%... 28 1/2%... 29 1/2%... 30 1/2%... 31 1/2%... 32 1/2%... 33 1/2%... 34 1/2%... 35 1/2%... 36 1/2%... 37 1/2%... 38 1/2%... 39 1/2%... 40 1/2%... 41 1/2%... 42 1/2%... 43 1/2%... 44 1/2%... 45 1/2%... 46 1/2%... 47 1/2%... 48 1/2%... 49 1/2%... 50 1/2%... 51 1/2%... 52 1/2%... 53 1/2%... 54 1/2%... 55 1/2%... 56 1/2%... 57 1/2%... 58 1/2%... 59 1/2%... 60 1/2%... 61 1/2%... 62 1/2%... 63 1/2%... 64 1/2%... 65 1/2%... 66 1/2%... 67 1/2%... 68 1/2%... 69 1/2%... 70 1/2%... 71 1/2%... 72 1/2%... 73 1/2%... 74 1/2%... 75 1/2%... 76 1/2%... 77 1/2%... 78 1/2%... 79 1/2%... 80 1/2%... 81 1/2%... 82 1/2%... 83 1/2%... 84 1/2%... 85 1/2%... 86 1/2%... 87 1/2%... 88 1/2%... 89 1/2%... 90 1/2%... 91 1/2%... 92 1/2%... 93 1/2%... 94 1/2%... 95 1/2%... 96 1/2%... 97 1/2%... 98 1/2%... 99 1/2%... 100 1/2%

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like AAPL, MSFT, etc.

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like IBM, GE, etc.

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like AMZN, ORCL, etc.

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like META, CSCO, etc.

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like INTC, SUNW, etc.

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Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like WMT, KO, etc.

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like PFE, JNJ, etc.

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like BMY, NVO, etc.

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like AMGN, BMRB, etc.

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like HUSK, WYNN, etc.

AMEX PRICES

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like IYD, IYF, etc.

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like IYK, IYJ, etc.

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like IYI, IYH, etc.

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like IYG, IYF, etc.

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like IYE, IYD, etc.

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like IYB, IYK, etc.

Advertisement for ISDN, DECT, GSM, AMR products. Includes text: 'Your own development failed...', 'Your production line is waiting...', 'Your customers are queuing...', 'Take our technology!'

Table with columns: Ticker, Price, Change, Volume. Includes various stock symbols like IYF, IYK, etc.



AMERICA

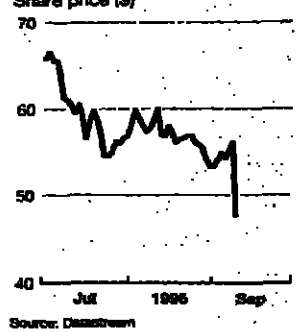
Weak bonds take shine off Dow

Wall Street

Interest rate worries and a falling bond market caused the US equity market, at mid-session, to give up some of the strong gains made over the past several days.

Blue chip shares in the Dow Jones Industrial Average came within 36 points of passing their all-time high of 7,778.00 but at late morning the index began to fall as bonds declined.

By 1 pm the Dow was off 16.65 at 7,717.19 and the Standard & Poor's 500 lost 1.32 at 662.44, while the American Stock Exchange composite rose 2.31 at 564.27.



Source: DataStream

Shares in Heinz slipped 3% at \$31.4 after the food and consumer products group reported earnings in line with analysts' expectations.

Canada

Toronto shares reversed early losses to leave the TSE 300 composite index with an improvement of 1.28 to 5,149.83 at mid-day.

Mexico retreats

The region showed a tendency to drift. MEXICO CITY opened higher, but after the US stock and bond markets lost early gains the IPC index was running 15.80 or 0.5 per cent lower at 3,325.38 at mid-session.

S Africa lower all round

Shares in Johannesburg finished lower with setbacks in both the industrial and gold sectors. The overall index ended with a loss of 28.3 at 8,788.5.

EUROPE

Takeover fever sweeps through Paris bourse

Bid fever swept through PARIS, sending the market strongly ahead for the sixth day running and launching a number of violent share price movements.

Possible takeover action involving CGIP, the big holding company, was the main talking point. Press reports of a bid from CGIP for Valeo, the car parts group, created hectic activity in the shares.

Valeo hit its upside limit in the morning and then swung back the other way following a bid denial from CGIP. Volume came close to 850,000 shares whereas 100,000 would be closer to the daily norm.

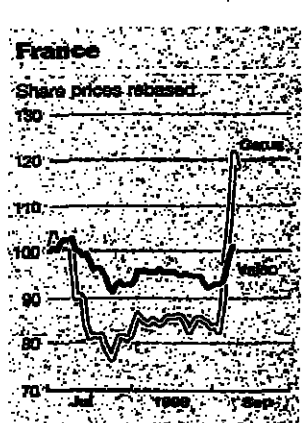
ASIA PACIFIC

Nikkei shrugs off foreign selling with 1.8% gain

The accelerated, overnight rise in US equities gave more lasting encouragement to Japanese investors, and the Nikkei average rallied by 1.8 per cent in spite of foreign selling.

Roundup

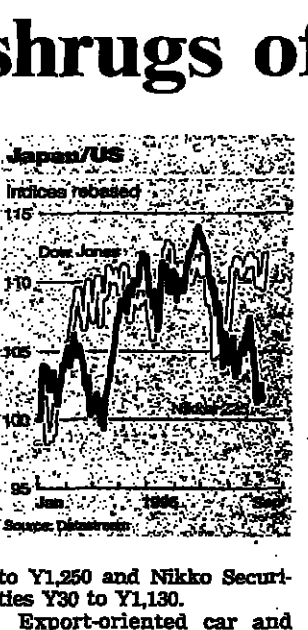
The region, on the day, was less enthusiastic than Tokyo. SYDNEY'S All Ordinaries index closed just 5.1 higher at 2,255.9, 11.6 off its best after a highly visible shakeout for BHP.



Source: DataStream

needed to protect video digital systems from piracy. Canal Plus ran into profit-taking after the recent strong run for the shares on the back of the European merger with Nethold.

Japan/US



Source: DataStream

Exports-oriented car and electrical issues were higher on the weak yen, with Toyota up 4% to Y2,680, Isuzu Y5 at Y582, Hitachi Y15 at Y1,000 and Toshiba Y8 at Y706.

Bayer rose DM1.22 to DM54.22; Continental, the tyre maker, put on 63 pps to DM25.63 as it settled its patent suit with Goodyear.

It also boosted turnover, recovered DM9 more, to DM360.50. Continental, the tyre maker, put on 63 pps to DM25.63 as it settled its patent suit with Goodyear.

One of yesterday's stories was that the Deutsche Morgan Grenfell fund management scandal was beginning to threaten the parent bank's triple A rating.

ZURICH

Higher and financials mostly lower, seemed to have resigned itself to the possibility of an interest rate rise in the US as the SMI index rose 9.8 to 8,694.2.

FT-SE Actuaries Share Indices

Table with columns for Sep 10, Sep 9, Sep 8, Sep 7, Sep 6, Sep 5, Sep 4, Sep 3. Rows include FT-SE Actuaries 100, FT-SE Actuaries 200, FT-SE Actuaries 300, FT-SE Actuaries 400, FT-SE Actuaries 500.

THE EUROPEAN SERIES

Table with columns for Sep 10, Sep 9, Sep 8, Sep 7, Sep 6, Sep 5, Sep 4, Sep 3. Rows include FT-SE Actuaries 100, FT-SE Actuaries 200, FT-SE Actuaries 300, FT-SE Actuaries 400, FT-SE Actuaries 500.

THE COMIT INDEX

Table with columns for Sep 10, Sep 9, Sep 8, Sep 7, Sep 6, Sep 5, Sep 4, Sep 3. Rows include FT-SE Actuaries 100, FT-SE Actuaries 200, FT-SE Actuaries 300, FT-SE Actuaries 400, FT-SE Actuaries 500.

AMONG INDUSTRIALS

Nestlé rose SF10 to SF71,423 on foreign buying ahead of its half-year profits on Friday.

AMSTERDAM

Finished comfortably ahead in spite of some profit-taking. The AEX index was up 0.82 to 562.26.

STOCKS IN PLASTICS

Shares in plastics groups reacted to an official investigation into possible insider trading.

SEATTLE

Seattle's Nasdaq index rose 1.8% to 1,821.44, helped by a strong performance in the technology sector.

MANILA

Manila's Dow Jones index rose 1.8% to 2,255.9, supported by gains in the financial and industrial sectors.

STOCKS IN TAIPEI

Taipei's TSE 100 index rose 1.8% to 8,788.5, with strong gains in the technology and financial sectors.

KARACHI

Karachi's SENSEX index fell to 1,339.14, down 22 per cent since the budget on June 13.

Advertisement for Crompton Greaves Limited, featuring the text 'The Leading Edge in Asia Pacific' and listing various financial institutions like Jardine Fleming, Citibank International Plc, and Merrill Lynch International.

Table titled 'FT/S&P ACTUARIES WORLD INDICES' showing various regional and global stock indices and their performance metrics.

مكتبة الامارات